

JFE Group

Financial Results for Fiscal Year 2016 ended March 31, 2017

JFE Holdings, Inc. April 27, 2017



A Table of Contents

- JFE Holdings' Financial Results in Fiscal Year 2016 ended March 31, 2017
- JFE Holdings' Financial Forecasts for Fiscal Year 2017 ending March 31, 2018
- Progress of JFE Group Fifth Medium-Term Business Plan
- Dividends
- Progress of Enhancement of Corporate Governance Structure

This presentation material is for information and discussion purpose only.

Any statements in the presentation which are not historical facts are future projections based on certain assumptions and currently available information. Please note that actual performance may vary significantly due to various factors



Consolidated Financial Results in Fiscal Year 2016 (April 1, 2016 to March 31, 2017)



Financial Results in Fiscal Year 2016

Ĭ		FY2015		FY2016		Change	FY2016	Change
	(billion yen)	Full Year (A)	1H	2H	Full Year (B)	(B-A)	Forecast (C)	(B-C)
	Net Sales(a)	3,431.7	1,499.5	1,809.4	3,308.9	(122.8)	3,320.0	(11.1)
	Steel Business	27.8	(24.4)	64.9	40.5	12.7	25.0	15.5
	Engineering Business	20.0	7.6	19.0	26.6	6.6	27.0	(0.4)
	Trading Business	15.7	7.6	14.2	21.8	6.1	21.0	0.8
	Adjustments	0.6	(1.0)	(3.2)	(4.2)	(4.8)	(3.0)	(1.2)
(Ordinary Income(ь) [ROS](ь/а)	64.2 [1.9%]	(10.1) [(0.7%)]	94.8 [5.2%]	84.7 [2.6%]	20.5 [0.7%]	70.0 [2.1%]	14.7 [0.5%]
	Extraordinary Profit (Loss)	10.0	3.5	17.2	20.7	10.7	20.0	0.7
	Income Before Income Taxes and Minority Interest	74.3	(6.5)	111.9	105.4	31.1	90.0	15.4
,	Tax Expense and Profit Attributable to Non-controlling Interests	(40.6)	(1.8)	(35.7)	(37.5)	3.1	(40.0)	2.5
	Profit Attributable to Owners of Parent	33.6	(8.4)	76.3	67.9	34.3	50.0	17.9



Underlying Profit before One-off Effects

	FY2015	FY2016
	Actual	Actual
Net Sales (a)	3,431.7	3,308.9
Ordinary Income (b)	64.2	84.7
ROS * (b/a)	1.9%	2.6%
One-off Effects	(78.0)	28.0
[-		
Underlying Profit before One-off Effects (c)	142.2	56.7
ROS * (c/a)	4.1%	1.7%



JFE Steel Financial Results in Fiscal Year 2016



Financial Results in Fiscal Year 2016

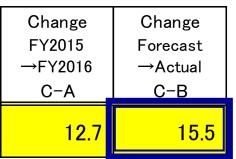
JFE									
	FY2015 FY2016					_		FY2016	
			1H	2	Н		Change		Forecast
		(A)		3Q	4Q	(B)	(B-A)		(C)
Net Sales	Billion yen	2,445.1	1,072.4	583.1	693.6	2,349.1	(96.0)		2,330.0
Ordinary Income [ROS]	Billion yen [%]	27.8 [1.1%]	(24.4) [(2.3%)]	38.0 [6.5%]	26.9 [3.9%]	40.5 [1.7%]	12.7 [0.6%]		25.0 [1.1%]
Crude Steel (Standalone)	Mt	27.36	14.00	7.12	7.02	28.14	0.78		Арргох. 28.20
Crude Steel (Consolidated)	Mt	29.75	15.14	7.66	7.61	30.41	0.66		Арргох. 30.50
Shipment (Standalone)	Mt	25.39	12.60	6.43	6.68	25.70	0.31		Арргох. 25.80
Export Ratio (Standalone)	%	45.8	43.9	43.3	44.9	44.0	(1.8)		44
Average Sales Price	000 yen/t	66.8	58.6	61.5	72.0	62.8	(4.0)		63
Exchange rate	¥/\$	120.6	107.3	106.1	114.3	108.8	(11.8)		108
Exchange rate (End of Term)	¥/\$	112.7	101.1	116.5	112.2	112.2	(0.5)		110



JFE Steel 15.5 Billion Yen Increase in JFE Steel's Ordinary Income (FY16(Forecast) vs. FY16(Actual))

(billion yen)

	FY2015	FY2016	FY	al)	
JFE Steel	Actual	Forecast	1H	2H	Full Year
	Α	В			С
Ordinary Income	27.8	25.0	(24.4)	64.9	40.5



Volume and Mix

- ± 0.0
- \blacksquare Sales and Raw materials + 5.0
- Cost reduction

 \pm 0.0

- Inventory valuation
- + 3.0

Others

+ 7.5

Increase in profit of subsidiary companies etc.

TOTAL

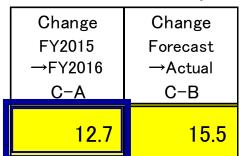
+15.5



JFE Steel 12.7 Billion Yen Increase in JFE Steel's Ordinary Income (FY15 (Actual) vs. FY16 (Actual))

(billion yen)

	FY2015	FY2016	FY2016(Actual)				
JFE Steel	Actual	Forecast	1H	2H	Full year		
	Α	В			С		
Ordinary Income	27.8	25.0	(24.4)	64.9	40.5		



Volume and Mix

- ± 0.0
- Sales and Raw materials -100.0
- Cost reduction

+ 30.0

- Inventory valuation
- + 98.0

Others

– 15.3

Decrease in profit of domestic subsidiary companies, increase in depreciation cost etc.

TOTAL

+12.7



JFE Engineering Financial Results in Fiscal Year 2016



Financial Results in FY2016 of JFE Engineering

(billion yen)

	FY2015 (Actual)	FY2016 (Forecast)	FY2016 (Actual)	Change	Change
	А	В	С	(C-A)	(C-B)
Orders	509.4	500.0	424.4	(85.0)	(75.6)
Net Sales	397.5	450.0	426.1	28.6	(23.9)
Ordinary Income	20.0	27.0	26.6	6.6	(0.4)

[Change: FY2015 Actual to FY2016 Actual]

Orders: Decrease with time gap of occurrence of big projects including biomass power

plants

Net Sales, Ordinary Income: Reach record high due to increase in ordered projects

[Change: FY2016 Forecast to FY2016 Actual]

Orders: Decrease with time gap of occurrence of overseas projects

Net Sales: Decrease with delay in progress of construction



Classification of Placed Orders

				(billion yen)
Category	FY2015 (Actual)	FY2016 (Actual)	Change	Main Orders (FY2016)
Environment	208.0	157.4	(50.6)	 Construction of waste incineration plants (New: 2, Renovation: 4) Construction of Gasifying and Direct Melting Furnace in Singapore Renovation of the filtration plant
Energy	159.5	148.9	(10.6)	 2 Biomass Power Plants 7 Solar Power Stations Construction of the geothermal power plant
Social Infrastructure etc.	141.8	118.1	(23.7)	 Reconstruction of the steel bridge at Joshin-etsu Expressway Reconstruction of the steel bridge in Miyagi-Pref. Construction of the steel bridge at Tokai Ring Road Construction of the steel bridge at Shin-Tomei Expressway Construction of the grain storage facility Install of Ballast water management system, "Ballast Ace", for 413 ships JFE smart agriculture system for Tomato in Niigata
Total	509.4	424.4	(85.0)	



