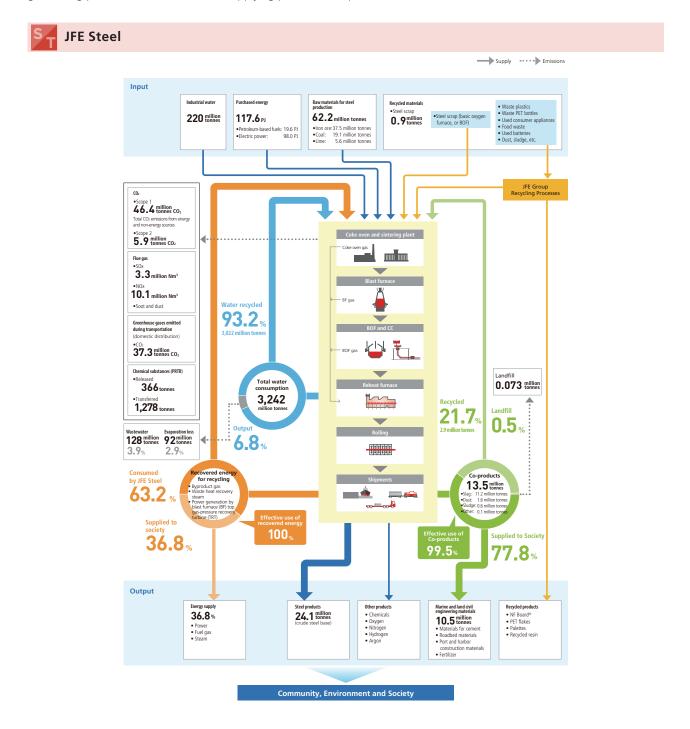
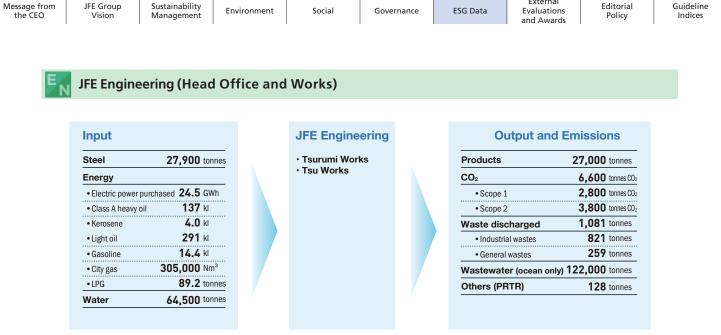
# **Environmental Data**

# **Material Flow**

JFE Steel works to reduce the environmental impact of its iron and steelmaking processes, including through the effective use of resources. The company recycles 93.2% of the water it uses for production and uses 99.5% of its co-products, such as iron and steelmaking slag. In addition, 100% of co-product gas generated during production is reused as fuel for reheating slabs, generating power for internal use and supplying power to the public.





External

Abbreviations indicated under "scope" represent the following group or company: JFE Group [All]; JFE Steel Group [ST Gr]; JFE Steel [ST]; JFE Engineering Group [EN Gr]; JFE Engineering [EN]; JFE Shoji Group [SH Gr]; JFE Shoji [SH]

## **Environmental Management**

#### Data Regarding Environmental Management

Items		Scope		Unit	FY2018	FY2019	FY2020	FY2021	FY2022		
		4	All	%	54	58	58	54	52		
	Base		ST Gr	%	20	21	21	18	44		
	Base		EN Gr	%	5	9	9	8	44		
% covered by ISO			SH Gr	%	29	28	28	27	64		
14001 certification		4	All	%	72	74	70	68	67		
	Employee	Employee		ST Gr	%	72	75	74	72	70	
			Employee	стрюуее	Employee		EN Gr	%	60	60	51
			SH Gr	%	88	92	89	83	81		
Environmental audit		S	GT Gr	sites	31	32	24	29	28		
(number of sites)		EN Gr		sites	50	48	28	52	50		
Environmental educatic conducted (total partici		EN Gr		people	1,059	1,063	731	1,131	889		

## Environmental Accounting Data (1)

		FY2	021	FY2	022
Breakdow	Breakdown of environmental protection cost		Cost (billion yen)	Investment (billion yen)	Cost (billion yen)
Management	Impact monitoring and measurement, and EMS expenses and education	14	25	14	27
Global warming	Saving and efficiently using energy	189	270	55	359
countermeasures	Recycling industrial water	66	174	32	216
Conservation of natural resources	Recycling and waste management of internally generated materials, etc.	12.0	59	14	62
	Air pollution countermeasures		314	159	312
Environmental	Water pollution countermeasures	72	96	43	107
protection	Prevention of soil contamination, noise, vibration, and subsidence	0	5	0	5
Other	Charges, etc.		14		14
R&D	Technologies for protecting the environment, saving energy, and preventing global warming	8	93	10	105
Societal activities	Support for nature preservation and forestation, information disclosure, exhibitions, and public relations		6		7
Total		485	1,056	327	1,215

Note: Data cover all investment activities of JFE Steel Corporation and R&D activities of JFE Engineering Corporation.

