

# JFE Group Financial Results in First Quarter of Fiscal Year 2016 ending March 31, 2017

JFE Holdings, Inc. July, 2016



- JFE Holdings' Financial Results in First Quarter of Fiscal Year 2016 (April 1 to June 30, 2016) and Financial Forecasts for Fiscal Year 2016 (April 1, 2016 to March 31, 2017)
  - JFE Steel
  - JFE Engineering
  - JFE Shoji

## Dividends

This presentation material is for information and discussion purpose only.

Any statements in the presentation which are not historical facts are future projections based on certain assumptions and currently available information. Please note that actual performance may vary significantly due to various factors



## Consolidated Results in First Quarter of Fiscal Year 2016 (April 1 to June 30, 2016)

JFE-HD

# Financial Results of First Quarter of Fiscal Year 2016

(billion yen)

	FY2015	FY2016	Change
	1Q (Apr-Jun)	1Q (Apr-Jun)	enange
Net Sales	857.1	740.6	(116.5)
Operating Income	24.6	(4.2)	(28.8)
Non-operating Income	4.1	(9.1)	(13.2)
Ordinary Income	28.7	(13.3)	(42.0)
Extraordinary Profit (Loss)	_	-	-
Profit(Loss) Before Income Taxes	28.7	(13.3)	(42.0)
Tax Expense and Profit Attributable to Non-controlling Interests	(11.3)	1.6	12.9
Profit Attributable to Owners of Parent	17.3	(11.7)	(29.0)

## JFE-HD Financial Results of First Quarter of Fiscal Year 2016 (by Segment)

(billion yen)

Γ		FY2015	FY2016	Change
		1Q (Apr-Jun)	1Q (Apr-Jun)	Change
	Steel Business	620.8	528.4	(92.4)
	Engineering Business	69.4	80.4	11.0
	Trading Business	465.1	393.0	(72.1)
	Adjustments	(298.4)	(261.2)	37.2
Ν	et Sales	857.1	740.6	(116.5)
	Steel Business	21.5	(20.3)	(41.8)
	Engineering Business	(0.3)	1.8	2.1
	Trading Business	5.4	4.5	(0.9)
	Adjustments	2.1	0.6	(1.5)
С	ordinary Income (Loss)	28.7	(13.3)	(42.0)



# Forecasts of Consolidated Financial Results in Fiscal Year 2016 (April 1, 2016 to March 31, 2017)



## Financial Forecasts for Fiscal Year 2016

(billion yen) Change FY2015 FY2016 Change 1H Full year 1H Full year 1H Full year 3,431.7 Net Sales 1,713.2 1,530.0 (183.2)**Operating Income** 49.4 90.6 (5.0)(54.4)(15.0)(26.3)(14.0)Non-operating Income (1.0)**Ordinary Income** 48.3 64.2 (20.0)65.0 (68.3)0.8 10.0 Extraordinary Profit (Loss) Income before Income Taxes 48.3 74.3 (20.0)(68.3)and Minority Interests Tax Expense and Profit Attributable 20.4 2.0 (18.4)(40.6)to Non-controlling Interests Profit Attributable to 29.9 33.6 (18.0)47.9) **Owners of Parent** (1.3%)(4.1%)2.8% 1.9% ROS(\*)

\*Return on Sales: Ordinary Income / Net Sales

JFE



(billion yen)

Γ		FY	2015	FY20	)16	Change	Change
		1H	Full year	1H	Full year	1H	Full year
	Steel Business	1,246.0	2,445.1	1,100.0		(146.0)	
	Engineering Business	153.5	397.5	180.0		26.5	
	Trading Business	914.5	1,756.4	780.0		(134.5)	
	Adjustments	(601.0)	(1,167.4)	(530.0)		71.0	
N	let Sales	1,713.2	3,431.7	1,530.0		(183.2)	
	Steel Business	38.6	27.8	(33.0)	20.0	(71.6)	(7.8)
	Engineering Business	(0.0)	20.0	5.5	25.0	5.5	5.0
	Trading Business	9.8	15.7	7.5	20.0	(2.3)	4.3
	Adjustments	(0.0)	0.6	0.0	0.0	0.0	(0.6)
C	Ordinary Income	48.3	64.2	(20.0)	65.0	(68.3)	0.8



# JFE Steel Financial Results in First Quarter of Fiscal Year 2016



# Production and Shipment

(million tons)

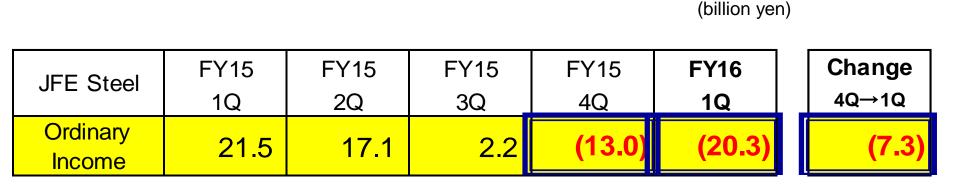
## Crude Steel Production and Shipment (non-consolidated basis)

	FY2015 1Q	FY2015 Full year	FY2016 1Q	Change
	A	, en jeen	В	B-A
Crude Steel	6.54	27.36	6.94	4.0
Shipment	5.98	25.39	6.26	2.8

### Crude Steel Production (consolidated basis)

Crude Steel	7.19	29.75		7.52	3.3
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## JFE Steel 7.3Billion Yen decrease in JFE Steel's Ordinary Income (FY15 4Q vs. FY16 1Q)



- Cost reduction + 1.0
- Volume and Product mix 0.0
- Sales and Raw materials + 3.0
- Inventory valuation − 26.0
- Others + 14.7

