Securities Code: 5411.T



# JFE Group

Financial Results for Fiscal Year 2020 ending March 31, 2021

JFE Holdings, Inc. May 7, 2021



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Any statements in the presentation which are not historical facts are future projections based on certain assumptions and currently available information. Please note that actual performance may vary significantly due to various factors.

### JFE Holdings' Financial Results for Fiscal Year 2020 (April 1, 2020 to May 31, 2021)



#### **Financial Results for Fiscal Year 2020**

#### JFE

- In 1H, COVID-19 pandemic resulted in a significant business loss.
- In 2H, business profit posted a profit due to the recovery of steel demand and steel market price from the latter half of 1H, and promotion of profit improvement measures. In spite of the recovery in 2H, business profit for FY2021 was <a href="#">-12.9 billion yen</a>, <a href="#">increased by 19.1 billion yen from the previous forecast</a>.

	FY2019	FY2020	FY2	2020 (Actu	al)	Change	Chango	
(billion yen)	Actual(A)	Previous Forecast (B)	1H   /H   .		Forecast 1H 2H Full Year		(C-A)	Change (C-B)
Revenue	3,729.7	3,240.0	1,492.2	1,734.9	3,227.2	(502.5)	(12.8)	
<b>Business Profit</b>	37.8	(32.0)	(114.3)	101.4	(12.9)	(50.7)	19.1	
Finance Income/costs	(12.5)	(13.0)	(6.4)	(6.0)	(12.4)	0.1	0.6	
Segment Profit	25.3	(45.0)	(120.7)	95.3	(25.4)	(50.7)	19.6	
Exceptional Items	(238.8)	22.0	_	20.4	20.4	259.2	(1.5)	
Profit before Tax	(213.4)	(23.0)	(120.7)	115.8	(4.9)	208.5	18.1	
Tax Expense and Profit (Loss) Attributable to Non- Controlling Interests	15.7	(15.0)	15.0	(32.0)	(16.9)	(32.6)	(1.9)	
Profit Attributable to Owners of Parent	(197.7)	(38.0)	(105.7)	83.8	(21.8)	175.9	16.2	

Business profit is profit before tax excluding financial income and one-time items of a materially significant value. Segment profit is profit including financial income in business profit.



#### Financial Results for Fiscal Year 2020 (by Segment)

JFE

(billion yen)		FY2019	FY2020	F	Y2020 Actual		Change	Change
		Actual (A)	Previous Forecast (B)	1H	2H	Full Year(C)	Change (C-A)	Change (C-B)
R	evenue							
	Steel Business	2,681.3	2,260.0	1,027.2	1,227.9	2,255.2	(426.1)	(4.8)
	Engineering Business	512.2	490.0	221.9	263.7	485.7	(26.5)	(4.3)
	Trading Business	1,084.1	940.0	451.7	480.7	932.5	(151.6)	(7.5)
	Adjustments	(548.0)	(450.0)	(208.6)	(237.5)	(446.1)	101.9	3.9
	Total	3,729.7	3,240.0	1,492.2	1,734.9	3,227.2	(502.5)	(12.8)
Bu	siness Profit (A)	37.8	(32.0)	(114.3)	101.4	(12.9)	(50.7)	19.1
Fir	ance Income/Costs(B)	(12.5)	(13.0)	(6.4)	(6.0)	(12.4)	0.1	0.6
S	egment Profit							
	Steel Business	(8.7)	(80.0)	(136.2)	70.8	(65.4)	(56.7)	14.6
	Engineering Business	23.1	22.0	8.7	15.3	24.0	0.9	2.0
	Trading Business	27.0	17.0	7.2	12.8	20.0	(7.0)	3.0
	Adjustments	(15.9)	(4.0)	(0.4)	(3.6)	(4.1)	11.8	(0.1)
	Total (A+B)	25.3	(45.0)	(120.7)	95.3	(25.4)	(50.7)	19.6



#### **Cash Flow**

#### JFE

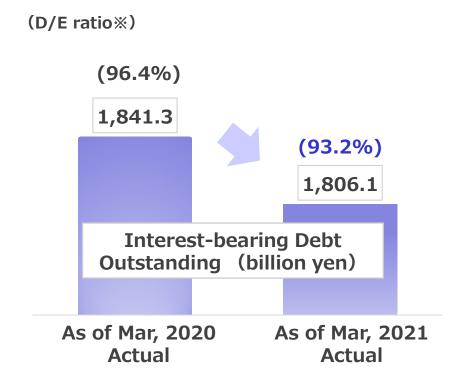
- Improved cash flow through profit recovery and additional asset compression
- Interest-bearing Debt Outstanding as of Mar. 2021 was <u>1,806.1 billion yen</u> (D/E <u>93.2%</u>), <u>decreased from the previous year</u>.

#### **Consolidated Cash Flow in FY 2020**

(billion yen)

Cash-in	Cash-out
Depreciation and Amortization	Net loss 21.8
236.3	CAPEX & Investments 322.7
Asset Compression	Interest-bearing Debt Outstanding 8.2
	Working Capital etc.