JFE Shoji Financial Results in Fiscal Year 2016



Financial Results in FY2016 of JFE Shoji

(billion yen)

	FY2015 (Actual)	FY2016 (Forecast)	FY2016 (Actual)	Change	Change
	А	В	С	(C-A)	(C-B)
Net Sales	1,756.4	1,640.0	1,671.0	(85.4)	31.0
Ordinary Income	15.7	21.0	21.8	6.1	0.8

[Change: FY2015 Actual to FY2016 Actual]

- ◆Domestic Business
 - Almost the same as last fiscal year
- ◆Overseas Business
- Increase of sales volume in automobile and consumer electronics sectors in China and Thailand
- Increase with improvement of profitability of overseas business including Kelly Pipe

[Change: FY2016 Forecast to FY2016 Actual]

• Increase with sales price increase and improvement of profitability of business overseas



Net Sales of JFE Shoji (by Segment)

(billion yen)

	FY2015 (A)		FY2016 (A)		Change			
Domestic Business		905.3		880.5		(24.8)		
Overseas	Export	417.7	690.0	383.4			(FO 7)	
Business	Foreign Operation	271.3	689.0	254.9	638.3	(16.4)	(50.7)	
Raw Materials, Equipment etc.		162.1		152.2		(9.9)		
TOTAL		1,756.4		1,671.0		(85.4)		



Consolidated Financial Forecasts for Fiscal Year 2017 (April 1, 2017 to March 31, 2018)



Current Business Environment



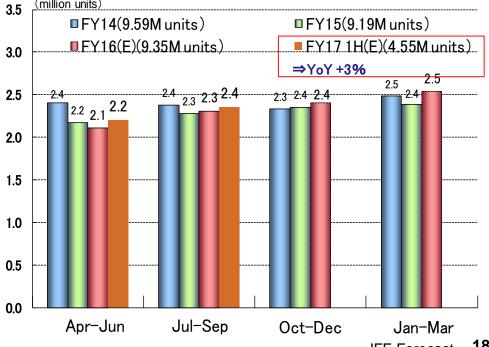
Current Business Environment (Domestic)

- > Domestic steel demand remains robust mainly due to construction activities including urban redevelopment projects and projects connected with the Tokyo 2020 Olympics and Paralympics, and steady auto production.
- ➤ Ordinary steel orders in February 2017 for manufacturing industry increased by 1.6% (for automobile use: +11.2%) though for construction use recorded ▲1.7% on a year-on-year basis.

Trend of ordinary steel orders

Year-on-year change 25% • for construction ▲for automobile 15% total domestic demand 5% 0% -15% -25% 2015 2016 2017

[Outlook for domestic auto production]