TOTAL – 7.3



# JFE Steel Financial Forecasts for Fiscal Year 2016

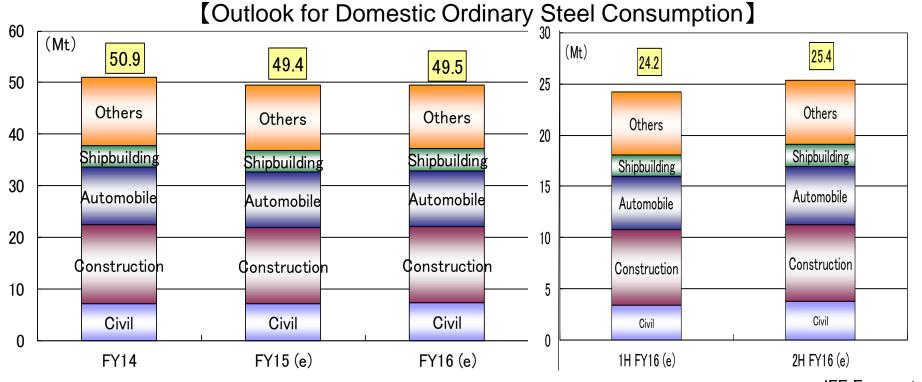


## **Current Business Environment**



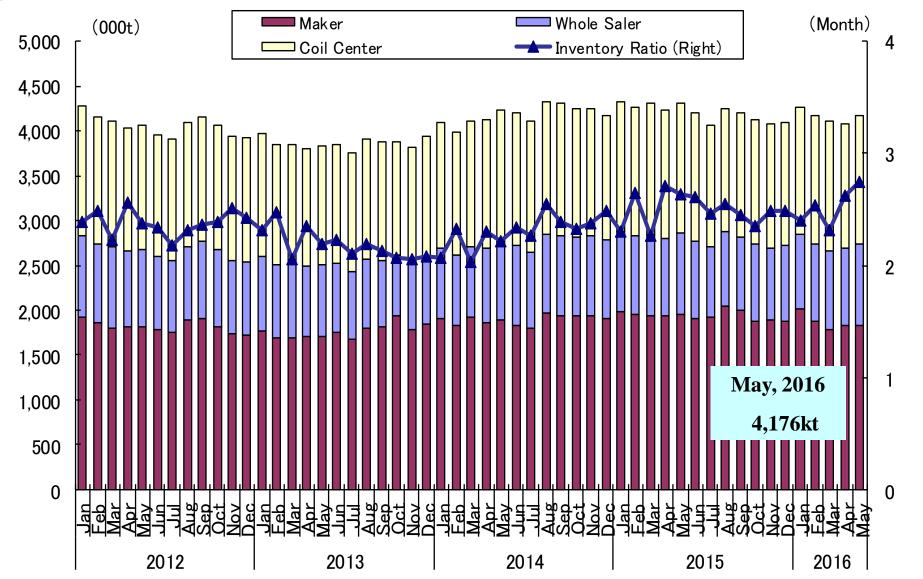
## Domestic Business Environment

Domestic steel consumption in FY16 is forecast to increase slightly compared with FY15, although some products are experiencing a delay in demand recovery.
 In the 2nd half of FY16, steel demand in auto sector and in civil and construction sector including urban redevelopment projects connected with the Tokyo 2020 Olympics and Paralympics is expected to increase.



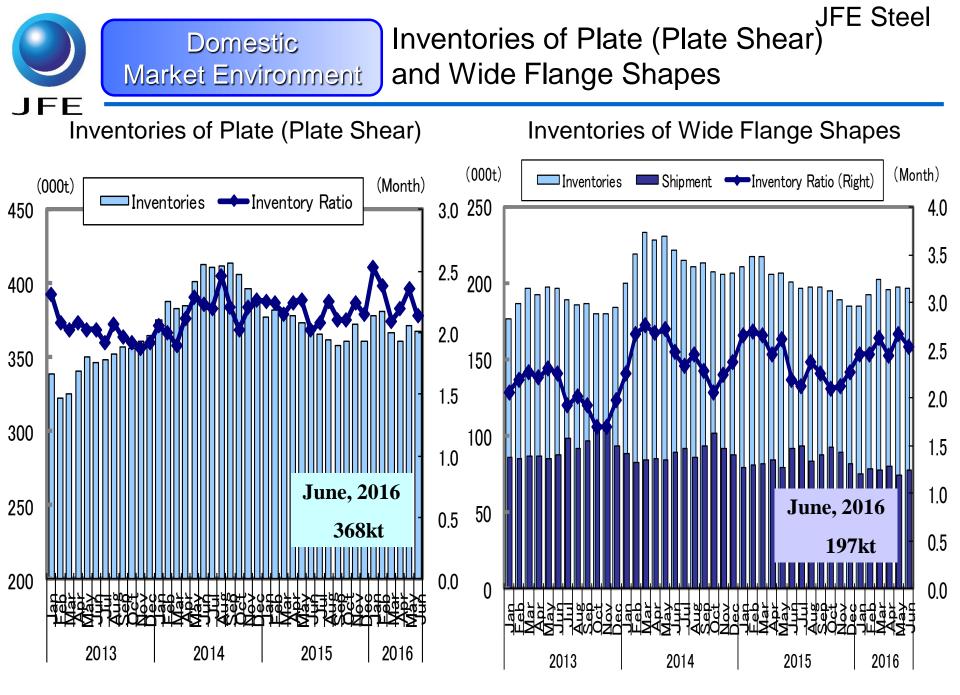
JFE Forecast 14

#### JFE Steel Combined Inventories of HR, **CR and Coated Steel Sheet** Market Environment

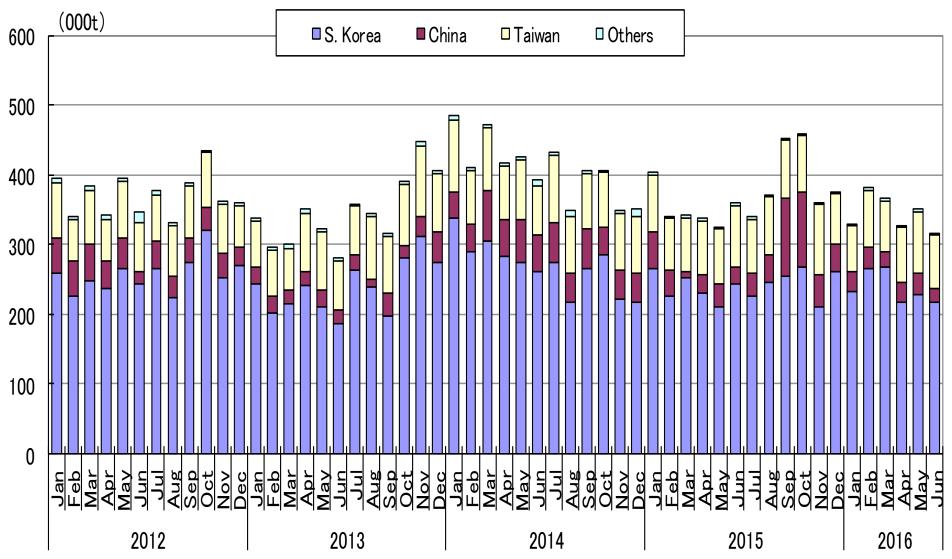


Domestic

JFE



#### JFE Steel Domestic Market Environment JEE JEE

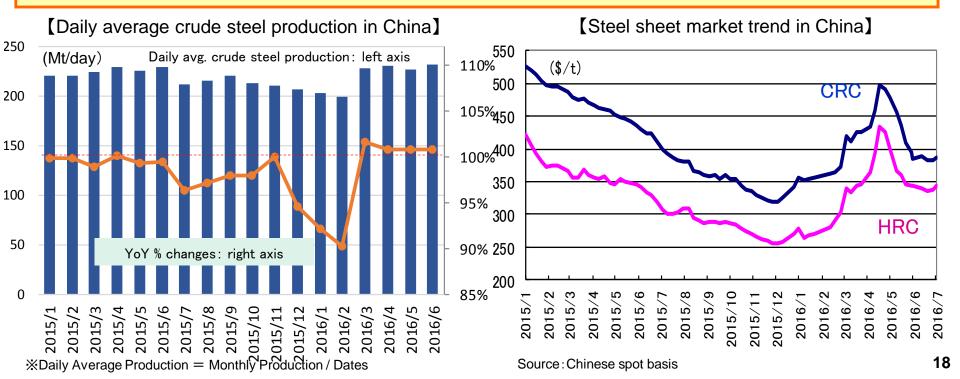




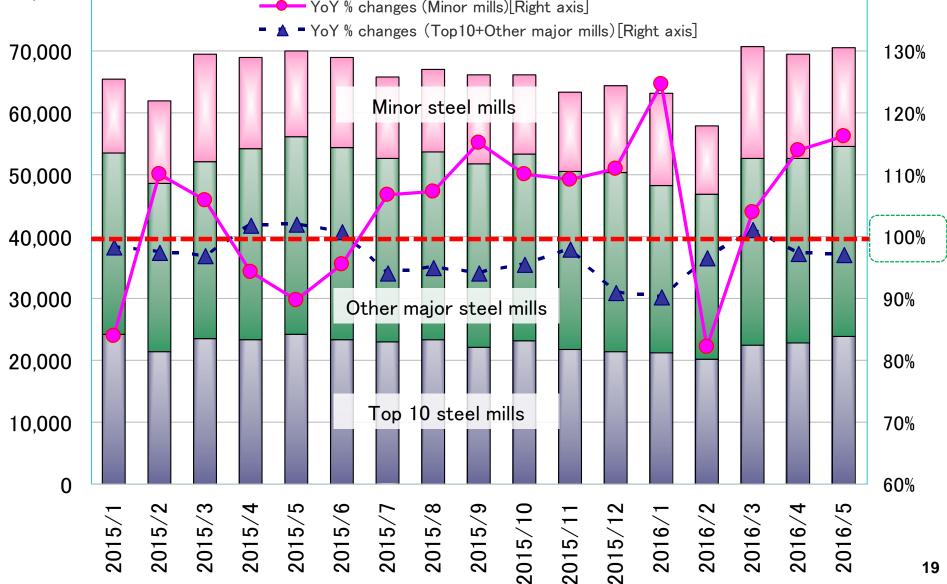
# Current Business Environment(Overseas)