#### **Interest-bearing Debt Outstanding & D/E**



<sup>\*</sup>D/E ratio = Interest-bearing debt outstanding / Equity attributable to owners of parent For Debt having a capital component, a position of its issue price is deemed to be capital, as assessed by rating agencies.

# JFE Steel Financial Results for Fiscal Year 2020



#### Financial Results for Fiscal Year 2020

		FY2019 FY2020					
	Unit	Full year	Apr-Jun	Oct-Dec	Jan-Mar	Oct-Mar	Full year
Revenue	billion yen	2,681.3	1,027.2	580.2	647.6	1,227.9	2,255.2
Segment Profit	billion Yen	(8.7)	(136.2)	34.3	36.4	70.8	(65.4)
Excluding Inventory Valuation etc.*	billion yen	21.3	(68.2)	14.3	22.4	36.8	(31.4)
·							
Crude Steel (Standalone)	Mt	26.73	10.17	6.27	6.32	12.59	22.76
Crude Steel (Consolidated)	Mt	28.09	10.77	6.59	6.60	13.19	23.96
Shipment (Standalone)	Mt	23.47	9.34	5.42	5.72	11.15	20.49
Export Ratio on Value Basis (Standalone)	%	41.5	42.2	40.3	44.3	42.4	42.3
Average Sales Price (Standalone)	000 yen / t	78.8	73.1	73.4	78.8	76.2	74.8
Exchange Rate	¥/\$	109.1	106.8	104.8	104.7	104.8	105.8
Exchange Rate (End of Term)	¥/\$	108.8	105.8	103.5	110.7	110.7	110.7

Forecast  2,260.0  (80.0)  (39.0)  22.70  23.90  20.50  43
(80.0) (39.0) 22.70 23.90 20.50
(39.0) 22.70 23.90 20.50
22.70 23.90 20.50
23.90
23.90
20.50
43
75
106

 $<sup>* \</sup>textit{Excluding inventory valuation, carry over of raw materials and foreign exchange valuation from segment profit}\\$ 



# 14.6 Billion Yen Increase in JFE Steel's Segment Profit (FY20(Forecast) vs. FY20(Actual))

Segment profit increased by 14.6 billion yen from the previous forecast due to increase in profit of subsidiary companies and foreign exchange valuation etc.

(Billion yen) FY2020 FY2020 JFE Steel Change **Forecast** Actual (80.0)(65.4)Segment Profit +14.61. Cost +0.02. Volume and Mix Increase in volume. +1.0(Crude steel(standalone)  $22.70 \Rightarrow 22.76Mt + 0.06Mt$ ) Improvement of metal spread with overseas steel 3. Sales and raw +2.0price materials • Inventory valuation  $+1.0 (-38.0 \rightarrow -37.0)$ 4. Inventory +7.0• Carry over of raw materials  $+1.0 (+2.0 \rightarrow +3.0)$ valuation etc. • Foreign exchange valuation  $+5.0 (-5.0 \rightarrow \pm 0.0)$  Increase in profit of domestic and overseas 5. Others +4.6 subsidiary companies etc.



56.7 Billion Yen Decrease in JFE Steel's Segment Profit (FY19 (Actual) vs. FY20 (Actual))

JFE

Segment profit decreased from the previous fiscal year amid decrease in production and sales volume in 1H, and decrease in profit of domestic and overseas subsidiary companies due to the spread of COVID-19, although a cost reduction of 100.0 billion yen was executed.

				_	(Billion yen)			
JFE Steel	FY201 Actua		FY2020 Actual		Change			
Segment Profit	(	(8.7)	(65.4)		(56.7)			
1. Cost	+100.0	and la	cost reduction mainly sour abor cost al investment effect etc.	ced	from repairing cost			
2. Volume and Mix	(104.0)	<ul> <li>Production reduction amid the decline in demand (Crude steel (Standalone): 26.73⇒22.76Mt -3.97Mt)</li> <li>Deterioration of product mix</li> </ul>						
3. Sales and raw materials	+2.0	+2.0						
4. Inventory valuation etc.	<ul> <li>Inventory valuation-15.0 (-22.0→-37.0)</li> <li>Carry over of raw materials +10.0 (-7.0→+3.0)</li> <li>Foreign exchange valuation +1.0(-1.0→±0.0)</li> </ul>							
5. Others	(50.7)	(50.7) • Decrease in profit of domestic and overseas subsidiary companies etc.						

# JFE Engineering Financial Results for Fiscal Year 2020



#### Financial Results for Fiscal Year 2020

#### JFE

#### **Overview**

- Orders significantly increased from the previous fiscal year, and segment profit posted 3-year consecutive increase\* even under COVID-19 pandemic.
  - Orders increased in each sector. (Mainly domestic demand in environmental sector and social infrastructure sector such as bridges)
  - Despite revenue decrease due to COVID-19, segment profit increased resulting from cost reduction etc.