### Environmental Accounting Data (2)

Items	Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
Energy-saving investment (accumulated)	All	billion yen	505.4	532.1	546.5	565.4	570.8
Environmental protection investment (accumulated)	All	billion yen	708.5	727.6	742.1	770.9	797.1

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# Climate Change

## CO<sub>2</sub> Emissions by Scope

Items	Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
	All	million t-CO <sub>2</sub>	59.9	60.4	53.1	59.0	56.1
	ST Gr	million t-CO <sub>2</sub>	59.7	60.0	52.6	58.6	55.7
	ST	million t-CO2	55.4	56.0	49.1	54.7	52.3
	ST subsidiaries	million t-CO <sub>2</sub>	4.3	3.9	3.5	3.9	3.4
Scopes 1 and 2	EN Gr	million t-CO <sub>2</sub>	0.212	0.403	0.484	0.387	0.422
total*1*2	EN	million t-CO <sub>2</sub>	0.0175	0.0168	0.0141	0.0103	0.0081
	EN subsidiaries	million t-CO <sub>2</sub>	0.195	0.386	0.470	0.377	0.414
	SH Gr	million t-CO <sub>2</sub>	0.0362	0.0353	0.0296	0.0319	0.0316
	SH	million t-CO <sub>2</sub>	0.0005	0.0005	0.0004	0.0004	0.0004
	SH subsidiaries	million t-CO <sub>2</sub>	0.0358	0.0348	0.0292	0.0315	0.0311
	All	million t-CO2	52.3	52.9	46.6	51.9	49.0
	ST Gr	million t-CO <sub>2</sub>	52.1	52.5	46.2	51.5	48.6
	ST	million t-CO2	49.2	49.8	43.8	48.8	46.4
Scope1* <sup>3</sup> * <sup>4</sup>	ST subsidiaries	million t-CO₂	3.0	2.7	2.4	2.7	2.2
	EN Gr	million t-CO <sub>2</sub>	0.171	0.361	0.442	0.345	0.395
	EN	million t-CO <sub>2</sub>	0.0078	0.0038	0.0024	0.0024	0.0029
	EN subsidiaries	million t-CO₂	0.163	0.357	0.439	0.343	0.393

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Items		Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
	All		million t-CO2	7.6	7.6	6.4	7.1	7.1
		ST Gr	million t-CO <sub>2</sub>	7.5	7.5	6.4	7.0	7.0
		ST	million t-CO <sub>2</sub>	6.2	6.3	5.3	5.8	5.9
		ST subsidiaries	million t-CO2	1.3	1.2	1.1	1.2	1.1
	1	EN Gr	million t-CO2	0.0416	0.0422	0.0424	0.0418	0.0263
Scope2* <sup>5</sup>		EN	million t-CO <sub>2</sub>	0.0097	0.0129	0.0116	0.0079	0.0052
		EN subsidiaries	million t-CO <sub>2</sub>	0.0319	0.0293	0.0308	0.0339	0.0211
		5H Gr	million t-CO <sub>2</sub>	0.0362	0.0353	0.0296	0.0319	0.0316
		SH	million t-CO <sub>2</sub>	0.0005	0.0005	0.0004	0.0004	0.0004
		SH subsidiaries	million t-CO <sub>2</sub>	0.0358	0.0348	0.0292	0.0315	0.0311
Unit CO <sub>2</sub> emissions (numerator: Scopes 1 and 2 total; denominator: sales)	All		t-CO <sub>2</sub> / billion yen	1,546	1,619	1,644	1,352	1,057
Scope3*6*7	All		thousand t-CO <sub>2</sub> e	16,751	16,382	14,369	20,778	23,184
Category 1 Purchased goods and services	All		thousand t-CO2e	13,371	12,557	11,026	17,244	19,750
Category 2 Capital goods	All		thousand t-CO <sub>2</sub> e	1,180	1,401	1,226	1,221	1,166
Category 3 Fuel and energy related activities not included in Scopes 1 or 2	All		thousand t-CO2e	370	728	671	717	736
Category 4 Upstream transportation and delivery	All		thousand t-CO <sub>2</sub> e	491	489	419	454	450
Category 5 Waste generated in operations	All		thousand t-CO <sub>2</sub> e	100	57	45	58	62
Category 6 Business travel	All		thousand t-CO <sub>2</sub> e	4	4	4	5	4
Category 7 Employee commuting	All		thousand t-CO2e	49	49	51	59	49
Category 15 Investments	All		thousand t-CO <sub>2</sub> e	1,186	1,097	927	1,022	967

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\*1 Data cover 76 companies

- JFE Steel and 26 major domestic and overseas subsidiaries
- JFE Engineering and 12 major domestic and overseas subsidiaries
- JFE Shoji and 35 major domestic and overseas subsidiaries.
- \*2 Starting with FY2021, figure includes data for an expanded list of JFE Steel, JFE Engineering, and JFE Shoji subsidiaries.
- \*3 Data for JFE Steel include CO<sub>2</sub> emissions from non-energy sources.

\*4 Data for 1 JFE Steel major domestic subsidiary and a JFE Engineering major domestic subsidiary include CO<sub>2</sub> emissions from non-energy sources.

- \*5 CO<sub>2</sub> Emission Factor for Purchased Electricity in FY2022:
  - JFE Steel uses the emission factor of the Commitment to a Low Carbon Society of the Japan Iron and Steel Federation for energy purchased in FY2021.
  - JFE Steel's domestic consolidated subsidiaries, the JFE Engineering Group, and the JFE Shoji Group apply the adjusted emission factors of each electric power company for each fiscal year.
  - Over seas: the latest IEA emission factors

#### \*6 Coverage:

(Categories 1, 2, 3, 4, 5) JFE Steel, 21 JFE Steel major domestic subsidiaries, JFE Engineering, 1 JFE Engineering major domestic subsidiary, and JFE Shoji

(Category 6, 7) JFE Steel, 21 JFE Steel major domestic subsidiaries, JFE Engineering, 15 JFE Engineering major domestic and overseas subsidiaries, and JFE Shoji

(Category 15) Japan Marine United, and 10 JFE Steel equity-method affiliates (7 domestic and 3 overseas)