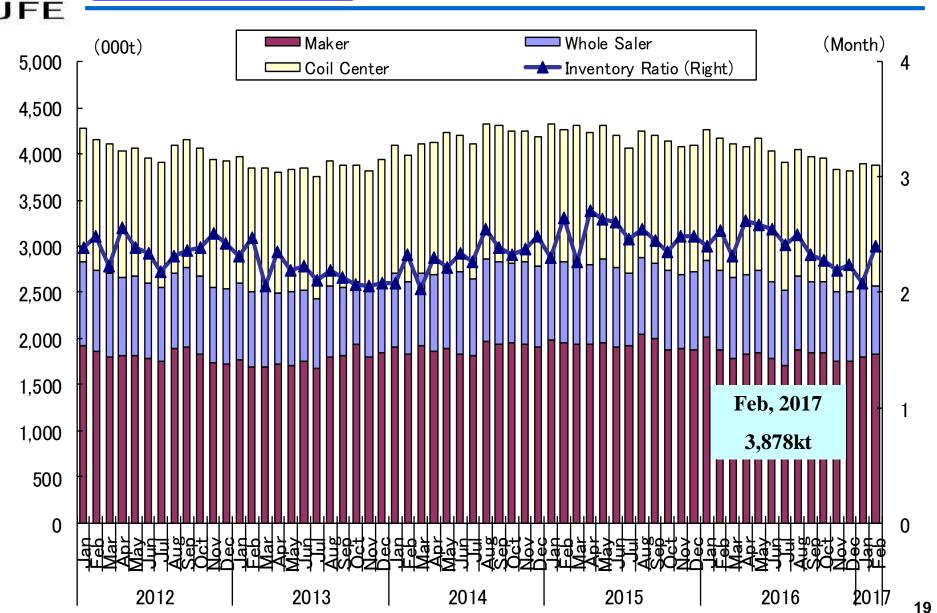


Source: Japan Iron and Steel Federation



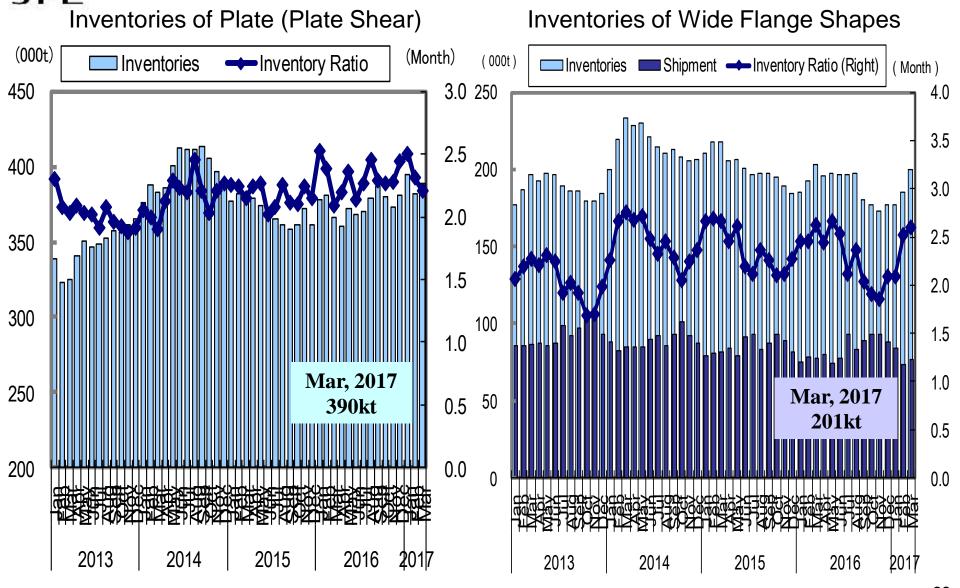
Domestic Market Environment

Combined Inventories of HR, CR and Coated Steel Sheet



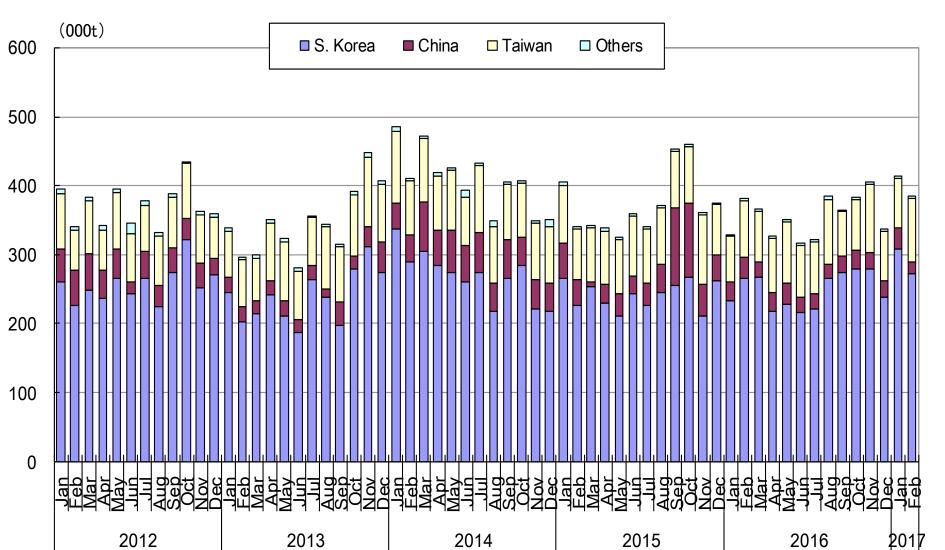


JFE Steel Inventories of Plate (Plate Shear) and Wide Flange Shapes





Trend of Import Steel (Ordinary Steel)

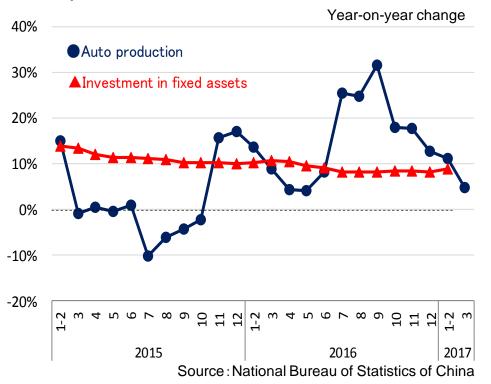


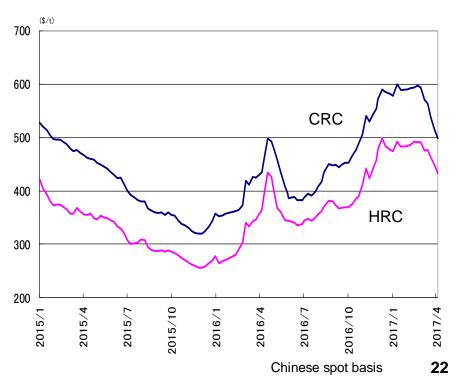


Current Business Environment (Overseas)

- ➤ Steel demand in China remains robust, although steel price in China is currently in a correction phase. Investment in fixed assets recorded +9.2% and auto production recorded +9.0% on a year-on-year basis in January to March quarter.
- ➤ Crude steel production capacity in China was decreased by 65 million tons in 2016 and is planned to decrease by 50 million tons in 2017 according to Chinese Central Government.

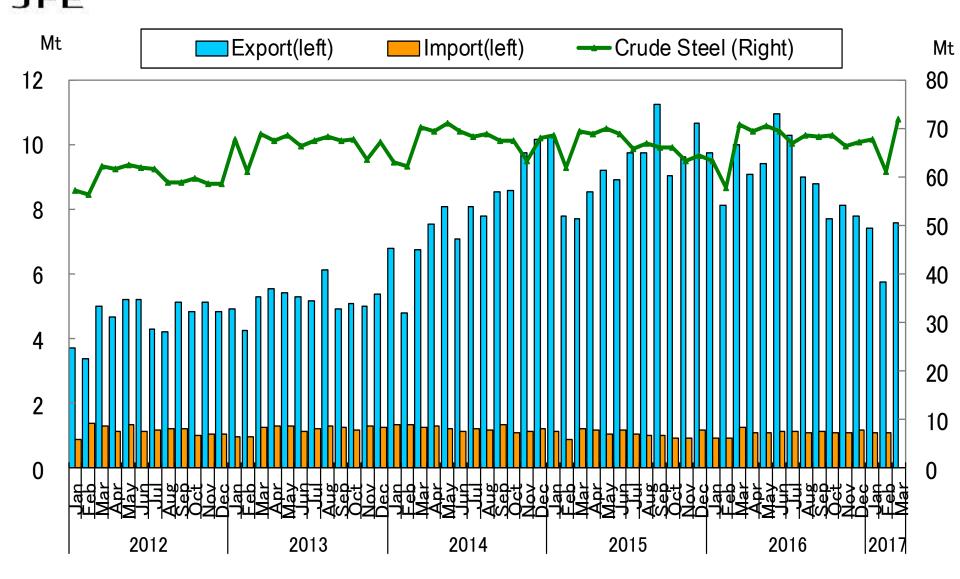
[Auto production and Investment in fixed assets] [Steel sheet market trend in China]





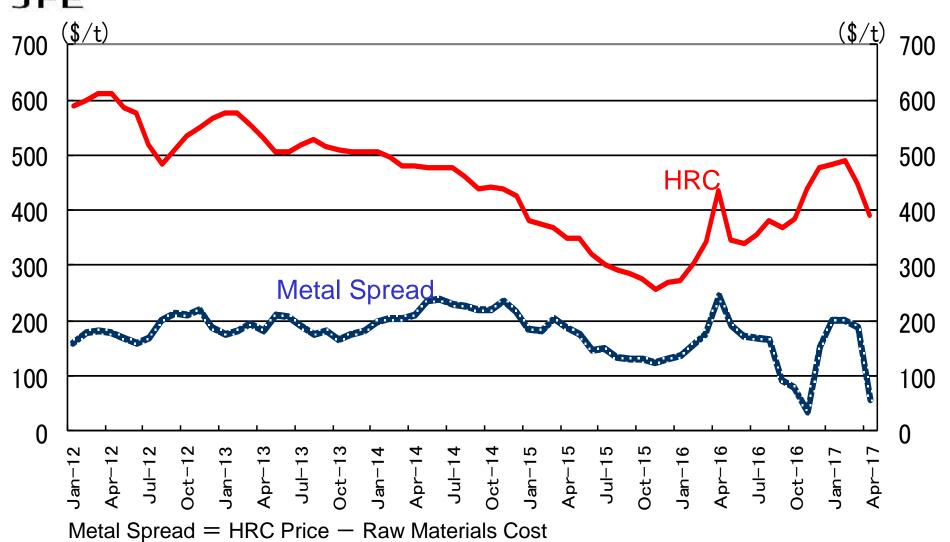


Crude Steel & Im/Export, China





Metal Spread Trend (Chinese Spot Basis)