    \*Segment profit: FY17 ¥19.3b, FY18 ¥20.1b, FY19 ¥23.1b, FY20 ¥24.0b (FY17 used J-GAAP)

(billion yen)	FY2019 Actual (A)	FY2020 Forecast (B)	FY2020 Actual (C)	Change FY2019vsFY2020 (C)-(A)	Change Forecast vs Actual (C)-(B)
Orders	413.0	500.0	501.1	88.1	1.1
Revenue	512.2	490.0	485.7	(26.5)	(4.3)
Segment Profit	23.1	22.0	24.0	0.9	2.0

#### **Compared to FY2019**

- •Orders +88.1 Increase in large-scale orders for public works in sectors related to the environment and social infrastructure
- •Revenue (26.5) Decreased in work volume and impact of COVID-19
- •Segment Profit +0.9 Cost reduction

#### Compared to the previous forecast of FY2020

•Segment Profit +2.0 Cost reduction

# JFE Shoji Financial Results for Fiscal Year 2020



#### Financial Results for Fiscal Year 2020

#### **Overview**

<u>In 2H</u>, in addition to <u>recovery of steel demand especially in the automotive sector</u>, <u>steel market price rose</u>. However, because of the <u>significant decrease in steel demand</u> <u>both in domestic and overseas market in 1H</u>, segment profit for FY2020 resulted in <u>20.0</u> <u>billion yen</u>, <u>decreased by 7.0 billion yen</u> from the previous year.

	A FY: Act			2020 cast	C FY2020 Actual		Change	Change
(billion yen)	2H	Full Year	2H	Full Year	2H	Full Year	FY2019 vs FY2020 C-A	FY2019 vs FY2020 C-B
Revenue	526.6	1,084.1	488.3	940.0	480.7	932.5	(151.6)	(7.5)
Segment Profit	12.4	27.0	9.8	17.0	12.8	20.0	(7.0)	3.0

Compared to the previous forecast: Segment Profit +3.0 Recovery both in domestic and overseas steel demand Increase in steel market price such as in the US energy sector

# Dividends

The company intends to propose a per-share dividend of 10 yen (total annual dividend of 10 yen) at the upcoming general meeting of shareholders, in light of the substantial improvement in earnings in the second half, particularly in the steel business, as well as prospects for improved performance in the coming fiscal year.

# JFE Group Financial Forecasts for FY2021



#### **Business Environment Outlook**

#### □ Steel Demand

#### Steel demand is expected to continue to recover on the whole

Domestic: Steel demand is expected to continue to recover

gradually due to recovery in activity levels of customers

Overseas: Steel demand is expected to recover generally due to,

- China's strong steel demand
- Economic recovery throughout the world

#### ■ Metal Spread

#### Raw material prices

 Raw material prices are expected to remain high due to strong steel demand in China.

#### **Steel price**

- Although current steel price in overseas market remains high, it is expected to decline to the normal level toward latter half of this fiscal year.
- We make continuous efforts to promptly reflect the increase of raw material costs in our sales price.



#### Financial Forecast for FY2021

#### FY2021 Business Profit: 200.0 billion yen (Forecast)

	(billion yen)	FY2020 Actual (A)	FY2021 Forecast(B)	Change (B-A)
R	evenue	3,227.2	3,930.0	702.8
В	Business Profit	(12.9)	200.0	212.9
	Steel Business	(65.4)	140.0	205.4
	Engineering Business	24.0	25.0	1.0
	Trading Business	20.0	27.0	7.0
	Segment Profit (including Adjustment)	(25.4)	190.0	215.4
Р	rofit Attributable to Owners of Parent	(21.8)	130.0	151.8



Crude Steel(standalone)

# 205.4 Billion Yen Increase in JFE's Steel Segment profit (FY2020(Actual)vs. FY2021(Forecast))

Exchange Rate

105ven/\$

Crade Steel(staridatorie)	Approx. 20.30Mt/ year						
(Billion yen)	FY202 Actua (A)	_	Change (B)-(A)				
Segment Profit	(65	5.4)		140.0		+205.4	
				_		(Billion yen)	
1. Cost	+30.0	• Effec	t of inve	stment for ne	w fa	cilities	
2. Volume and Mix	+70.0	dem	and			ecovery of steel ⇒Approx.26.50Mt)	
3. Sales and raw materials	+15.0	<ul> <li>Improvement of metal spread with increase in steel prices mainly in overseas market</li> </ul>					
4. Inventory valuation etc.	+90.0	<ul> <li>Inventory valuation +76.0 (-37.0→+39.0)</li> <li>Carry over of raw materials +14.0 (+3.0→+17.0)</li> <li>Foreign exchange valuation ±0.0 (±0.0→±0.0)</li> </ul>					
5. Others	+0.4	<ul> <li>Increase in profit of domestic and overseas subsidiary companies, increase in depreciation cost, etc.</li> </ul>					

Approx. 26.50Mt/year



# Financial Forecast for FY2021 Engineering Business and Trading Business

(billion yen)	FY2020 Actual (A)	FY2021 Forecast (B)	Change (B)-(A)
Engineering business Orders	501.1	550.0	+48.9
Segment Profit	24.0	25.0	+1.0
Trading business Segment Profit	20.0	27.0	+7.0

#### **Engineering Business**

- Orders are expected to remain solid in Environment and Energy sector and Social infrastructure sector such as steel structures.
- Segment profit is expected to be 25.0 billion yen along with the steady execution of orders.