\*7 Sources: Green Value Chain Platform (Ministry of the Environment) and others

I	Items	Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
	CO <sub>2</sub> emissions (Scopes 1 and	ST Gr	million t-CO <sub>2</sub>	57.0	57.4	50.2	55.8	53.1
	2 total)	ST	million t-CO <sub>2</sub>	53.5	54.2	47.3	52.6	50.4
CO <sub>2</sub> emissions from		ST subsidiaries	million t-CO <sub>2</sub>	3.5	3.2	2.9	3.2	2.7
energy sources		EN Gr*1*2	thousand t-CO <sub>2</sub>	66.7	67.5	62.5	61.4	45.2
	Scope1	ST	million t-CO <sub>2</sub>	47.3	47.9	41.9	46.8	44.5
	Unit: CO <sub>2</sub> emissions (denominator: crude steel production)	ST	t-CO2/ t-steel	2.03	2.03	2.08	2.03	2.09
		ST Gr* <sup>3</sup>	million t-CO <sub>2</sub>	2.61	2.65	2.40	2.74	2.59
CO₂ emissio	ns from	ST	million t-CO <sub>2</sub>	1.87	1.89	1.82	2.05	1.93
non-energy		ST subsidiaries	million t-CO <sub>2</sub>	0.74	0.76	0.58	0.69	0.66
		EN subsidiaries* <sup>4</sup>	million t-CO <sub>2</sub>	0.15	0.34	0.42	0.33	0.38

#### Other Greenhouse Gas

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	Items		Scope	Unit	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	
			Ll	thousand t-CO <sub>2</sub> e	88.7	103.3	96.1	103.0	55.2	
			ST Gr	thousand t-CO <sub>2</sub> e	72.2	72.9	68.3	74.6	35.4	
	Methane (CH <sub>4</sub> )	Methane (CH <sub>4</sub> )		ST	thousand t-CO₂e	72.2	72.9	68.3	74.6	35.4
			ST subsidiaries	thousand t-CO <sub>2</sub> e				0.005	0.005	
GHG emissions other than CO <sub>2</sub>		A		thousand t-CO <sub>2</sub> e	16.5	30.4	27.9	28.5	19.8	
			ST Gr	thousand t-CO₂e	16.5	20.0	15.5	17.7	7.8	
	N <sub>2</sub> O		ST	thousand t-CO <sub>2</sub> e	16.5	20.0	15.5	17.7	7.8	
			ST subsidiaries	thousand t-CO₂e				0.004	0.004	
			EN subsidiaries* <sup>4</sup>	thousand t-CO <sub>2</sub> e	_	10.4	12.4	10.8	12.0	
	1	ST Gr		million t-CO <sub>2</sub>	66	65	57	63	61	
GHG emitted du	ring transportation* <sup>5</sup>		ST	million t-CO <sub>2</sub>	40	40	34	38	37	
			ST subsidiaries	million t-CO2	26	25	23	25	24	
Contribution to reductions* <sup>6</sup>	CO <sub>2</sub> emission	E	N Gr	million t-CO <sub>2</sub> /year	412	413	965	1,057	1,114	
	Biomass power generation	E	N Gr	million t-CO <sub>2</sub> /year	212	212	274	286	294	
	Waste power generation	E	N Gr	million t-CO <sub>2</sub> /year	153	153	337	340	372	
	Others* <sup>7</sup>	E	N Gr	million t-CO <sub>2</sub> /year	47	48	354	357	359	
	Recycling (Includes fluorocarbon recovery and energy creation)	E	N Gr	million t-CO <sub>2</sub> / year				74	89	

\*1 Data cover JFE Engineering and 12 major domestic and overseas subsidiaries.

\*2 Starting with FY2021, expanded coverage of major subsidiaries for JFE Engineering.

\*3 Data cover JFE Steel and a major domestic subsidiary.

\*4 J&T Recycling Co. is a domestic subsidiary of JFE Engneering.

\*5 Data cover JFE Steel and 9 major domestic subsidiaries, which are specified consigners designated under the Japanese Energy Saving Act.

\*6 Coverage:

- Up to FY2019, only JFE Engineering's domestic business is covered
- FY2020 data cover JFE Engineering's domestic and overseas businesses and its German subsidiary Standardkessel Baumgarte GmbH (SBG)
- From FY2021, JFE Engineering's domestic and overseas businesses, J&T Recycling Corporation, JFE Urban Recycle Corporation, and German subsidiary Standardkessel Baumgarte GmbH (SBG) are covered

\*7 Others (digestion gas, geothermal, solar power, wind, waste heat recovery, fuel conversion, sludge incineration, PPA, energy services)

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# Energy

lte	ems		Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
		4	All	PJ	_	670	592	654	627
			ST Gr	PJ		669	591	652	625
	Energy		ST	PJ	613	620	545	602	581
	consumption		ST subsidiaries	PJ		48.8	45.2	49.6	43.9
			EN Gr	PJ	—	1.3	1.2	1.3	1.2
Energy consumption				PJ		0.6	0.6	0.7	0.7
and unit energy consumption	Unit energy consumption (crude steel production)	S	5T	GJ/ t-steel	23.3	23.2	24.0	23.3	24.1
	Energy consumption (Crude petroleum equivalent)	E	EN	kl	10,886	8,788	8,000	7,636	7,772
	YOY ratio of unit energy consumption	E	EN	%	95.4	80.7	91.0	95.5	107.9
Recovered energy for	Supplied to society	\$	ST	%	39	39	38	38	37
recycling	Consumed internally	5	ST	%	61	61	62	62	63

## Modal Shift Rate

Items		Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
All transportation	Ship and rail	ST	%	60.2	59.6	58.4	58.3	59.0
All transportation	Truck	ST	%	39.8	40.4	41.6	41.7	41.0
Transportation of a	Ship and rail	ST	%	91.6	90.9	91.6	90.0	92.1
distance of 500 km or more	Truck	ST	%	8.4	9.1	8.4	10.0	7.9