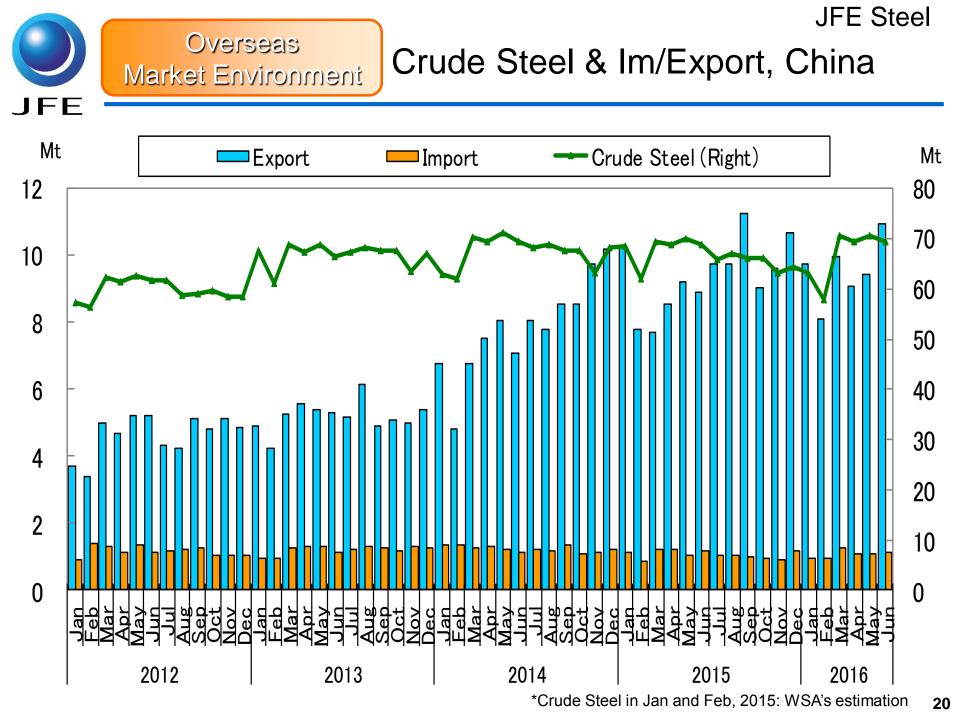
## **Overseas Business Environment**

 We are seeing a sign of the action for structural adjustments of steel industry in China, but still need to watch the production trend continuously. Chinese steel mills again started to increase their production level with steel price recovery.
 The outlook remains unclear in overseas market. Steel sheet prices are showing signs of recovering after bottoming out as in China, but overall steel prices haven't reached a full-blown recovery due to the sluggish energy sector etc.

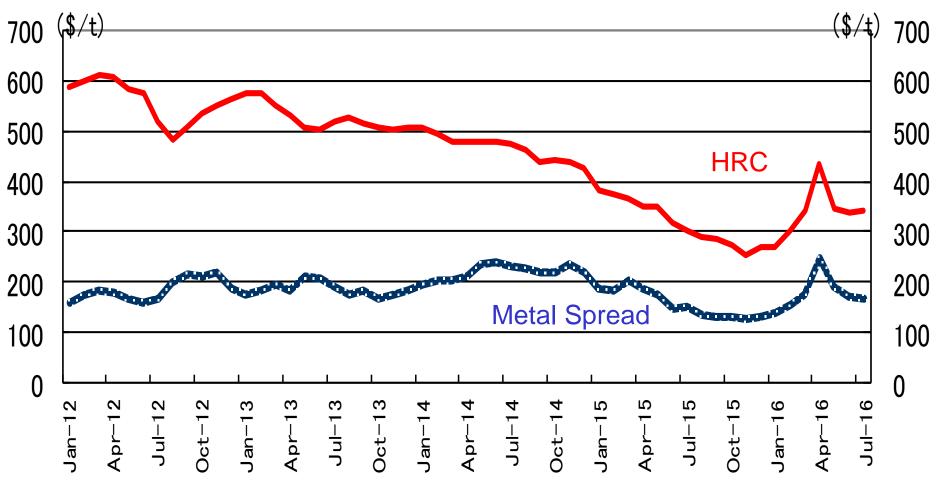


### JFE Steel Overseas Market Environment 000t - YoY % changes (Minor mills)[Right axis] - YoY % changes (Top10+Other major mills)[Right axis]





# Overseas Market Environment (Chinese Spot Basis)



Metal Spread = HRC Price - Raw Materials Cost

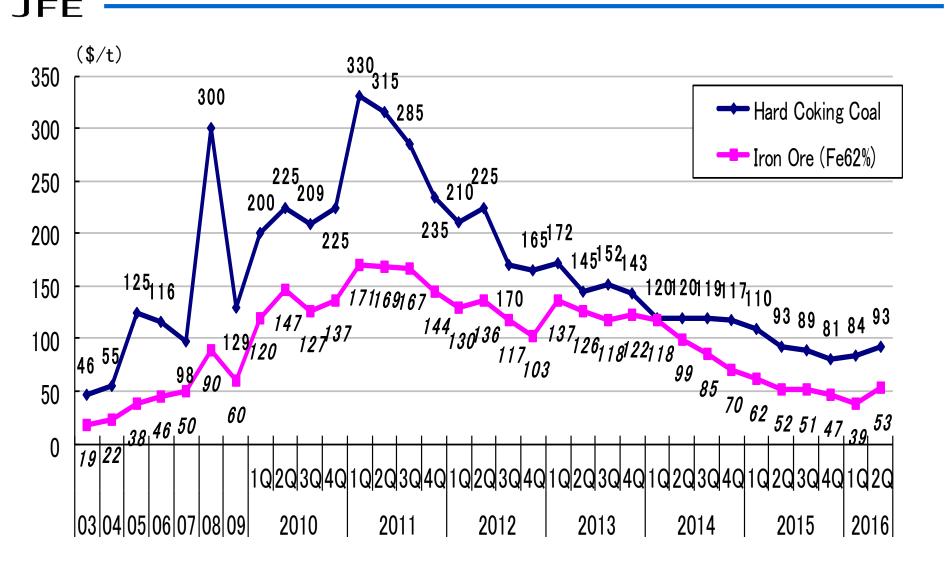
\*HRC Price: Chinese Spot basis

Raw Materials Cost: Calculated from market price of Iron Ore and Hard Coking Coal

JFE Steel

## JFE Steel

# Raw Materials Raw Materials Price



#### Trend of exchange rate (against USD, KRW) \_ JPY/KRW JPY/USD 130 0.14 0.13 120 JPY/USD 0.12 (left axis) 110 0.11 100 0.10 JPY/KRW (right axis) 0.09 90 0.08 80 0.07 70 0.06 Mar-16 Jul-16 Mar-12 Jul-12 Nov-12 Feb-13 Jun-13 Oct-13 Feb-14 May-14 Sep-14 Sep-15 Jan-15 Apr-15 Aug<sup>-15</sup> Dec-15 Apr-11 Jan-11 Dec-11 Aug-11