#### **Trading Business**

- In the domestic market, activity levels of all sectors are expected to increase. Steel market price is anticipated to improve in construction sector.
- In the overseas market, steel demand mainly in auto sector is expected to recover. Steel demand and price is expected to increase in the US.
- Segment Profit is expected to be 27.0 billion yen amid the steel demand recovery both in domestic and overseas market.

# Appendix



#### Main Financial Data

#### 1-GAAP

J-GAAF										
	FY12	FY13	FY14	FY15	FY16	FY17	FY18			
(bn. Yen, times)										
Ordinary Income	52.2	173.6	231.0	64.2	84.7	216.3	221.1			
EBITDA	260.6	368.9	421.5	254.4	279.9	388.8	405.9			
ROS	1.6%	4.7%	6.0%	1.9%	2.6%	5.9%	5.6%			
ROE	2.7%	6.3%	7.7%	1.8%	3.7%	7.6%	8.3%			
ROA	1.6%	4.5%	5.5%	1.7%	2.3%	5.2%	5.1%			
Debt Outstanding	1,596	1,534	1,501	1,379	1,375	1,331	1,450			
Debt/EBITDA Ratio	x6.1	x4.2	x3.6	x5.4	x4.9	x3.4	x3.6			
D/E Ratio	76.9%	67.9%	59.0%	56.9%	51.4%	58.1%	62.0%			
Profit attributable to owners of parent (yen/share)	71.2	177.4	241.6	58.4	117.8	250.8	285.0			
Dividend (yen/share)	20	40	60	30	30	80	95			
Pay-out Ratio	28.1%	22.5%	24.8%	51.4%	25.5%	31.9%	33.3%			

_	IFRS					
		FY18	FY19	FY20		
	(bn. Yen, times)					
	Business profit	232.0	37.8	-12.9		
l	EBITDA *1	428.2	269.4	223.4		
	ROS *2	6.0%	1.0%	-0.4%		
l	ROE *3	8.6%	-11.1%	-1.3%		
	ROA *4	5.0%	0.8%	-0.3%		
1	Interest-bearing debt outstanding	1,524	1,814	1,806		
	Debt/EBITDA multiple	x3.6	x6.7	x8.1		
	D/E Ratio *6	68.2%	96.4%	93.2%		
	Profit attributable to owners of parent (yen/share)	283.8	-343.4	-38.0		
	Dividend (yen/share)	95	20	10		
	Pay-out Ratio	33.5%	_	_		

Notes [IFRS]

- \*1 EBITDA = Business profit + Depreciation and Amortization
- \*2 ROS = Business profit / Revenue
- \*3 ROE = Profit attributable to owners of parent company / Equity
- \*4 ROA = Business profit / Total assets
- \*5 Debt/EBITDA ratio = Interest-bearing debt outstanding / EBITDA
- \*6 D/E ratio = Interest-bearing debt outstanding / Equity attributable to owners of parent For debt having a capital component, a portion of its issue price is deemed to be capital, as assessed by rating agencies.



1. Cost

5. Others

# 2.1 Billion Yen Increase in JFE Steel's Segment Profit (FY2020 3Q (Actual) vs. FY2020 4Q (Actual))

/ 1		`
(RII	$li \cap n$	yen)
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•		, - ,

	FY2020					
JFE Steel	1Q Apr-Jun	2Q Jul-Sep	3Q Oct-Dec	4Q Jan-Mar	Full year	
Segment Profit	(57.8)	(784)	34.3	36.4	(65.4)	

Change	
2.1	

	Τ0	
2. Volume and Mix	+1.0	<ul> <li>Production increase amid recovery of demand mainly in the automobile sector (crude steel(standalone)6.27⇒6.32Mt +0.05Mt)</li> </ul>
3. Sales and raw materials	+10.0	<ul> <li>(+1,700yen/t-shipment)</li> <li>Improvement of metal spread with overseas and domestic steel price recovery despite of rising iron ore price</li> </ul>
4. Inventory valuation etc.	(6.0)	<ul> <li>Inventory valuation -13.0 (+17.0→+4.0)</li> <li>Carry over of raw materials +1.0 (+4.0→+5.0)</li> <li>Foreign exchange valuation +6.0(-1.0→+5.0)</li> </ul>

• Increase in scrap price, etc.

materials

valuation etc.

4. Inventory

5. Others

# 207.0 Billion Yen Increase in JFE Steel's Segment Profit (FY2020 1H (Actual) vs. 2H (Actual))

(Billion yen)

	JEE Ctool	FY2020			Change
	JFE Steel	1H	2H	Full year	Change
	Segment Profit	(136.2)	70.8	(65.4)	207.0
<ul> <li>Cost</li> <li>Curb variable cost increase amid production reduction.</li> <li>Fixed cost reduction mainly sourced from repairing cost and labor cost.</li> </ul>					
2	. Volume and Mix	+47.0	<ul> <li>Production increase amid recovery of demand mainly in the automobile sector (crude steel(standalone)10.17⇒12.59Mt +2.42Mt)</li> </ul>		
3	. Sales and raw	(1,800yen/t-shi	pment)		

price recovery

companies etc.