Scope of calculation: All products and half-finished products transported in Japan

# Climate Change (Supplementary Data)

## CO<sub>2</sub> Emissions and Energy Consumption of JFE Steel Group Subsidiaries (FY2022)

Company name	CO <sub>2</sub> emissions (unit: thousand t-CO <sub>2</sub> )	Energy consumption (unit: PJ)
JFE Mineral & Alloy Company, Ltd.*	1,389.6	10.71
JFE Bars & Shapes Corporation	504.2	10.19
JFE Chemical Corp.	214.1	4.42
JFE LOGISTICS CORPORATION	161.1	2.32
JFE Galvanizing & Coating Co., Ltd.	56.0	1.20
JFE Plastic Resource Corporation	20.9	0.40
MIZUSHIMA RIVERMENT CORP.	9.2	0.14
JFE Container Co., Ltd.	10.2	0.21
J-Logitec Co., Ltd.	7.5	0.11
Galvatex Corporation	3.9	0.08
JFE Metal Products & Engineering Inc.	7.4	0.18
JFE Welded Pipe Manufacturing Co., Ltd.	9.4	0.16
JFE Techno-wire Corporation	4.4	0.09
JFE PRECISION CORPORATION	3.8	0.07
K-PLASHEET CORPORATION	4.5	0.08
JFE LIFE CORPORATION	3.9	0.11
CHIBA RIVERMENT AND CEMENT CORP.	6.7	0.13
JFE Steel Pipe Co., Ltd.	2.9	0.06
GECOSS CORPORATION	3.7	0.06
JFE Kozai Corporation	3.8	0.07
JFE Ferrite Corporation	3.6	0.07
5 overseas companies	933.9	13.06
Total	3,364.8	43.92

\* Data for Mineral & Alloy Company, Ltd. since FY2021 has included CO2 emissions from Mizushima Ferroalloy Co., Ltd. and JFE Material Co., Ltd., which merged into JFE Mineral & Alloy Company in April 2022.

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### CO<sub>2</sub> Emissions from Energy Sources and Energy Consumption of JFE Engineering Group Subsidiaries (FY2022)

Company name	CO <sub>2</sub> emissions (unit: thousand t-CO <sub>2</sub> )	Energy consumption (unit: PJ)
J&T Recycling Corporation	29.2	0.8
J Farm Corporation	2.1	0.040
Fujikako, Inc.	1.3	0.034
NORTHERN JAPAN MACHINERY Corporation	1.1	0.018
TOHOKU DOCK TEKKO CO., LTD.	0.9	0.017
JFE Environmental Service Corporation	0.6	0.011
Asuka Soken Co., Ltd.	0.8	0.013
JFE Pipeline Engineering Corporation	0.4	0.006
JFE Technos Corporation	0.1	0.003
JFE Aqua Machine and Service Corporation	0.0	0.001
JFE Project One Co., Ltd.	0.1	0.001
J&M Steel Solutions Company Limited	0.5	0.011
Total	37.2	0.921

# **Prevention of Pollution**

#### Air Emissions

Items	Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
	ST Gr	million Nm <sup>3</sup>	4.1	4.3	3.3	3.5	3.3
SOx emissions*1	ST	million Nm <sup>3</sup>	4.1	4.3	3.3	3.5	3.3
	ST subsidiaries	million Nm <sup>3</sup>	0.04	0.04	0.03	0.03	0.04
	ST Gr	million Nm <sup>3</sup>	10.7	11.3	10.4	11.4	10.2
NOx emissions* <sup>2</sup>	ST	million Nm <sup>3</sup>	10.5	11.1	10.3	11.2	10.1
	ST subsidiaries	million Nm <sup>3</sup>	0.19	0.17	0.14	0.18	0.15

\*1 10 JFE Steel consolidated subsidiaries in Japan.

\*2 11 JFE Steel consolidated subsidiaries in Japan.

Message from the CEO	JFE Group Vision	Sustainability Management	Environment	Social	Governance	ESG Data	External Evaluations and Awards	Editorial Policy	Guideline Indices
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#### Release to Waterways

Items	Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
COD (chemical oxygen demand)	All*1	t/day	3.5	3.4	3.1	3.1	3.1
	ST	t/day	3.3	3.2	2.9	2.9	2.8
	ST subsidiaries	t/day	0.17	0.15	0.17	0.23	0.25
	EN* <sup>2</sup>	kg/day	6.8	8.4	8.7	8.4	6.6

\*1 Coverage:

- JFE Steel and 10 consolidated subsidiaries in Japan.

- JFE Engineering

\*2 This report uses the maximum value of each year.

### Chemical Substances Management

Items		Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
		All* <sup>3</sup>	t	1,019	918	754	827	750
		ST Gr	t	814	766	596	672	609
		ST	t	545	481	341	380	366
	Amount released	ST subsidiaries	t	269	285	255	292	243
		EN Gr	t	205	152	158	155	141
		EN	t	147	107	121	116	103
PRTR-registered		EN subsidiaries	t	58.4	45.4	36.7	39.3	37.8
substances*1*2	Amount transferred	All* <sup>3</sup>	t	9,210	7,866	5,949	9,845	12,809
		ST Gr	t	9,176	7,832	5,910	9,811	12,779
		ST	t	2,533	1,865	1,694	1,378	1,278
		ST subsidiaries	t	6,643	5,967	4,216	8,433	11,501
		EN Gr	t	34	34	39	34	30
		EN	t	28	29	26	30	26
		EN subsidiaries	t	5.7	5.4	12.5	4.4	4.4

\*1 Coverage:

- JFE Steel and 15 consolidated subsidiaries in Japan.

- JFE Engneering and 4 consolidated subsidiaries in Japan.