(million tons)

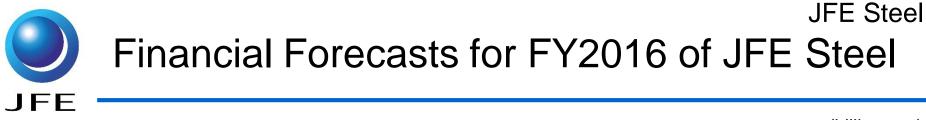
#### Crude Steel Production and Shipment (non-consolidated basis)

	FY2015		FY2016			
		1Q 2Q 1H				
	(Actual)	(Actual)	(Forecast)	(Forecast)		
Crude Steel	27.36	6.94	7.00	14.00		
Shipment	25.39	6.26	6.70	13.00		
ASP (000yen/t)	66.8	58.5	58	58		
Exchange Rate (yen/\$)	120.6	111.1	104	108		

Full year 28.00

#### Crude Steel Production (consolidated basis)

Crude Steel	29.75	7.52	7.60	15.20
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(billion yen)

		FY2015			FY2	016		Change
JFE Steel	1H	2H		1Q	1H	2H		2015 →
	(A)	(A)	(A)	(A)	(F)	(F)	(F)	2016
Net Sales	1,246.0	1,199.1	2,445.1	528.4	1,100.0			
Ordinary Income	38.6	(10.8)	27.8	(20.3)	(33.0)	53.0	20.0	(7.8)
ROS(*)	3.1%	-0.9%	1.1%	-3.8%	-3.0%	-	-	-

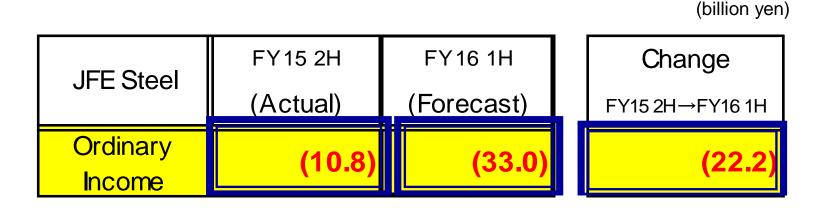
JFE Steel 7.6 Billion Yen increase in JFE Steel's Ordinary Income (FY16 1Q(Actual) vs. FY16 2Q(Forecast))

	FY	Change		
JFE Steel	1Q	2Q	1H	1Q→2Q
Ordinary Income	(20.3)	(12.7)	(33.0)	7.6

- Cost reduction + 1.0
- Volume and Product mix 0.0
- Sales and Raw materials 4.0
- Inventory valuation + 35.0
- Others 24.4

(billion ven)

JFE Steel 22.2 Billion Yen decrease in JFE Steel's Ordinary Income (FY15 2H(Actual) vs. FY16 1H(Forecast))



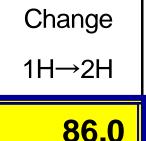
Cost reduction	+ 7.0

- Volume and Product mix + 1.0
- Sales and Raw materials 10.0
- Inventory valuation − 14.0
- Others 6.2

TOTAL – 22.2

JFE Steel 86.0 Billion Yen increase in JFE Steel's Ordinary Income (FY16 1H (Forecast) vs. 2H (Forecast))

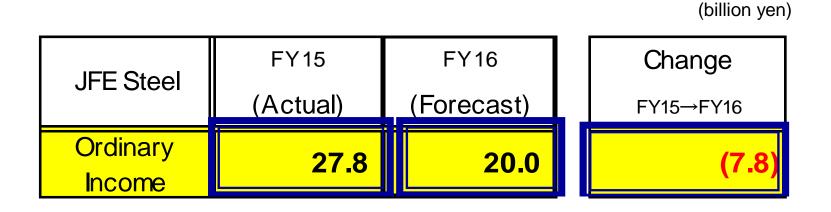
	FY	Change			
	JFE Steel	1H	2H	Total	1H→2H
	Ordinary Income	(33.0)	53.0	20.0	86.0



(billion yen)

- Cost reduction + 7.0
- Volume and Product mix + 4.0
- Sales and Raw materials + 15.0
- **Inventory valuation** + 46.0
- Others + 14.0

TOTAL + 86.0 JFE Steel 7.8 Billion Yen decrease in JFE Steel's Ordinary Income (FY15(Actual) vs. FY16(Forecast))



Cost reduction	+ 30.0
Volume and Product mix	<b>- 5.0</b> $\longrightarrow$ Product mix etc.
Sales and Raw materials	- 40.0
Inventory valuation	+ 23.0
Others	<b>- 15.8</b> $\square$ Exchange loss from JPY appreciation etc.
TOTAL	— 7.8

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# Progress of Fifth Medium-Term Business Plan



JFE Steel, Nucor to set up a Joint Venture

Producing Auto Steel Sheet in Mexico

(announced on June 9, 2016)

Agreed to establish a joint venture in Mexico to manufacture and sell steel sheet for automobiles with Nucor Corporation, the largest steelmaker in the U.S.

⇒To capture growing demand of high quality auto steel sheet in Mexico

80% of automakers' production capacity in Mexico is concentrated in Central Mexico	Name	NUCOR-JFE STEEL MEXICO
Planned	Shareholders	JFE Steel Corporation50% Nucor Corporation 50%
(Bajio area)	Product	Galvanized steel sheet for automobiles
Mexico City	Capacity	Approximately 0.4million tons per year
	Construction Cost	Approximately USD 270 million
Many Japanese, European and US automakers are located	Production Start	2019

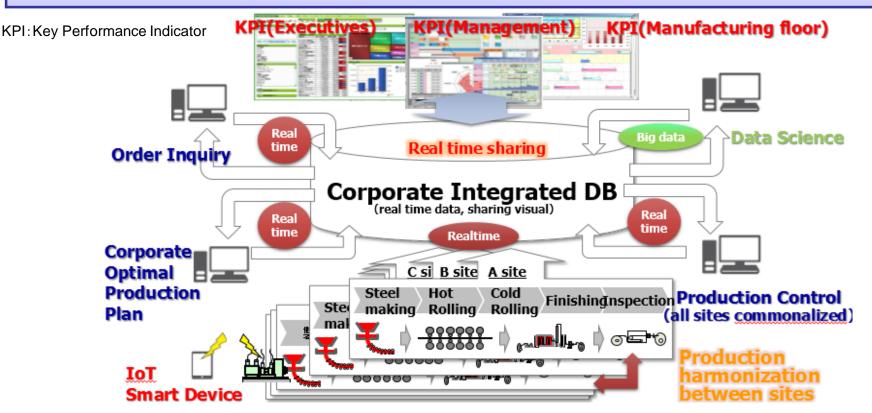
NAFTA region constitute the world's 2nd largest auto market and the largest overseas production area for Japanese automakers
 The production volume of automobiles in Mexico is expected to increase from 3 million units in 2015 to 5 million units level in 2020.

JFE Steel Renovation and unification of the core system of all steel works ~Innovation of work-style through unifying business process ~

#### (announced on June 7, 2016)

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Construct virtual one steel works to unify business process through renovating and unifying the core system of all steel works in JFE Steel



To enhance our competitiveness including improvement of manufacturing technologies, sharing the technologies between sites, advance of quality and stabilization of facilities.
To advance human resource development and skill transfer through aggregation of technical know-how and knowledge in manufacturing floor.