• Improvement of metal spread with overseas steel

• Carry over of raw materials+15.0 (-6.0 $\rightarrow$ +9.0)

Increase in profit of domestic and overseas subsidiary

Foreign exchange valuation+8.0 (-4.0→+4.0)

• Inventory valuation + 79.0 (-58.0 $\rightarrow$ +21.0)

+20.0

+102.0

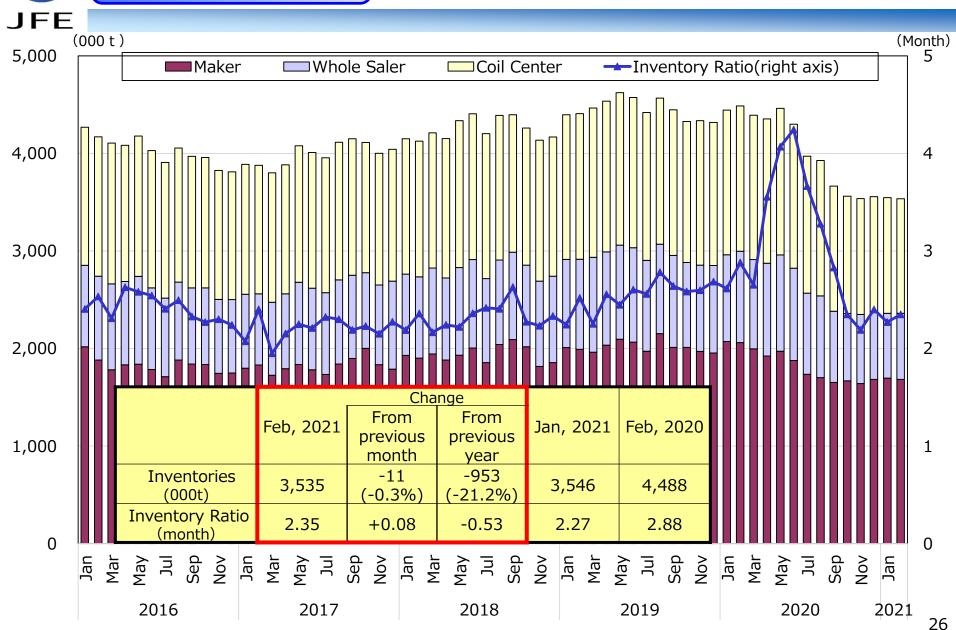
+23.0

25



Domestic Market Environment

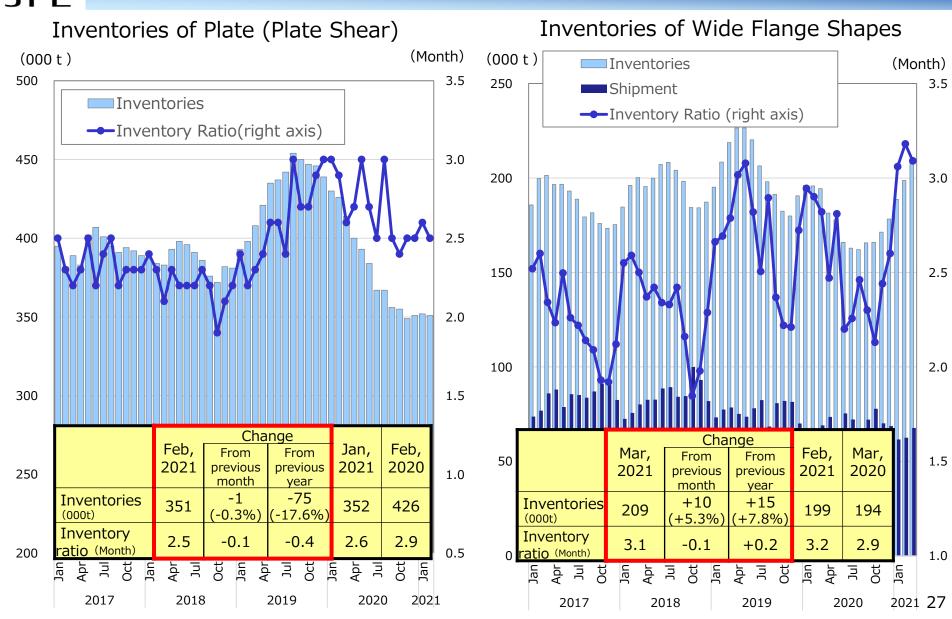
# Combined Inventories of HR, CR and Coated Steel Sheet