\*2 Excluding dioxins

\*3 JFE Shoji is not included in the scope of the report as the company is not subject to PRTR registration.

ESG Data

# Prevention of Pollution (Supplementary Data)

## SOx and NOx Emissions of JFE Steel Group Subsidiaries (FY2022)

Company name	SOx emissions(unit: Nm <sup>3</sup> )	NOx emissions(unit: Nm <sup>3</sup> )
JFE Mineral & Alloy Company, Ltd.	17,206	75,518
CHIBA RIVERMENT AND CEMENT CORP.	56	741
MIZUSHIMA RIVERMENT CORP.	0	879
JFE PRECISION CORPORATION	1,751	547
JFE Plastic Resource Corporation	125	62
JFE Bars & Shapes Corporation	4,129	10,056
JFE Metal Products & Engineering Inc.	32	1,442
JFE KENZAI FENCE CO., LTD.	0	0
JFE Galvanizing & Coating Co., Ltd.	1,425	13,226
JFE Container Co., Ltd.	88	0
JFE Welded Pipe Manufacturing Co., Ltd.	0	0
JFE Steel Pipe Co., Ltd.	0	0
Galvatex Corporation	0	877
JFE Techno-wire Corporation	0	0
JFE Kozai Corporation	0	0
GECOSS CORPORATION	0	0
JFE LOGISTICS CORPORATION	0	0
J-Logitec Co., Ltd.	0	0
JFE Chemical Corp.	10,051	41,900
K-PLASHEET CORPORATION	149	0
JFE LIFE CORPORATION	0	0
Total	35,012	145,248

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# **Efficient Use of Natural Resources**

#### Natural Resources

JFE Group Vision

	Items		Unit	FY2018	FY2019	FY2020	FY2021	FY2022
	Raw materials for steel production	ST	million t	66.0	67.0	58.7	59.3	62.2
	Iron ore	ST	million t	40.1	41.4	35.4	40.2*	37.5
lagut	Coal	ST	million t	20.6	20.3	18.1	19.9	19.1
Input	Lime	ST	million t	5.3	5.3	5.2	5.9	5.6
	Recycled materials (steel scrap)	ST	million t	1.3	1.1	0.8	1.2	0.9
	Raw materials	EN	thousand t	47.3	39.4	36.9	38.6	27.9
Products	Steel products	ST	million t	26.3	26.7	22.8	25.9	24.1
supplied	Engineering products	EN	thousand t	44.5	36.6	34.7	37.4	27.0

\* Revised the prior year data to increase accuracy.

#### Co-products and Wastes

Items		Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
		ST Gr	million t	16.1	15.6	13.9	14.4	14.1
	Amount generated*1	ST*2	million t	15.3	15.1	13.4	13.9	13.5
gener	generated	ST subsidiaries	million t	0.8	0.5	0.5	0.5	0.6
	Amount recycled internally	ST	million t	6.0	5.0	3.3	3.3	2.9
	Internal recycle rate	ST	%	39.3	32.9	24.9	24.0	21.7
		ST Gr	million t	9.4	10.3	10.2	10.8	10.8
Co-	Emissions* <sup>1</sup>	ST	million t	9.3	10.2	10.1	10.6	10.6
products		ST subsidiaries	million t	0.1	0.1	0.1	0.2	0.2
	Used by local communities	ST	million t	9.2	10.1	10.0	10.5	10.5
	Rate of local communities use	ST	%	60.4	66.8	74.8	75.7	77.8
		ST Gr	million t	0.081	0.074	0.060	0.094	0.167
	Landfill	ST	million t	0.052	0.043	0.037	0.042	0.073
	amount*1	ST subsidiaries	million t	0.029	0.031	0.023	0.052	0.094
	Recycling rate	ST	%	99.7	99.7	99.7	99.7	99.5

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	Items	Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
	Emissions* <sup>3</sup> * <sup>4</sup>	EN Gr	thousand t	131.7	211.0	159.1	249.2	223.7
		EN	t	386.4	367.1	329.2	235.3	259.4
	Offices	Yokohama HO	t	299.9	299.0	256.9	156.7	195.0
		Tsu works	t	86.5	68.2	72.3	78.6	64.4
		EN	t	1,039.3	1,340.5	1,072.3	803.0	821.4
	Productions	Tsurumi works	t	506.6	653.8	519.8	364.7	461.6
		Tsu works	t	532.7	686.7	552.5	438.3	359.8
	Constructions	EN	t	109,045.2	145,397.7	97,387.9	190,242.3	162,747.2
	Subsidiaries	EN subsidiaries	t	22,634.4	63,876.7	60,296.7	57,960.3	59,841.4
		EN	%	96.7	97.3	96.8	96.1	96.4
	Recycling rate (offices)	Yokohama HO	%	98.5	98.8	99.1	98.5	98.4
		Tsuworks	%	85.2	85.2	87.2	88.4	85.7
Wastes		EN	%	46.8	68.0	48.8	46.8	54.0
	Recycling rate (production)	Tsurumi works	%	68.7	79.4	72.0	68.3	75.9
		Tsuworks	%	32.1	60.9	33.8	28.0	25.0
	Recycling rate (construction)	EN	%	98.4	97.1	98.3	98.6	99.3
	Landfill	EN	t	2,125.1	4,489.3	2,011.6	3,035.6	1,456.7
		EN	t	10.7	8.5	9.1	7.4	7.7
	Offices	Yokohama HO	t	4.1	3.3	2.1	2.2	2.9
		Tsuworks	t	6.6	5.2	7.0	5.2	4.8
		EN	t	353.3	312.6	351.2	322.6	287.7
	Productions	Tsurumi works	t	83.2	77.3	75.2	89.4	85.9
		Tsuworks	t	270.1	235.3	276.0	233.2	201.8
	Constructions	EN	t	1,761.1	4,168.2	1,651.3	2,705.6	1,161.3
	Recycling rate	EN	%	97.0	95.8	95.9	96.5	97.4

\*1 Data cover JFE Steel and 22 consolidated subsidiaries in Japan.