# JFE Engineering Financial Forecasts for Fiscal Year 2016

## JFE Engineering



(billion yen)

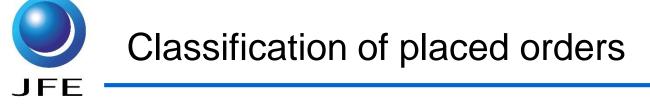
	FY2015(A)		FY2016(F)		Change	Change
	1H	Full year	1H	Full year	1H	Full year
Orders	197.2	509.4	220.0		22.8	
Net Sales	153.5	397.5	180.0		26.5	
Ordinary Income	(0.0)	20.0	5.5	25.0	5.5	5.0

#### [Change]

(FY2015 1H to FY2016 1H)

- Orders: +22.8 Increase in orders mainly related to environment and energy fields
- Net Sales: +26.5 Increase with orders increase
- Ordinary Income: +5.5 Increase with net sales increase





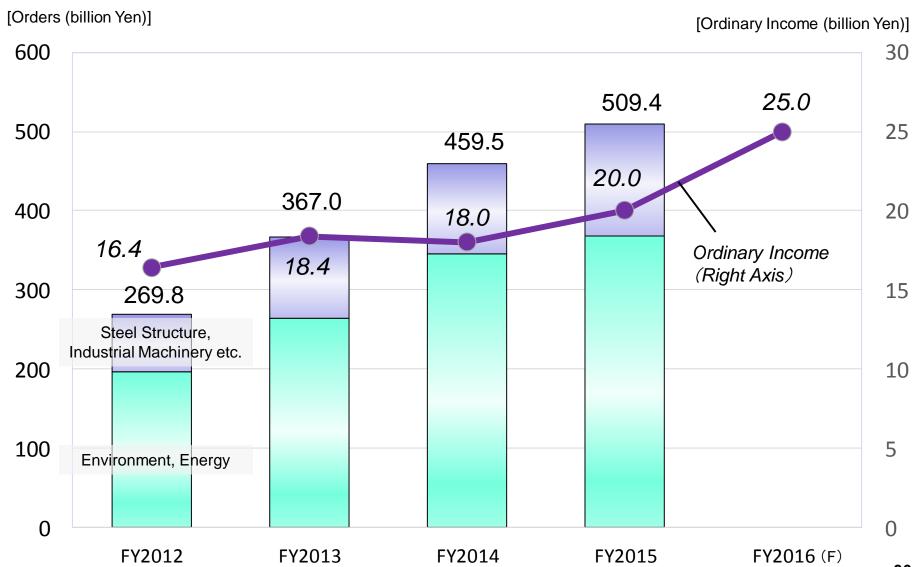
(billion yen)

Category	FY2015	FY2016	Change	Main Orders (EV/2016 10)
	1H (A)	1H (F)	Change	hange Main Orders (FY2016 1Q)
Environment, Energy	142.0	160.0		<ul> <li>Renovation work of waste incineration plant in Maebashi City</li> <li>1 Biomass power generation plant</li> <li>3 Solar power stations</li> </ul>
Steel Structure, Industrial Machinery etc.	55.2	60.0	4.8	<ul> <li>Construction of a steel bridge in Yokkaichi Port</li> <li>Construction of a steel bridge at Fuji-Yoshida I.C. of Chuo Expressway.</li> <li>Transport equipment for a wharf</li> <li>Install of Ballast water management system, "Ballast Ace", for 6 ships</li> </ul>
Total	197.2	220.0	22.8	

## JFE Engineering

## Trend of Orders and Ordinary Income

JFE



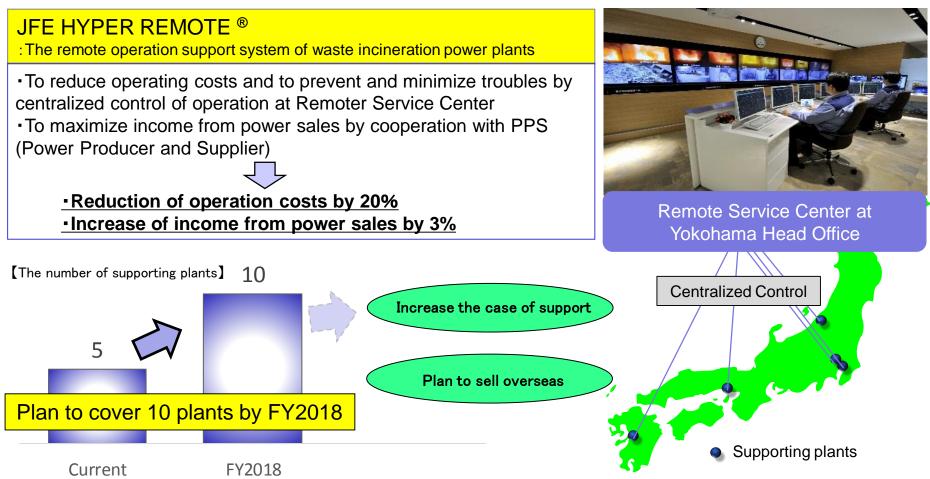
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### JFE Engineering



### Promotion of JFE HYPER REMOTE ® for increasing orders

As the demand for construction and replacement of waste incineration plants is growing, will promote of JFE HYPER REMOTE  $^{\mbox{\scriptsize B}}$  and expand the businesses





## JFE Shoji Financial Forecasts for Fiscal Year 2016



(billion yen)

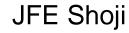
	FY2015(A)		FY20	16(F)	Change	Change
	1H	Full year	1H	Full year	1H	Full year
Net Sales	914.5	1,756.4	780.0		(134.5)	
Ordinary Income	9.8	15.7	7.5	20.0	(2.3)	4.3

[Ordinary Income Change: FY2015 1H to FY2016 1H]

• Decrease with sales price decrease and with influence of JPY appreciation

[Ordinary Income Change: FY2015 to FY2016]

 Increase with improvement of profitability of business overseas including Kelly Pipe, although there are negative impact of sales price decrease and influence of JPY appreciation



# Net Sales of JFE Shoji (by Segment)

(billion yen)		FY2015 1H (A)		FY2016 1H (F)		Change	
Domestic Business		462.3		421.4		(40.9)	
Overseas Business	Export	221.0	367.5	182.6	291.6	(38.4)	(75.9)
	Foreign Operation	146.5	307.5	109.0		(37.5)	
Raw Materials, Equipment etc.		84.7		67.0		(17.7)	
TOTAL		914.5		780.0		(134.5)	



## JFE Holdings Financial Forecasts for Fiscal Year 2016

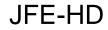


### Financial Forecasts for Fiscal Year 2016

(billion yen) Change FY2015 FY2016 Change 1H Full year 1H Full year 1H Full year 3,431.7 Net Sales 1,713.2 1,530.0 (183.2)**Operating Income** 49.4 90.6 (5.0)(54.4)(15.0)(14.0)Non-operating Income (1.0)(26.3)**Ordinary Income** 48.3 64.2 (20.0)65.0 (68.3)0.8 10.0 Extraordinary Profit (Loss) Profit(Loss) Before Income 48.3 74.3 (20.0)(68.3)Taxes Tax Expense and Profit Attributable 20.4 (18.4)2.0 (40.6)to Non-controlling Interests Profit Attributable to 29.9 33.6 (18.0)47.9) **Owners of Parent** (1.3%)(4.1%)2.8% 1.9% ROS(\*)

\*Return on Sales: Ordinary Income / Net Sales

JFE



# Underlying Profit before One-off Effects

		(Billion yen)
	FY2015	FY2016
	Actual	Forecast
Net Sales	3,431.7	-
Ordinary Income	64.2	65.0
ROS (*)	1.9%	-
One-off Effects	(78)	(46)