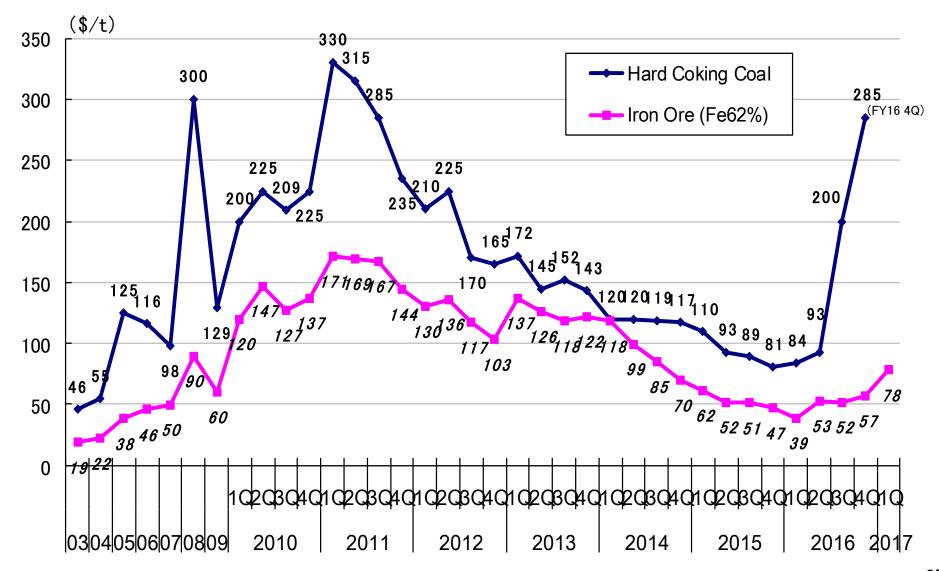
*HRC Price: Chinese Spot basis

Raw Materials Cost: Calculated from international market price of Iron Ore and Hard Coking Coal



Raw Materials

Raw Materials Price





JFE Holdings Financial Forecasts for Fiscal Year 2017



Financial Forecasts for Fiscal Year 2017

JFE Holdings has decided to refrain from publishing consolidated financial results forecasts for fiscal 2017 because forecasting with any reasonable degree of accuracy is not possible at this stage, given that coking coal prices are rising rapidly due to the cyclone, coking coal price negotiations for the three month to June remain unsolved, and future trends in steel sales prices are unclear.

The company will disclose its forecasts as soon as accurate forecasting becomes possible.

An update about this matter will be provided when fiscal 2017 first quarter earnings are announced.



The Activities for Improvement of Profits in Fiscal Year 2017

[Main items for improvement of profits from Fiscal Year 2016 (Steel Business)]

- Sales Price : Continuous efforts to raise price
- Cost Reduction: Plan to reduce by 45 billion yen per year (plan to achieve 110 billion yen cost reduction plan for 3 years as planned
- Volume Increase: Crude Steel (JFE Steel stand-alone basis)

 Production estimate is 29 million ton per year



Progress of JFE Group Fifth Medium-Term Business Plan



Progress of Strengthening Domestic Manufacturing Base

Domestic capital investments of 650 billion yen are in progress

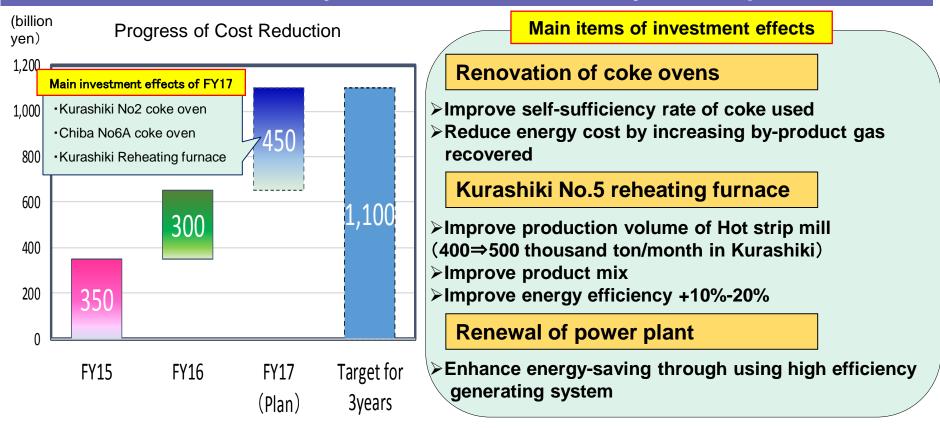
(adopted more than 70% planned by FY16) <Progress of main items> Fifth Medium-Term **FY15 FY16 FY17** Area **Facility FY14 FY18 FY19 Process** Jan. 2016 Kura- No.3 Shiki Coke oven Kura- No.2 Became self-sufficient in Mar. 2017 Shiki Coke oven West Japan Works No.6A Upper Oct. 2016 Chiba **Stream** Coke oven 1H FY2018 To be self-sufficient in No.6B Chiba (scheduled) **East Japan works** Coke oven FY2019 Fuku- No.3 (scheduled) yama Sintering plant Kura- No.5 **Improved** production capacity Hot Strip Mar. 2017 Mill 400⇒500 thousand ton/month Shiki Reheating furnace No.4 West Jul. 2015 Chiba Power plant **Energy** 2H FY2019 No.1 Ogishima Keihin (scheduled) Thermal power plant 2H FY2018 Renovation of the core System (scheduled) system of steel works

In addition, continual intensive maintenance program of manufacturing facilities has been underway.



Progress of Cost Reduction

Achieve 110billion yen cost reduction for 3 years as planned



[New Fukuyama No.3 sintering plant] To be operational in FY2019 (scheduled) announced on march 30, 2017

- ◆ Cost reduction by enhancing the sintering plant capacity (more than +30% production volume as compared ➤To exclude pellet purchasing from outside
 - ➤To reduce coke used through stable operation of blast furnace by expanding use of sinter



Progress of Reorganization within JFE Group

Strengthen systems of JFE Group through reorganization

[Main items]

■ Business integration of facility maintenance and renewal: JFE Plant Engineering Co., Ltd. (Apr. 2016)

Merger of JFE Mechanical (mechanical system field) and JFE Electrical & Control Systems (electric control system field)

- ⇒Strengthen systems of facility maintenance and renewal within the group
- **Business Integration of bars and wire rods business**: (Apr. 2017)

Integration of Bars and wire rods business in JFE Steel and JFE Bars & Shapes's Sendai works

- ⇒Strengthen JFE's bars and wire rods business by integration from production through sales
- Business integration of the small-diameter ERW pipe business: JFE Welded Pipe Manufacturing Co.,Ltd. (Oct. 2017 scheduled)
- Integration of JFE Steel Chita works small-diameter ERW pipe business, JFE Welded Pipe Manufacturing and Kawasaki Kokan
- ⇒Strengthen systems of production and sales by utilizing products and services of each company



Progress of Overseas Business

Strengthen business in prioritized field especially in auto sector
 Pursue growth investment from a middle- & long-term perspective

T dr5d	c growth mive.	siment from a i	madic & R	ong term pera	peotive
Prioritized		Asia			
Business Field	China	Southeast Asia	Southwest Asia	NAFTA	MENA To start operation in
Automobiles Adopt for global procurement	•GJSS(CGL) •JJP (automotive pipe) •BJCMX (Iron powder)	JSGT (Thailand CGL) JSGI (Indonesia CGL)	·JSW (India)	•NJSM (Mexico CGL) •AK Steel (USA)	To start operation in FY2018
Energy Localization in demand region	·BHNK	JV with "Baowu Steel" (Singapore) To start operation in FY2018		-CSI(USA) -Benoit (USA)	•AL GHARBIA (UAE Linepipe)
Infrastructure Target in growing Asia		Vietnam • J-Spiral (Steel pipe • A&J (Building mat • GECOSS VN (Lease of steel for	erial processing	Fatabliahaa	•Kandil (Egypt CRM CGL) Lin Feb. 2017 GRIMECO"
Overseas BF Aiming JFE Brand 40 million tons		•Formosa Ha Tinh Steel (FHS)		Prioritized region of the fifth me	