\*2 Byproducts generated by JFE Steel are mostly reused as offshore, land, or construction materials.

\*3 Data cover JFE Engineering and 10 consolidated subsidiaries in Japan.

\*4 Data from FY2019 includes wastes generated at offices and productions of JFE Engneering.

Message from the CEO	JFE Group Vision	Sustainability Management	Environment	Social	Governance	ESG Data	External Evaluations and Awards	Editorial Policy	Guideline Indices

### Wastes at JFE Engineering Construction Sites

li	tems	Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
	Amount generated	EN	t	78,410	113,637	78,100	159,309	141,888
Rubble	Recycle rate	EN	%	99.6	98.6	99.4	99.4	99.9
	Landfill amount	EN	t	297	1,533	484	940	173
	Amount generated	EN	t	16,142	17,225	12,399	24,350	14,806
Sludge	Recycle rate	EN	%	98.8	98.8	98.9	96.9	99.0
	Landfill amount	EN	t	199	205	135	683	130
Industrial waste	Amount generated	EN	t	14,494	13,788	6,678	6,583	6,054
excluding rubble	Recycle rate	EN	%	91.0	85.0	85.4	81.6	84.4
and sludge	Landfill amount	EN	t	1,265	1,923	868	1,083	858

### Paper Consumption at JFE Shoji

Items	Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
	SH*	boxes	4,832	4,675	3,021	3,033	2,860
	Tokyo	boxes	2,661	2,516	1,333	1,471	1,376
Consumption of copier papers	Osaka	boxes	372	399	310	337	351
	Nagoya*	boxes	217	293	157	154	177
	Branch*	boxes	1,582	1,467	1,221	1,071	956

\* Revised the prior year data to increase accuracy.

# Water Security

#### Water

Items	Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
	All	million t	240	242	237	246	240
	ST Gr	million t	238	241	236	245	239
	ST	million t	218	221	215	226	220
	ST subsidiaries	million t	20.5	19.8	20.9	18.7	18.2
Amount of water	EN Gr	million t	0.918	1.410	1.296	1.141	1.35
accepted*1	EN	million t	0.102	0.106	0.072	0.063	0.064
	EN subsidiaries	million t	0.816	1.304	1.223	1.078	1.28
	SH Gr	million t	0.165	0.149	0.160	0.154	0.154
	SH	million t					
	SH subsidiaries	million t	0.165	0.149	0.160	0.154	0.154
	ST Gr	million t	144	143	141	144	143
Amount of water	ST	million t	126	126	123	128	128
released*2	ST subsidiaries	million t	18.0	17.0	18.3	15.6	15.4
	EN	million t	0.146	0.126	0.157	0.132	0.122
	ST Gr	million t	3,665	3,616	3,331	3,442	3,475
Amount of water consumption* <sup>2</sup>	ST	million t	3,376	3,323	3,066	3,207	3,242
	ST subsidiaries	million t	289	293	265	235	233
Amount evaporated	ST	million t	92	95	92	98	92
Ratio of amount released and evaporated	ST	%	6.5	6.6	7.0	7.0	6.8
	ST Gr	million t	3,427	3,375	3,096	3,197*4	3,237
Amount recycled*2	ST	million t	3,158	3,102	2,851	2,981*4	3,242
	ST subsidiaries	million t	269	273	245	216	215
Depueling and +243	ST	%	93.5	93.4	93.0	93.0	93.2
Recycling rate*2*3	ST subsidiaries	%	93	93	92	92	92

\*1 Coverage:

- JFE Steel and 22 consolidated subsidiaries in Japan.
- JFE Engineering and 7 consolidated subsidiaries in Japan.
- 33 JFE Shoji domestic and overseas consolidated subsidiaries.
- \*2 Data cover JFE Steel and 22 JFE Steel consolidated subsidiaries in Japan.
- \*3 Industrial water circulated (%) = (Total amount industrial water accepted)/total amount used × 100
- \*4 Revised the prior year data to increase accuracy.

Message from the CEO	JFE Group Vision	Sustainability Management	Environment	Social	Governance	ESG Data	External Evaluations and Awards	Editorial Policy	Guideline Indices

Items	Scope	Unit	FY2018	FY2019	FY2020	FY2021	FY2022
Total amount accepted		million t	218.4	221.0	214.8	226.1	220.4
River/lake		million t	0	0	0	0	0
Groundwater		million t	0	0	0	0	0
Industrial water/ waterworks	All*	million t	218.4	221.0	214.8	226.1	220.4
Ocean		million t	0	0	0	0	0
Rainwater		million t	0	0	0	0	0
Other intake source		million t	0	0	0	0	0
Total amount released		million t	126.1	126.8	123.6	128.8	128.5
Ocean		million t	125.7	126.3	123.1	128.3	128.1
Surface water	_	million t	0	0	0	0	0
Underground/well	All*	million t	0	0	0	0	0
Off-site water processing	_	million t	0.4431	0.4502	0.4796	0.4709	0.4300
Beneficial use/other use		million t	0	0	0	0	0
Other discharge source		million t	0	0	0	0	0

Water Related Data by Water Intake Source and Discharge Source

\* Data cover JFE Steel and JFE Engineering.