Underlying Profit before One-off Effects	140	110
ROS (*)	4.1%	-

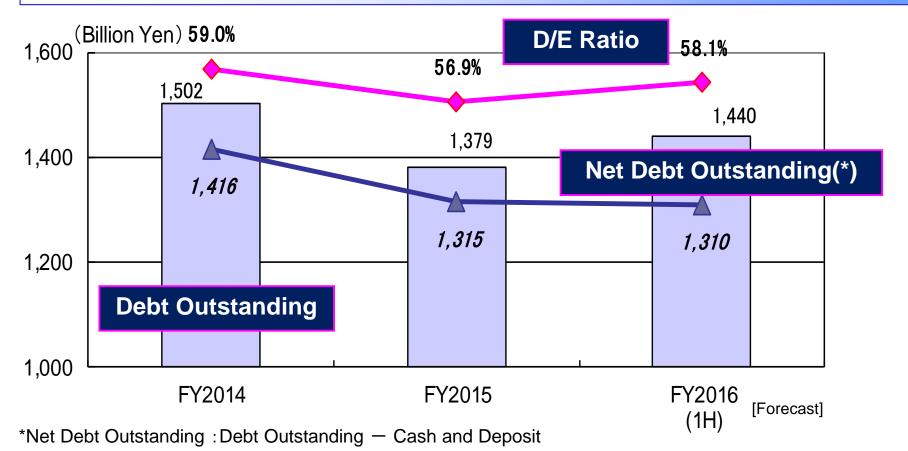
JFE



## Debt Outstanding , D/E Ratio

JFE

Debt Outstanding (forecast) at FY2016 1H-end will increase temporarily due to financing Subordinated Loan, but Net Debt Outstanding will decrease. Debt Outstanding at FY2016-end will decrease by asset sales etc.





# Financing Subordinated Loan of 200 billion yen

- Procure funds to promote further strengthening domestic manufacturing base and enhancing growth investment overseas in the fifth medium-term plan
- Contribute to improve JFE's financial strength without diluting its equity because the Loan is deemed to have equity equivalent nature by rating agencies
- To ensure both implementation of growth strategy and improvement of financial soundness with maintenance of capital efficiency

Loan amount	200 billion yen	
Execution date	June 15, 2016	
Drawdown date	June 30, 2016	
Due date	June 30, 2076 All or part of the Loan can be prepaid after a lapse of 5 or 10 y from the Drawdown date	ears
Equity equivalence of the Loan by rating agencies	Moody's Investors Service, Inc. Rating and Investment Information, Inc. Japan Credit Rating Agency, Ltd.	50% 30% 25%

### [Overview of the Loan]



## Dividends





# The company expects to forgo an interim dividend in response to current earnings.

A decision about the year-end dividend will be reached once actual performance becomes clearer.



# Appendix





### Main Financial Data

JFE —	(Forecast)										
	FY03	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	FY15	<b>FY16</b> (1H)
Ordinary Income (Bn. Yen)	218.3	502.9	400.5	69.2	165.8	52.9	52.2	173.6	231.0	64.2	(20.0)
ROS ※1	8.8%	14.2%	10.2%	2.4%	5.2%	1.7%	1.6%	4.7%	6.0%	1.9%	(1.3%)
ROE %2	15.9%	17.5%	13.7%	3.3%	4.1%	(2.6%)	2.7%	6.3%	7.7%	1.8%	(2.0%)
ROA %3	6.5%	13.0%	10.0%	2.2%	4.6%	1.7%	1.6%	4.5%	5.5%	1.7%	(0.3%)
Debt Outstanding	1,837	1,282	1,769	1,468	1,496	1,594	1,596	1,534	1,501	1,379	1,440
D/E Ratio   ※4	246.2%	61.4%	98.9%	75.5%	76.5%	83.5%	76.9%	67.9%	59.0%	56.9%	58.1%
Net Income (yen/share)	185.8	450.6	355.6	86.4	110.7	(68.7)	71.2	177.4	241.6	58.4	(31.2)
Dividend (yen/share)	30	120	90	20	35	20	20	40	60	30	0
Pay-out Ratio	16.1%	26.6%	25.3%	23.1%	31.6%		28.1%	22.5%	24.8%	51.4%	_

X1 ROS = Ordinary income / Net sales X2 ROE (full year) = Profit attributable to owners of parent / Shareholders' equity,

ROE (first half) = Profit attributable to owners of parent x 2 / Shareholders' equity

ROA (full year) = Ordinary income before interest expense / Total assets (average),
 ROA (first half) = Ordinary income before interest expense x 2 / Total assets (average)

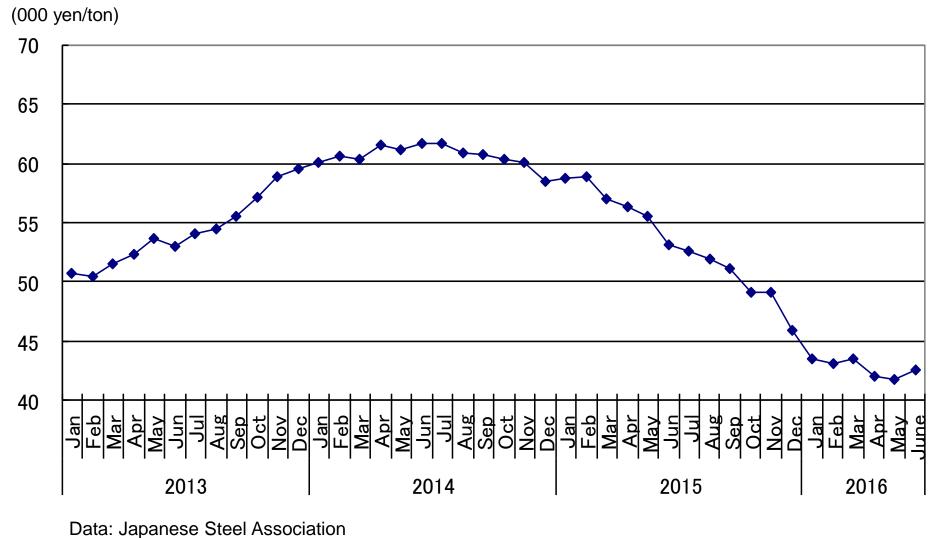
※4 D/E ratio = Debt outstanding / Shareholders' equity. Debt having a capital component is deemed to be capital, as assessed by rating agencies.

*Debt having a ca	pital component	(subordinated borrowings)
Bobt nating a be	ipital componioni	(Cabor an latea borrowinge)

Borrowing Execution Date	Amount Borrowed	Assessment of Equity Content	Amount Deemed to be Capital	
March 18, 2013	300.0 billion yen	75%	225.0 billion yen	
June 30, 2016	200.0 billion yen	25%	50.0 billion yen	

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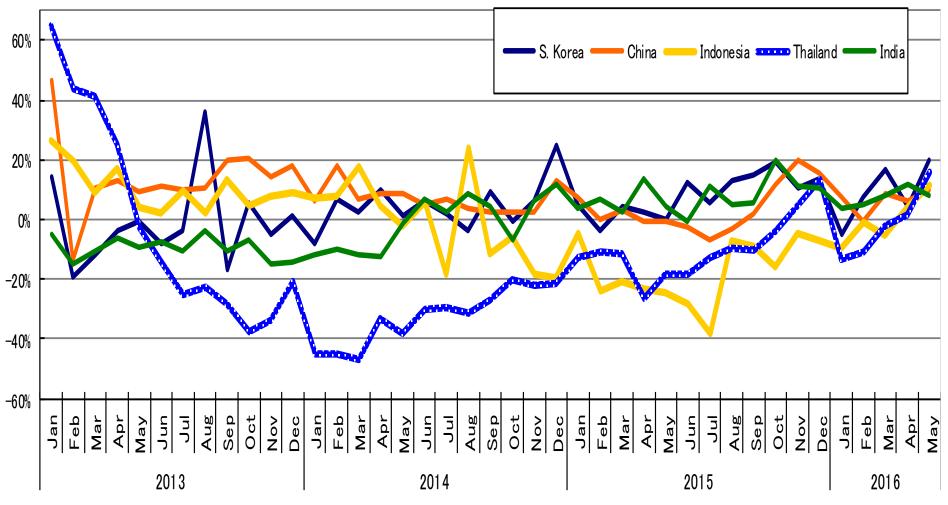
# JFE Steel Domestic Price Trend of Import Steel JFE