JFE Steel Build a Supply Chain for Infrastructure Material in Vietnam ~To capture the expanding steel demand in ASEAN~

To capture the further expanding steel demand in ASEAN focusing on infrastructure material from Vietnam, the largest steel consuming country in the region

Blast Furnace

- **■FHS**(5%)
- •The first large scale integrated steelworks in Vietnam with crude steel capacity of 7 million tons
- Manufacture slab, billet, HRC, steel bar and wire rods
- Supply base of "JFE Brand" steel to Vietnam and ASEAN

Re-roller

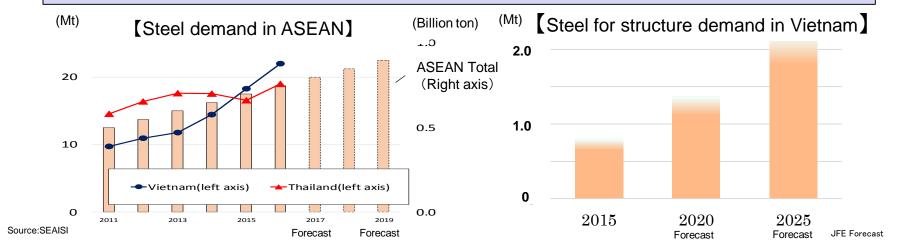
- **■J-Spiral**(35%)
- Manufacture and sale of high quality spiral pipe for infrastructure use
 - **■SUNSCO**(8%)
- Manufacture and sale of galvanized sheets and pipe for infrastructure use

(Investment ratio by JFE Group)
Processing &
Construction

Approach to overall of supply chain including downstream

- **■GECOSS VN**(100%)
- •Design, lease and process steel construction material for infrastructure works
- ■A&J(50%)
- Sell steel structure in cooperation with the leading company in Vietnam

To expand the JFE Brand through synergy effects of JFE groups including JFE Shoji

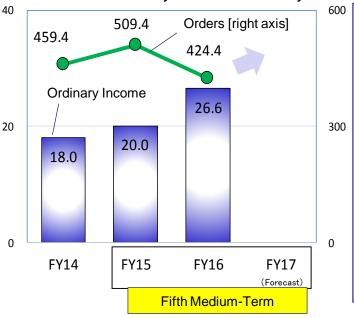




The Effort for Expansion of Profits of Engineering Business

JFE

Orders & Ordinary Income (billion yen)



■ Targets and activities of Fifth Medium-Term Plan

- ◆ Environment : Waste incineration plant, Waterworks and Sewerage plant etc.
 - Capture the demand for plants renovation due to aging
 - Capture the demand for operation and maintenance business with increasing needs for private consignment.
- ◆ Energy : Power plant, Gas pipeline and LNG station etc.
 - Capture the demand for construction of the plants due to growth of renewable energy and the deregulation of electric and gas retail
- ◆ Social infrastructure etc. : Steel structure, Industrial Machinery etc.
 - Capture the demand for bridges replacement in Japan
 - > Capture the growing demand for construction of infrastructure in emerging countries

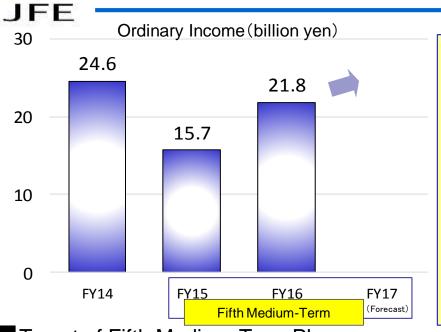
<Main orders in FY15 and FY16>

Category	(billion yen)	Main Orders
		Waste incineration plants(14 plants)
Environment	365.4	Water supply & sewerage plants, contracting privatization business
Energy	308.4	Power plants (Solar: 25, Biomass: 5, Geothermal: 1) LNG station facilities, Pipeline
Social infrastructure etc.	259.9	Domestic bridge construction (New: 39, Replacement: 22) Ballast water management system (422 ships)
Total	933.8	

■The effort for expansion and stabilization of profits

- Further expansion of overseas business
- Expansion of offer proposal-based services
- > Further introduction of new products and services
- Enhance business risk management

The Effort for Expansion of Profits of Trading Business



- ◆ Overview of ordinary income In FY16, profit was increased with improvement of profitability of overseas subsidiaries including Kelly Pipe and coil centers.
- **♦** The effort for expansion of profits
 - To enhance trading volume
 - ➤ To expand revenue mainly from overseas operation

Target of Fifth Medium-Term Plan

[Domestic] Strengthen functions and efficiency of the group

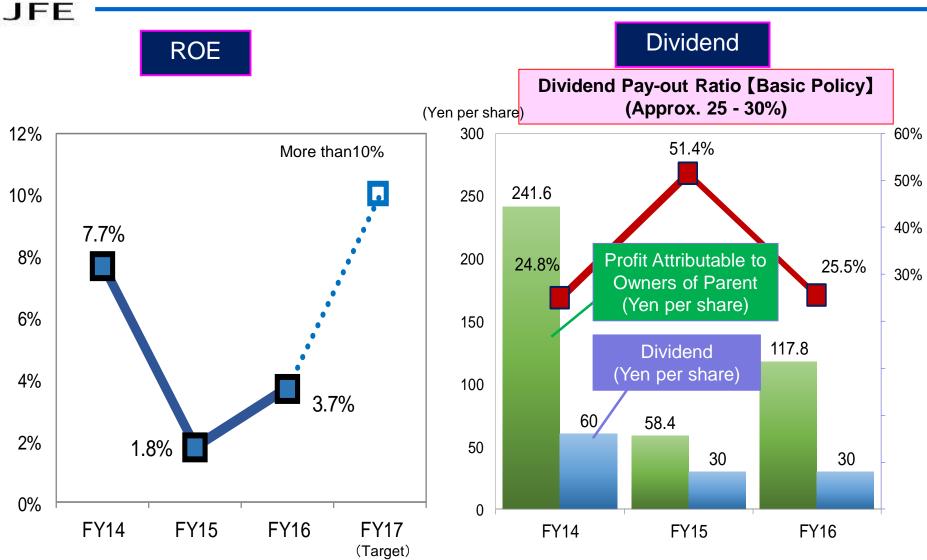
- Main activities in FY2016
- ◆Strengthen processing and distribution system of JFE group's magnetic steel sheet
 - ➤ Enhancement of SCM of magnetic steel sheet market both in domestic and overseas market
- ◆Investment in Omi Sangyo (coil center)
 - ➤ Enhancement of domestic processing network

[Overseas] To capture demand certainly in the growing region

- ◆Investment in MPF, a wire drawing processor in Indonesia
 - ➤To capture growing steel demand for automotive use in Indonesia
- ◆Investment in TDA, a steel sheet producer in Vietnam
 - ➤ To capture growing steel demand for construction and home appliance use