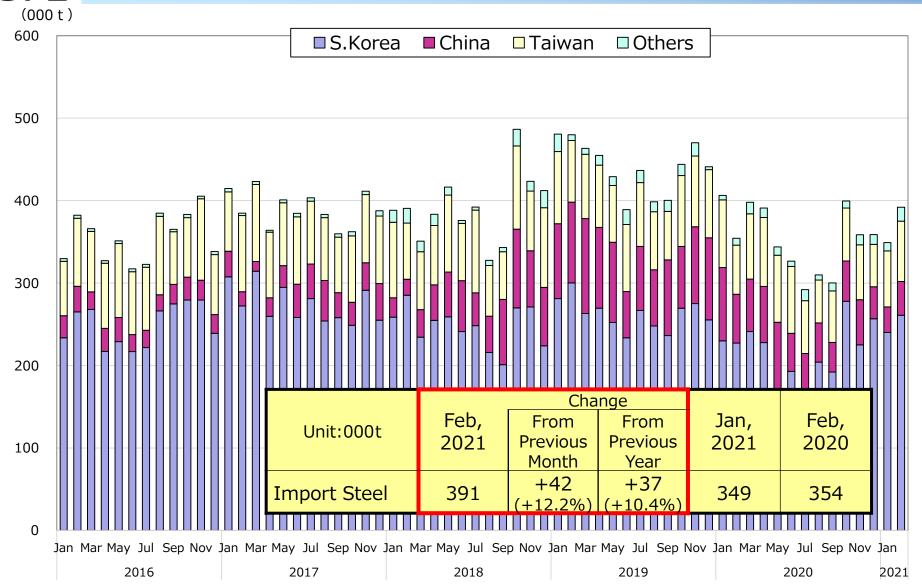
Domestic Market Environment

# **Inventories of Plate (Plate Shear)** and Wide Flange Shapes



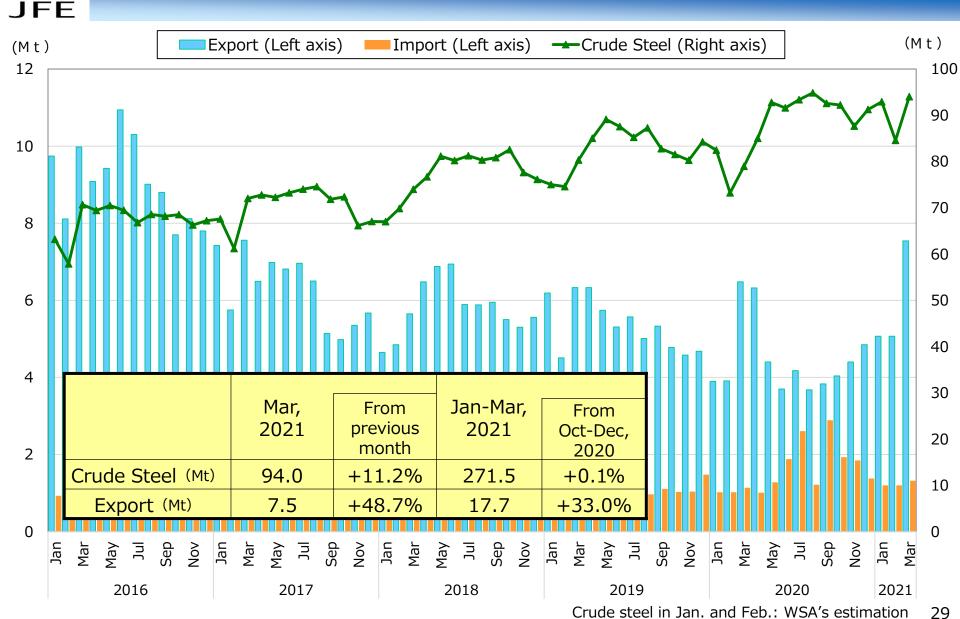


#### Trend of Import Steel (Ordinary Steel)



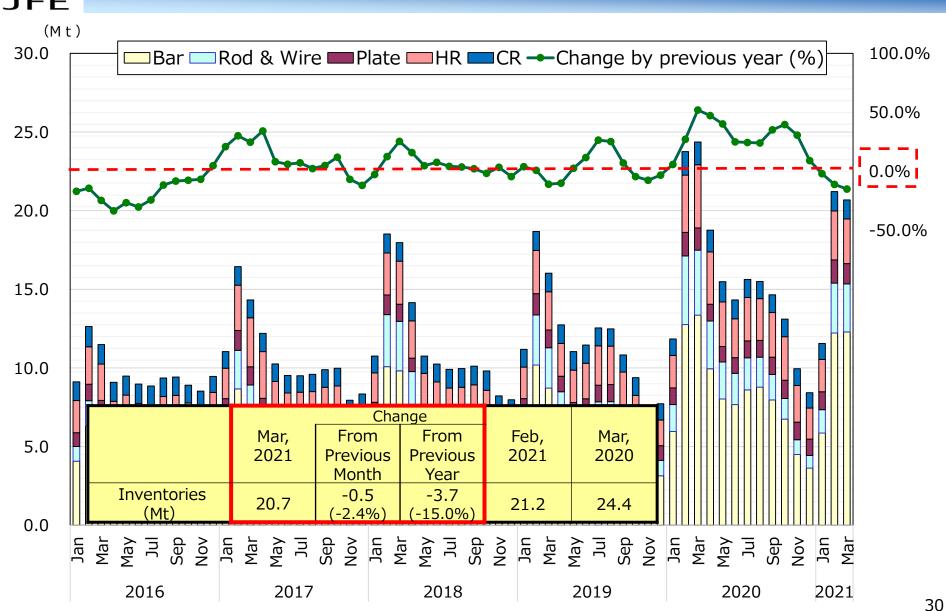