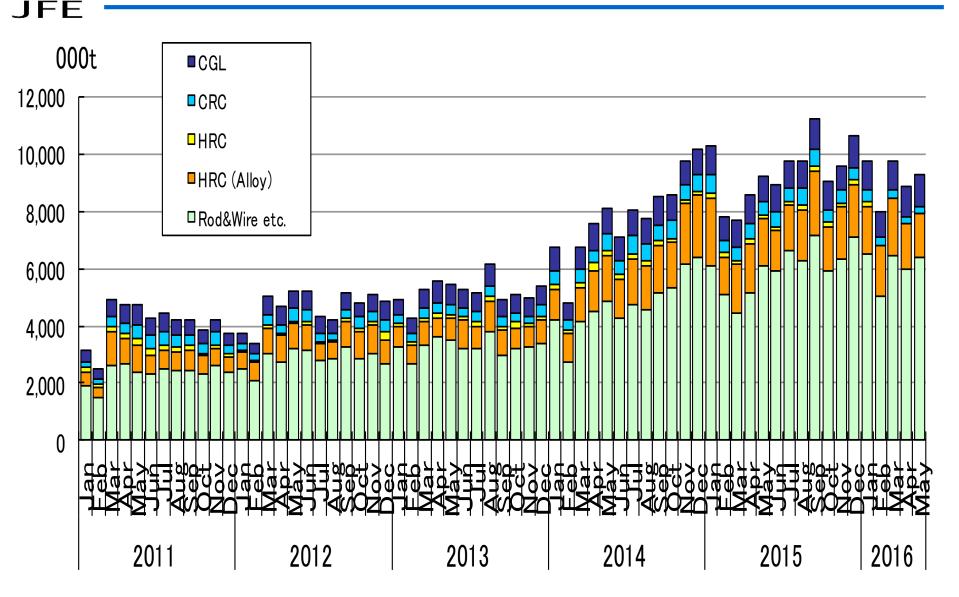
Import Steel from S. Korea



Automobile Sales in Key Countries (YoY Change)



### Exports from China by Products



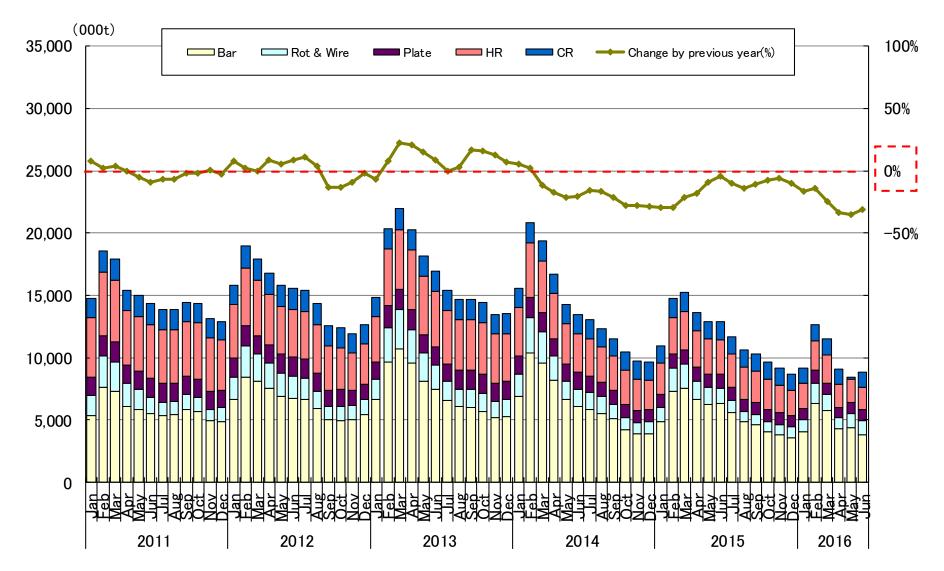
Overseas

Market Environment

JFE Steel



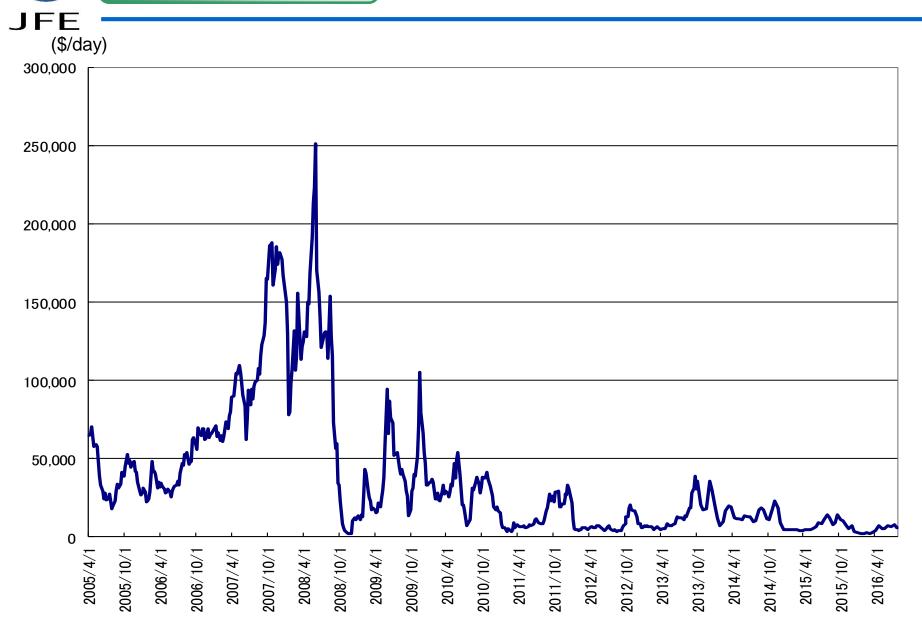
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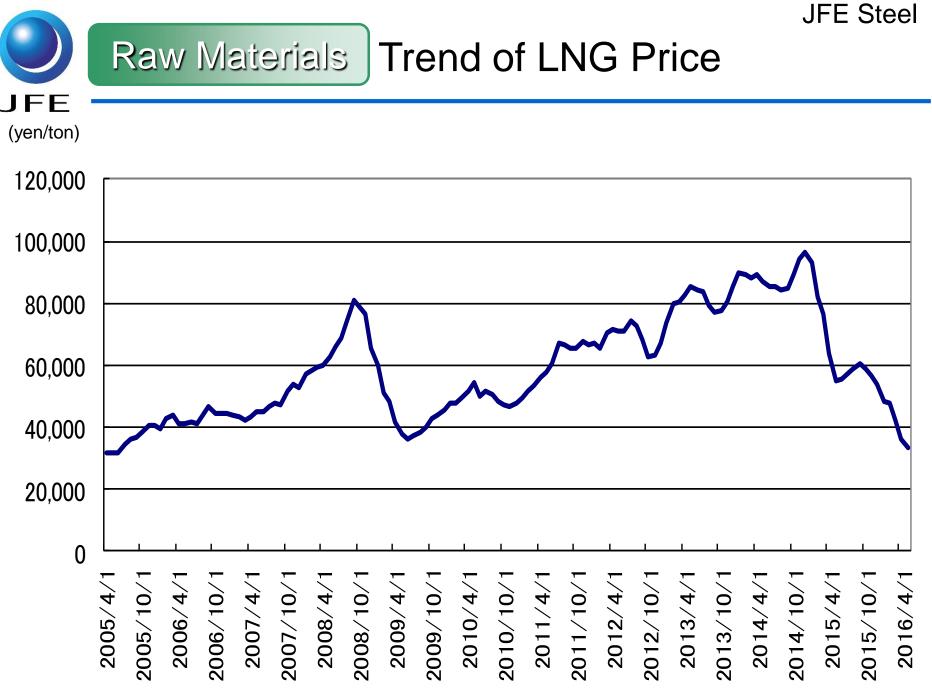
**JFE Steel** 