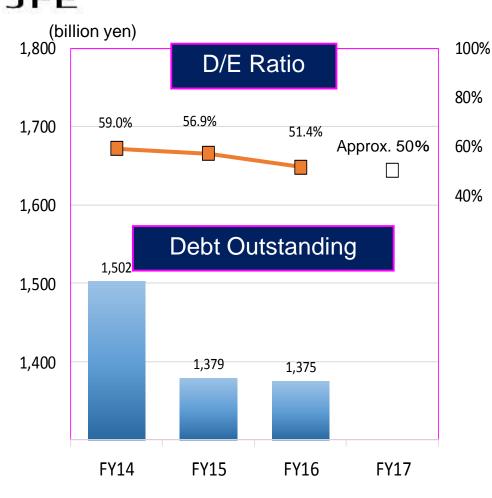
Financial Indices (ROE, Dividend Pay-out Ratio)



ROE = Profit Attributable to Owners of Parent / Average Shareholders' equity in the fiscal year



Financial Indices (Debt Outstanding, D/E Ratio)



Ref: Cash Flow of FY2016	Ref:	Cash	Flow	of FY2016
--------------------------	------	------	------	-----------

(billion Yen)

Source		Usage
Net Income		Dividends
	68	6
		Working Capital etc.
		77
Depreciation		Capex, Investments
	183	236
Asset Sales		
	72	Repayment of Debt
		4

322

322

(Target)

D/E Ratio = Debt Outstanding / Shareholders' Equity

Debt having a capital component is deemed to be capital, as assessed by rating agencies.

*Debt having a capital of	component	(subo	rdinated	borro	wings)

Borrowing Execution Date	Amount Borrowed	Assessment of Equity Content	Amount Deemed to be Capital	
March 18, 2013	300.0 billion yen	75%	225.0 billion yen	
June 30, 2016	200.0 billion yen	25%	50.0 billion yen	



Dividends



Dividends

JFE Holdings will propose at its forthcoming General Meeting of Shareholders a payment of 30 yen per share for the year-end dividend to return some profit to shareholders. That will result in a dividend for the year totaling 30 yen per share.

JFE Holdings is not issuing a dividend forecast for fiscal 2017 at this time, as it is still determining its earnings outlook.



Progress of Enhancement of Corporate Governance Structure



(Plan to change after general meeting of Shareholders held in June)

The company changed the composition of the Board of Directors and Audit & Supervisory Board in accord with the discussion about evaluation of the effectiveness of the Board of Directors

- Increase Outside Directors and Audit & Supervisory Board Members [+2 Outsiders]
 - ✓ Audit & Supervisory Board will be made up of a majority of Outsiders. [3 outsiders out of 5 members]
- JFE Engineering CEO and JFE Shoji CEO will be Directors [+2 Insiders]

The Percentage of Outside Directors and Audit & Supervisory Board Members

2 Outside Directors,2 Outside Audit & Supervisory Board Members

44% (4 outsiders out of 9 members) \Rightarrow 46% (6 outsiders out of 13 members)

3 Outside Directors,3 Outside Audit & Supervisory Board Members

To deepen discussion about the company's strategic direction and vision by receiving opinions and advice from members with diverse background





Appendix



Main Financial Data

	FY03	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	FY16
(bn. Yen)											
Ordinary Income	218.3	502.9	400.5	69.2	165.8	52.9	52.2	173.6	231.0	64.2	84.7
EBITDA %1	432.3	741.4	670.8	337.1	428.9	306.3	260.6	368.9	421.5	254.4	279.9
ROS ※2	8.8%	14.2%	10.2%	2.4%	5.2%	1.7%	1.6%	4.7%	6.0%	1.9%	2.6%
ROE ※3	15.9%	17.5%	13.7%	3.3%	4.1%	-2.6%	2.7%	6.3%	7.7%	1.8%	3.7%
ROA ¾4	6.5%	13.0%	10.0%	2.2%	4.6%	1.7%	1.6%	4.5%	5.5%	1.7%	2.3%
Debt Outstanding	1,837	1,281	1,768	1,468	1,496	1,593	1,596	1,534	1,501	1,379	1,375
D/E Ratio ※5	246.2%	61.4%	98.9%	75.5%	76.5%	83.5%	76.9%	67.9%	59.0%	56.9%	51.4%
Profit attributable to owners of parent (yen/share)	185.8	450.5	355.6	86.3	110.7	-68.7	71.2	177.4	241.6	58.4	117.8
Dividend (yen/share)	30	120	90	20	35	20	20	40	60	30	(E) 30
Pay-out Ratio	16.1%	26.6%	25.3%	23.2%	31.6%	_	28.1%	22.5%	24.8%	51.4%	25.5%

 ^{★1} EBITDA = Ordinary income + Depreciation and Amortization + Interest expense

X2 ROS = Ordinary income / Net sales

*Debt having a capital component (subordinated borrowings)

Borrowing Execution Date	Amount Borrowed	Assessment of Equity Content	Amount Deemed to be Capital		
March 18, 2013	300.0 billion yen	75%	225.0 billion yen		
June 30, 2016	200.0 billion yen	25%	50.0 billion yen		

Year-end: 30 (E)

³ ROE = Profit attributable to owners of parent / Shareholders' equity,

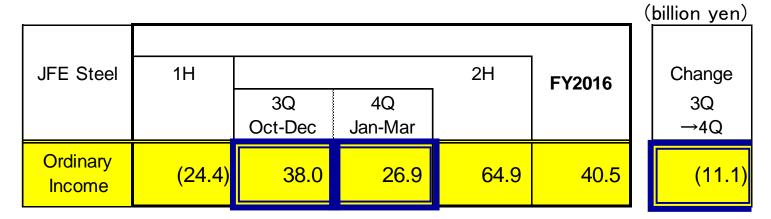
^{**4} ROA = Ordinary income before interest expenses / Total assets (average),

^{%5} D/E ratio = Debt outstanding / Shareholders' equity. Debt having a capital component is deemed to be capital, as assessed by rating agencies.





11.1 Billion Yen Decrease in JFE Steel's Ordinary Income (FY16 3Q (Actual) vs. FY16 4Q (Actual)



Volume and Mix

- + 1.0
- Sales and Raw materials + 5.0
- Cost reduction

+ 2.0

- Inventory valuation
- -10.0

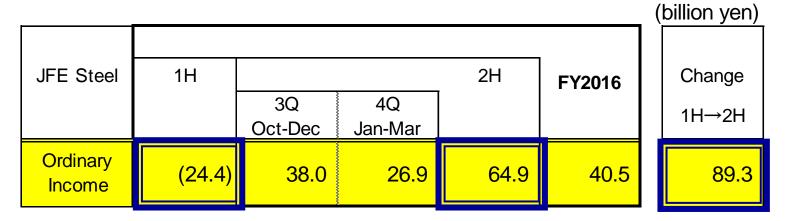
Others

- 9.1 □

Decrease in profit of overseas subsidiary companies, decrease in receipt of dividends and increase in depreciation cost etc.



89.3 Billion Yen Increase in JFE Steel's Ordinary Income (FY16 1H (Actual) vs. FY16 2H (Actual))



Volume and Mix

- + 7.0
- Sales and Raw materials 45.0
- Cost reduction

+ 7.0

- Inventory valuation
- +124.0

Others

- 3. 7 □

Increase in depreciation cost, decrease in receipt of dividends etc.