#### **Crude Steel & Im/Export, China**

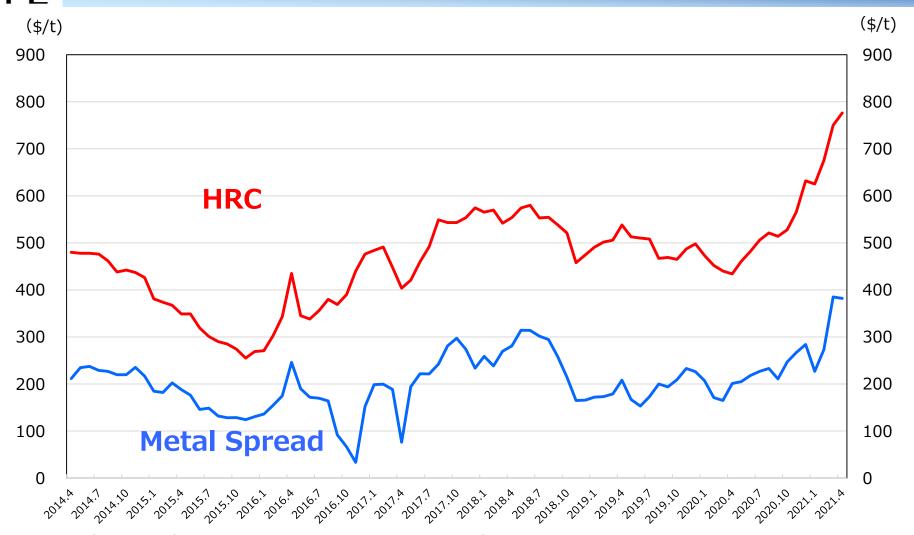




#### **Inventories in China by Product**



# Metal Spread Trend (Chinese Spot Basis)



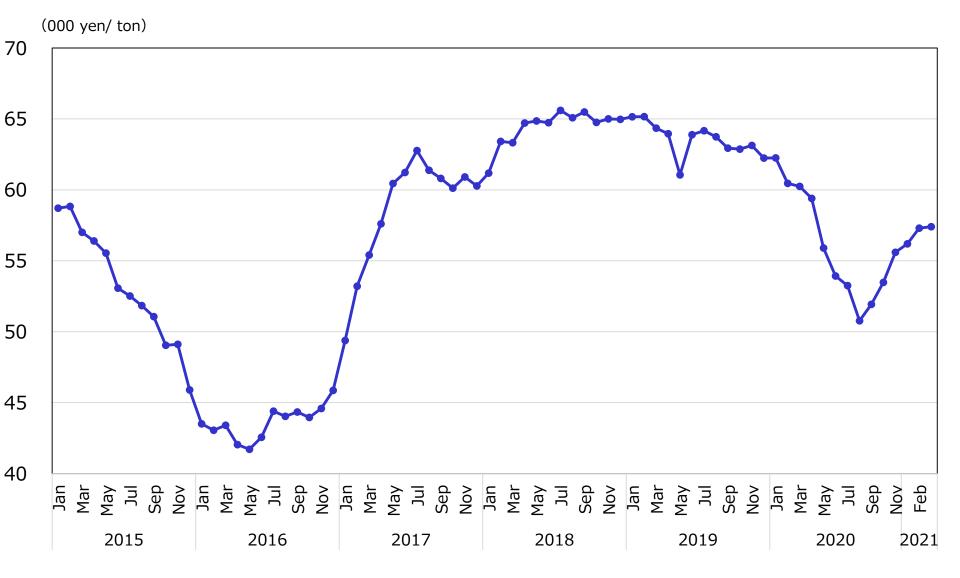
Metal Spread = HRC Price - Raw Materials Cost

Raw Materials Cost: Calculated from market price of Iron Ore and Hard Coking Coal