#### JFE Steel Raw Materials Trend of Scrap Price FE (yen/ton) 80,000 70,000 60,000 50,000 40,000 30,000 20,000 10,000 0 2013/4/1 2013/1 2010/1 2008/1 2011/1 2014/1 2009/1 2005/1 2015/1 2016/4/1 2005/4/1 2009/4/1 2010/4/1 2015/4/1 2006/4/-2007/1 2011/4/1 2012/4/-2007/4/ 2014/4/ 2008/4/ 2006/ 2012/

## Raw Materials Trend of Spot Bulker Price



JFE Steel



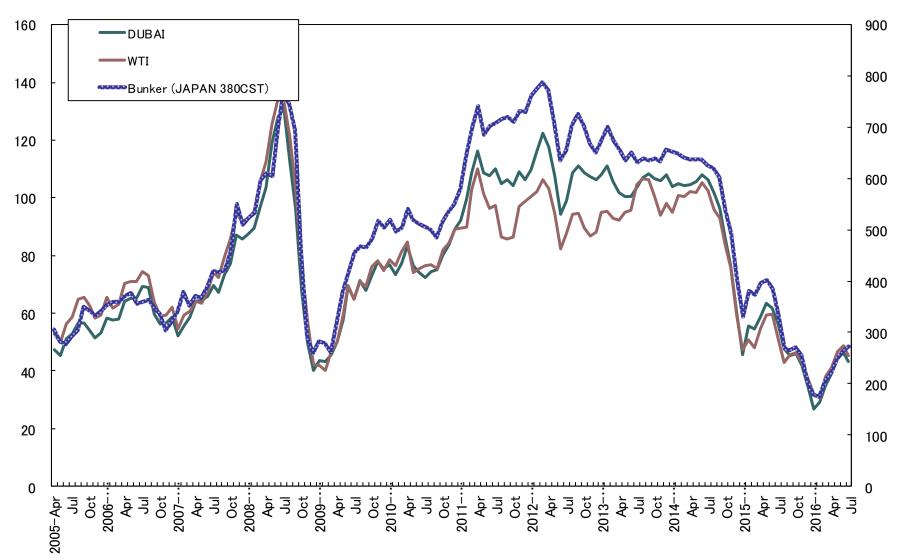
## Raw Materials Trend of Oil Price

(crude oil: \$/bbl)

\_ \_

(Bunker oil: \$/t)

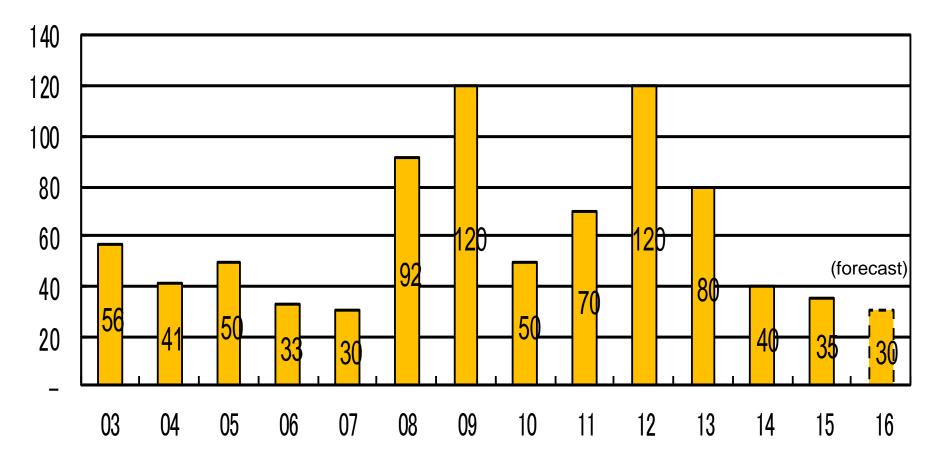
**JFE Steel** 







(billion yen)



JFE Steel (non-consolidated basis)

### JFE Steel 41.8 billion Yen decrease in JFE Steel's Ordinary Income (FY15 1Q vs. FY16 1Q)

(hillion ven)

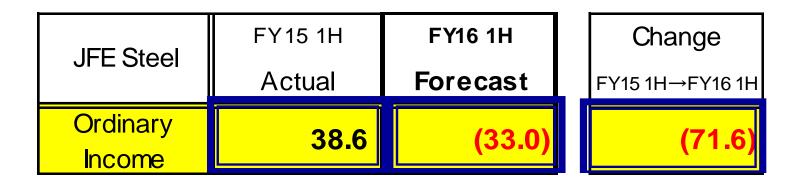
JFE Steel	FY15	FY15	FY15	FY15	FY16	Change
	1Q	2Q	3Q	4Q	1Q	1Q→1Q
Ordinary Income	21.5	17.1	2.2	(13.0)	(20.3)	(41.8)

- Cost reduction + 8.0
- Volume and Product mix + 3.0
- Sales and Raw materials − 18.0
- Inventory valuation − 23.0
- Others 11.8

TOTAL - 41.8

JFE Steel 71.6 billion Yen decrease in JFE Steel's Ordinary Income (FY15 1H (Actual) vs. FY16 1H (Forecast))

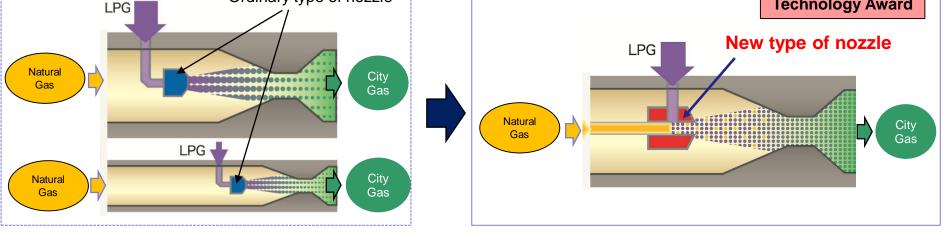
(billion yen)



- Cost reduction + 13.0
- Volume and Product mix 0.0
- Sales and Raw materials 50.0
- Inventory valuation − 10.0
- Others 24.6

TOTAL - 71.6

#### JFE Engineering Activities to expand business in energy field Demand for construction of gas pipeline and more efficient gas supply facilities is expected to increase with the retail liberalization of city gas in 2017 To capture the growing demand with a lot of performance, unique developing technologies and proposals in Energy and Electric Power field which is account for almost 30% of JFE Engineering business [TOPIC] Invention of Atomization Mixing System ("AtoMS<sup>®</sup>") (\*) (Target orders) Succeed in using only single system to produce city gas, which 5 billion yen enables to decrease installation space by 40% and to reduce for 5 years operating cost (\*) To produce city gas, LPG with high calorie should be mixed to natural gas to control calorific value 2016 The Japan (Before) **Gas Association** (After) Ordinary type of nozzle **Technology Award**



4 systems have been adopted including Ishikari-Wan LNG base which is a domestic large LNG receiving base under construction by JFE Engineering



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