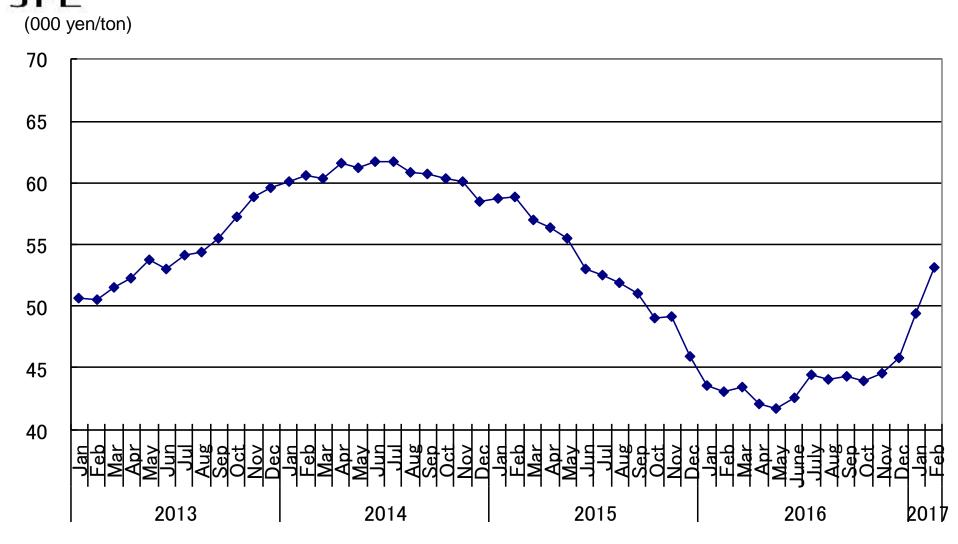
TOTAL

+89.3

JFE Steel



Price Trend of Import Steel



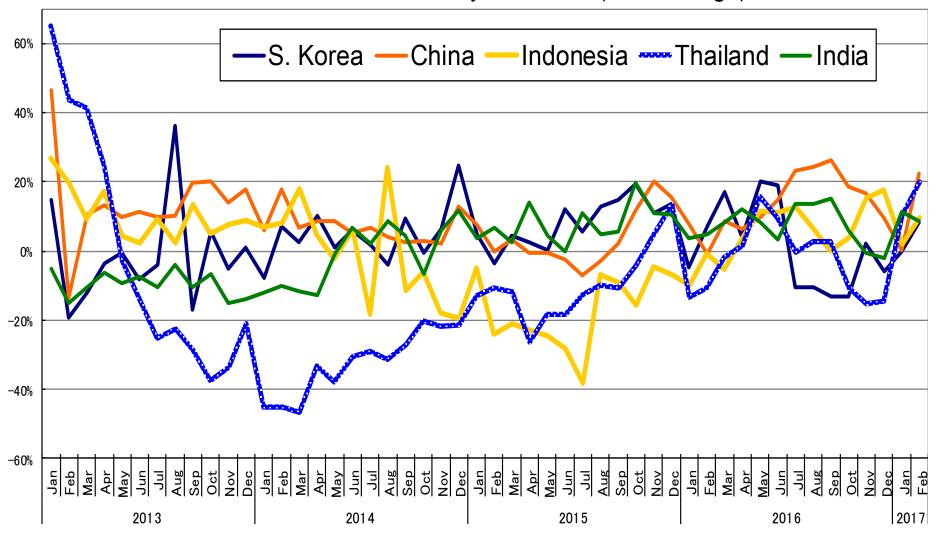
Data: Japanese Steel Association

Hot-rolled coil imported from S.Korea



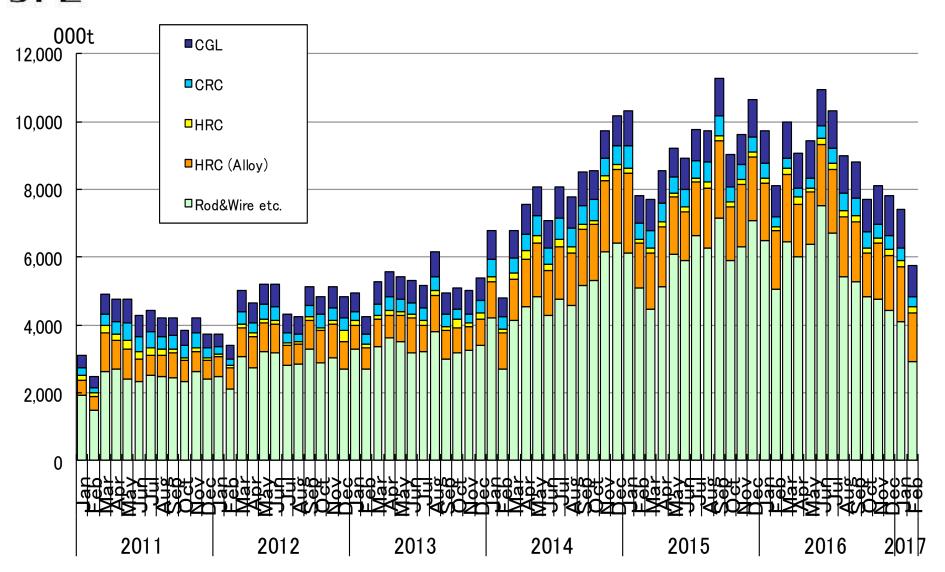
Auto Sales in Key Countries

Automobile Sales in Key Countries (YoY Change)