# Water Security (Supplementary Data)

### Amount of Water Accepted and Released at JFE Steel Group Subsidiaries (FY2022)

Company name	Amount accepted (unit: thousand tonnes)	Amount released (unit: thousand tonnes)
JFE Mineral & Alloy Company, Ltd.	6,353	5,946
CHIBA RIVERMENT AND CEMENT CORP.	10	10
MIZUSHIMA RIVERMENT CORP.	14	14
JFE PRECISION CORPORATION	148	148
JFE Plastic Resource Corporation	18	18
JFE Bars & Shapes Corporation	4,796	2,707
JFE Metal Products & Engineering Inc.	120	138
JFE KENZAI FENCE CO., LTD.	51	51
JFE Galvanizing & Coating Co., Ltd.	548	605
JFE Container Co., Ltd.	251	251
JFE Welded Pipe Manufacturing Co., Ltd.	29	29
JFE Steel Pipe Co., Ltd.	2	2
Galvatex Corporation	651	651
JFE Techno-wire Corporation	93	93

Message from the CEO	JFE Group Vision	Sustainability Management	Environment	Social	Governance	ESG Data	External Evaluations and Awards	Editorial Policy	Guideline Indices
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Company name	Amount accepted (unit: thousand tonnes)	Amount released (unit: thousand tonnes)
JFE Kozai Corporation	14	14
GECOSS CORPORATION	67	68
JFE LOGISTICS CORPORATION	104	104
J-Logitec Co., Ltd.	3	3
JFE Chemical Corp.	4,369	4,002
K-PLASHEET CORPORATION	30	26
JFE LIFE CORPORATION	504	493
Total	18,176	15,373

## Amount of Water Accepted at JFE Engineering Group Subsidiaries (FY2022)

Company name	Amount accepted (unit: thousand tonnes)
J&T Recycling Corporation	1,231
JFE Environmental Service Corporation	30.5
NORTHERN JAPAN MACHINERY Corporation	0.002
TOHOKU DOCK TEKKO CO., LTD.	0.03
JFE Aqua Machine and Service Corporation	0.002
Fujikako, Inc.	0.02
J Farm Corporation	22.2
Total	1,283

# **Social Data**

JFE Group Vision

# **Responsibility to Customers**

## Customer Training (FY2022)

Name of training	Scope	Unit	Participants
Technical presentation by overseas Group companies (number of participating companies*)	JFE Shoji	People (companies)	78 (15)

\* Participants from nine countries

# **Human Capital**

### Lost-work Injuries and Accidents

	Items	Scope*1	Unit	2018	2019	2020	2021	2022
	Lost-work injuries*2	JFE Steel		0.17	0.28	0.23	0.10	0.18
	Severity* <sup>3</sup>	JE SIEEI		0.15	0.30	0.08	0.08	0.08
	Lost-work injuries*2			0.82	0.45	0.35	0.56	0.26
Lost-work Injuries and	Severity* <sup>3</sup>	JFE Engineering		0.02	0.62	0.01	0.40	0.01
Severity (Rates)	Lost-work injuries*2			0.60	1.00	0.76	0.60	0.25
	Severity* <sup>3</sup>	JFE Shoji Group		0.04	0.02	0.04	0.05	0.02
	Lost-work injuries*2	Manufacturing		1.20	1.20	1.21	1.31	1.25
	Severity* <sup>3</sup>	industry average		0.10	0.10	0.07	0.06	0.08
	Lost-work injuries		Cases	41	49	36	26	25
	Fatal injuries	JFE Group	Cases	2	6	1	2	1
	Lost-work injuries		Cases	18	30	23	10	18
Number of	Fatal injuries	JFE Steel	Cases	2	4	1	1	1
lost-work injuries	Lost-work injuries		Cases	18	11	7	11	5
	Fatal injuries	JFE Engineering	Cases	0	2	0	1	0
	Lost-work injuries		Cases	5	8	6	5	2
	Fatal injuries	JFE Shoji Group	Cases	0	0	0	0	0

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	Items	Scope*1	Unit	2018	2019	2020	2021	2022
	Lost-work injuries		Cases	13	18	15	10	13
	Fatal injuries	JFE Group	Cases	1	1	0	0	1
	Lost-work injuries	JFE Steel	Cases	7	10	9	5	11
Lost-work Injuries Involving Employees	Fatal injuries	JFE Steel	Cases	1	1	0	0	1
	Lost-work injuries		Cases	1	2	2	1	0
	Fatal injuries	JFE Engineering	Cases	0	0	0	0	0
	Lost-work injuries		Cases	5	6	4	4	2
	Fatal injuries	JFE Shoji Group	Cases	0	0	0	0	0
	Lost-work injuries		Cases	28	31	21	16	12
	Fatal injuries	JFE Group	Cases	1	5	1	2	0
	Lost-work injuries	JFE Steel	Cases	11	20	14	5	7
Lost-work injuries involving	Fatal injuries	JFE STEEL	Cases	1	3	1	1	0
employees of contractors	Lost-work injuries		Cases	17	9	5	10	5
contractors	Fatal injuries	JFE Engineering	Cases	0	2	0	1	0
	Lost-work injuries		Cases	0	2	2	1	0
	Fatal injuries	JFE Shoji Group	Cases	0	0	0	0	0

\*1 Scope of data:

• JFE Steel and JFE Engineering: parent company, business associates and contractors in Japan

• JFE Shoji : parent and consolidated subsidiaries, business associates and contractors in Japan

\*2 Lost-work injuries (rate) = number of employees with lost-work injuries/total working hours × 1,000,000

\*3 Severity = number of lost working days/total working hours × 1,000

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### Health and Safety Training (FY2022)

Items	Unit	Participants*
Training for managers and supervisors	People	409
Mental healthcare education for new hires and at rank-based training	People	751

\* Total of 3 operating companies.