<sup>\*</sup>HRC Price: Chinese Spot basis



#### **Price Trend of Import Steel**



Data: The Japan Iron and Steel Federation Import Steel from S. Korea



Term-contract

**FOB** 

\$/DMT

Apr-Jun

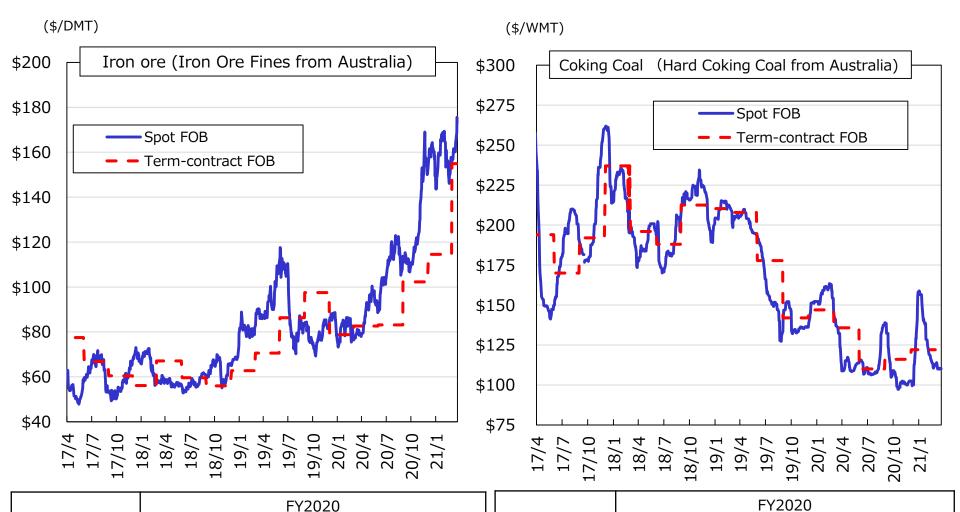
83

Jul-Sep

83

#### Raw Materials

#### Iron Ore and Coking Coal



Oct-Dec

102

Jan-Mar

115

Term-

contract FOB

\$/WMT

Apr-Jun

136

Jul-Sep

110

Oct-Dec

116

122

Jan-Mar

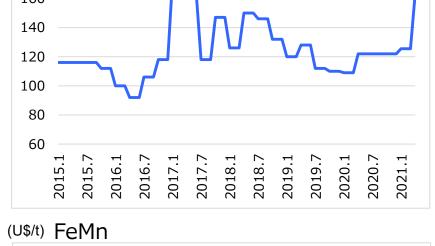


#### Raw Materials

#### Trend of Metal's Market Price









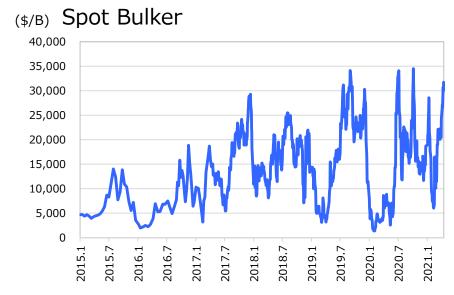


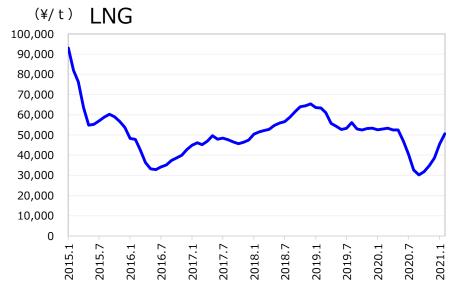


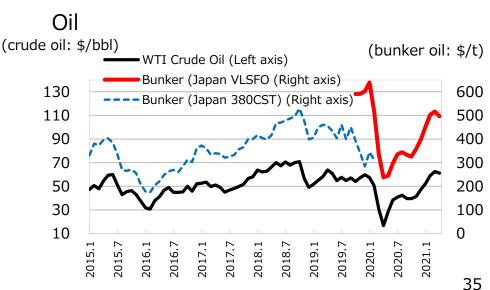
#### Raw Materials

#### Trend of Sub Material's Market Price











### Orders by Business Field

				(billion yen)
Business	FY2019	FY2020	Change	Main orders received in FY2020
Field	Actual	Actual		★···New projects received in FY2020 4Q
				<ul> <li>Construction of waste treatment plant [Fukui, Fukuyama, Kurashiki, Okayama]</li> </ul>
				<ul><li>Improvement works of waste treatment plant [Hiroshima, Yamato]</li></ul>
Environment 187.1 250.4 63.3 Const				
				Improvement works of Tsubame-Yahiko water purification plant [Niigata]
Energy	109.8	122.7	12.9	<ul> <li>Construction of BOG treatment related facility [Sakai, Osaka]</li> <li>*Construction of energy-content-adjustment facility [Himeji, Hyogo]</li> <li>Construction of gas pipe line [Okinawa]</li> </ul>
Social infrastructure etc.	116.1	127.9	Reconstruction works of domestic bridges  No.1 Shimizu grade Yasaka viaduct, Shizuoka  Bridge between Suita Junction and ChugokuIkeda Inter Change ,Osaka  Kisogawa Bridge in Meishin Expressway, Aichi to Gifu  Shin-tedorigawa Bridge in Hokuriku Expressway, Ishik  Kamaria No.2 Viaduct bridge in Yokohama-Yokosuka E	
Total	413.0	501.1	88.1	



#### Links to the reports published during FY2020

Report	URL	QR code
JFE Group REPORT 2020	https://www.jfe- holdings.co.jp/en/investor/library/gro up-report/index.html	
JFE Group CSR REPORT 2020	https://www.jfe- holdings.co.jp/en/csr/index.html	
JFE Group CSR REPORT 2020 ESG Data	https://www.jfe- holdings.co.jp/en/csr/esg_data/	
DX REPORT 2020	https://www.jfe- holdings.co.jp/en/investor/library/dxr eport/index.html	