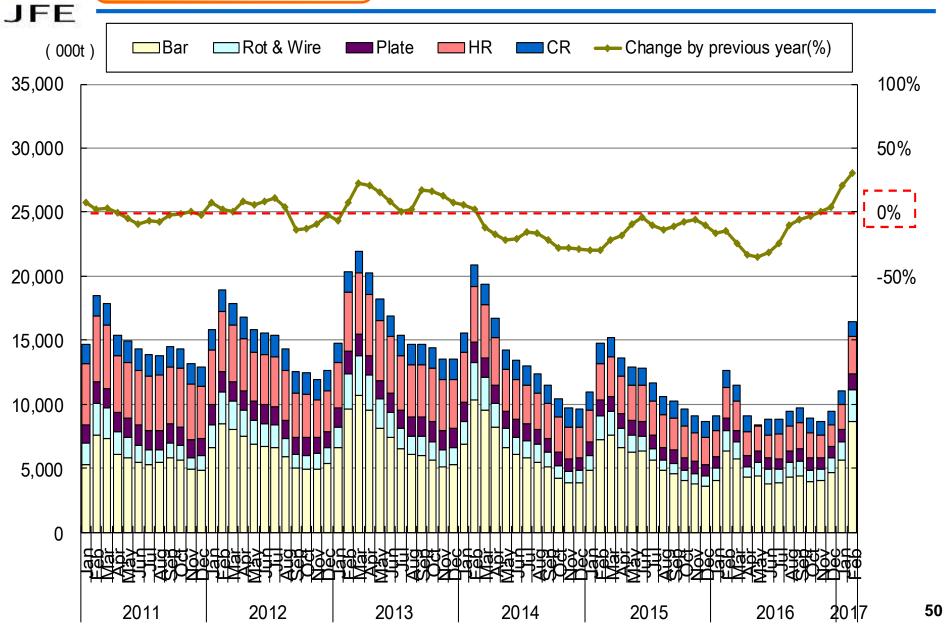




Exports from China by Products



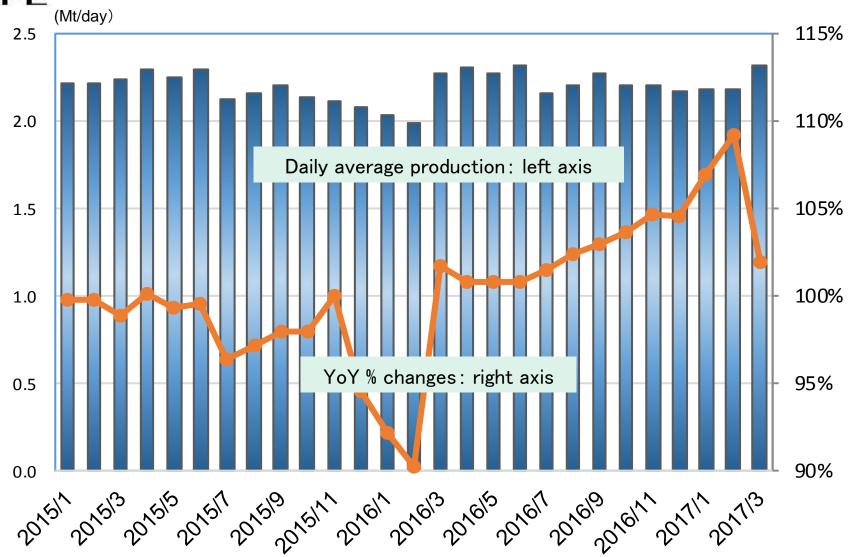
Inventories in China by Products





Daily Average Crude Steel JFE Steel **Production in China**

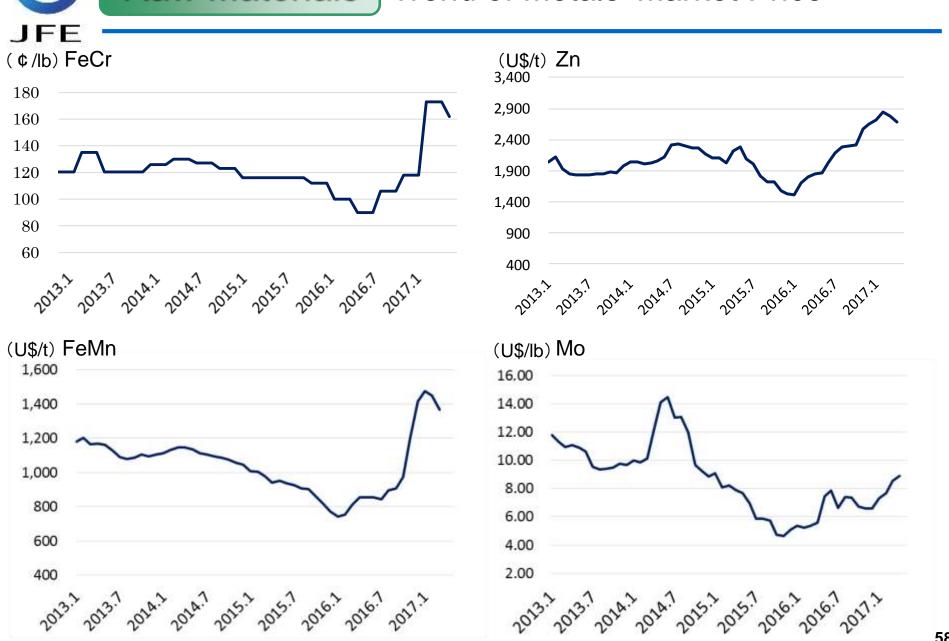






Raw Materials

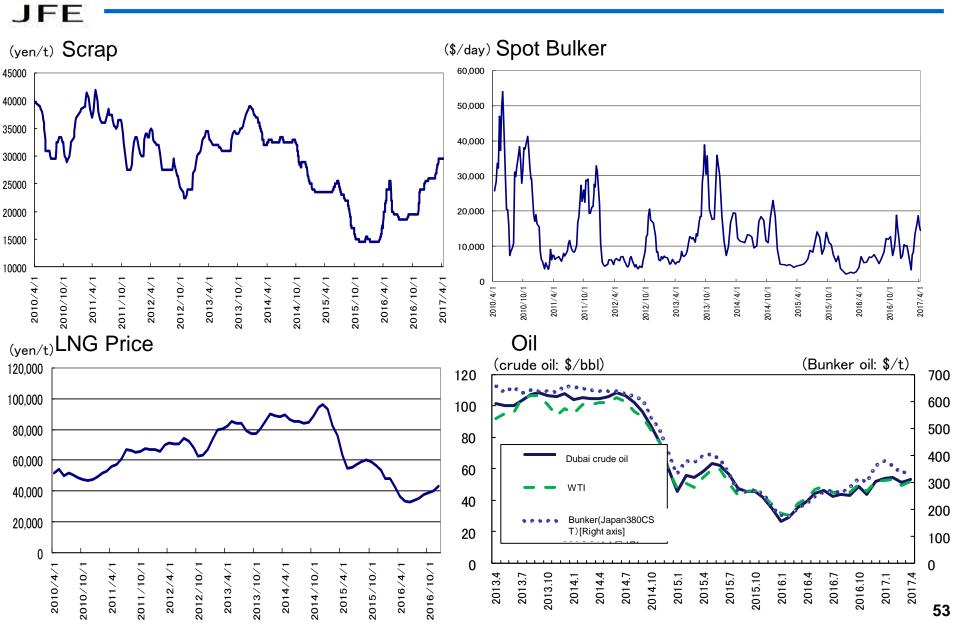
Trend of Metals' Market Price





Raw Materials

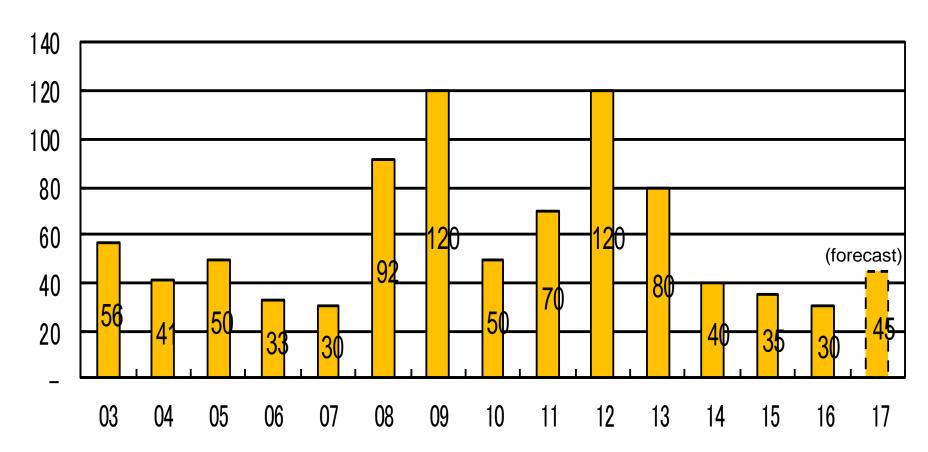
Trend of Market Price





Cost Reduction (Steel Business)

(billion yen)





Trend of Exchange Rate (against USD, KRW)