### Health Data

Items	Scope	Unit	2018	2019	2020	2021	2022
	JFE Steel	%	56.9	64.2	53.0	72.2	_
Provision rate of health guidance*1	JFE Engineering	%	22.1	39.6	39.1	30.6	_
	JFE Shoji	%	45.2	36.0	41.6	32.1	_
	JFE Steel*2	%	32.4	31.8	29.0	27.3	26.6
Smoking rates	JFE Engineering	%	26.7	26.4	23.3	22.9	22.3
	JFE Shoji* <sup>3</sup>	%	24.8	24.9	24.9	21.5	21.9
Metabolic syndrome rates	Insured by the JFE Group's health insurance union (age 40 and above)	%	36.0	35.6	36.5	36.3*4	36.0
Rate of health examination for dependents	Age 40 and above	%	48.2	51.5	46.3	51.3	51.5

\*1 Figures for FY2022 will be added once they are finalized.

\*2 Smoking rate for JFE Steel is managed based on calendar year.

\*3 Smoking rates for JFE Shoji for FY2018 represent results for those age 40 and above.

\*4 Revised the prior year data to increase accuracy.

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## Employee Data (FY2022\*1)

JFE Group Vision

Category	Consolitaded/ non-consolitaded	Unit	JFE Steel	JFE Engineering	JFE Shoji
Employees		people	44,469	11,086	8,631
Male		people	38,682	9,592	6,201
Female		people	5,787	1,494	2,430
Management positions*3	Conslidated* <sup>2</sup>	people	11,690	3,768	1,746
Male		people	10,858	3,542	1,497
Female		people	832	226	249
Ratio of women in management positions		%	7.1	6.0	14.3
Employees		people	15,185	3,846	1,035
Male	-	people	13,909	3,294	613
Female	-	people	1,276	552	422
Management positions (manager or higher)* <sup>3</sup>	-	people	1,641	1,617	614
Male		people	1,613	1,566	567
Female		people	28	51	47
Ratio of women in management positions	-	%	1.7	3.2	7.7
Recruits	-	people	320	152	80
Male		people	293	120	53
Female		people	27	32	27
New graduates		people	240	86	59
Mid-career professionals	-	people	80	66	21
Years of continuous employment (average)	-	year	16.7	15.4	12.3
Male	Non-consloitaded* <sup>2</sup>	year	16.4	15.4	12.5
Female		year	19.8	15.3	11.9
Job turnover rate*4 (total2.7%)		%	2.8	2.3	3.4
Elderly employees*5		people	687	42	22
Ratio of elderly employees*5		%	4.5	1.1	2.1
Average annual leave taken		day/year	16.7	19.1	14.5
Average overtime		hours/ month	25.1	26.7	28.7
Employees working shorter hours for childcare (aggregated)		people	82	56	65
Ratio of male employees taking childcare leave $\!\!\!^{\star 6}$		%	92	94	113
Wage gap between men and women* <sup>7</sup> (all workers)		%	78.3	62.9	64.9
Full-time employees		%	78.8	62.6	64.7
Part-time workers and fixed-term employees		%	72.1	58.6	64.2
Temporary staffs		people	157	656	34

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- \*1 As of April 1, 2023. Other figures are as of FY2022.
- \*2 Scope of data: Consolidated subsidiaries JFE Steel: 149, JFE Engineering: 80 JFE Shoji: 127
- \*3 Management positions at JFE Shoji include employees on loan.
- \*4 Percentage of employees who voluntarily choose to resign from the organization.
- \*5 Figures for JFE Steel include active employees who are age 60 and above (the company's mandatory retirement age has been raised to 65).
- \*6 Rate of male employees taking childcare leave or time off related to child rearing = (Number of male employees who took childcare leave + Number of male employees who used the childcare leave program for pre-elementary school children) / Number of male employees whose spouses have given birth.
- \*7 Calculated in accordance with the provisions of the Act on the Promotion of Women's Active Engagement in Professional Life.

## Recruiting for New Graduates (FY2023) and Mid-career Professionals (FY2022) (Three Operating Companies, **Excluding their Subsidiaries)**

ltoms	Linit	Cá	areer-track Positio	On-site and	Total	
ltems	Unit	White-collar	Technical	Total	Clerical Positions	IOtal
Male	people	115	181	296	170	466
Female	people	53	24	77	9	86
Total	people	168	205	373	179	552
Ratio of women	%	31.5	11.7	20.6	5.0	15.6

# Employment of People with Disabilities (as of June 1 of each year)

Items	Scope	Unit	2018	2019	2020	2021	2022
	JFE Steel	%	2.41	2.48	2.51	2.51	2.57
Employment of People with Disabilities	JFE Engineering	%	2.39	2.23	2.37	2.53	2.58
	JFE Shoji	%	2.62	2.50	2.39	2.39	2.66

# Community

# Social Contributions (FY2022)

Activities		Scope		Unit	Achievements
Internships		JFE Group	0	People	1,431
			JFE Steel	People	455
			JFE Engineering	People	631
			JFE Shoji	People	345
Supporting elementary	Desks and chairs		·	Sets	475
schools in Ghana and	Notebooks	JFE Shoji		Books	17,000
Nigeria	Canned foods			Cans	12,500

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### JFE 21st Century Foundation (FY2022)

Grants			Value (million yen)
Technology research (accumulated)			142,780
Technology research for FY2022	Iron and steel technology research		2,600
	Global environment and global warming prevention technology research	15	3,000
Asian history studies (accumulated)		162	24,300
Asian history studies for FY2022		12	1,800
	Activities		
Supporting the Japan Overseas Educational Services Writing Contest and anthology donation (to elementary and middle schools and also public libraries in the regions related to steel*)			2,300

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\* Donated to 654 elementary schools and middle schools, 31 libraries, etc.

# **Shareholders and Investors**

#### Major IR Activities (FY2022)

Activities	Frequency per Year	Scale, etc.
Ordinary general meeting of shareholders	1	Approx. 220,000 shareholders
Individual meetings primarily targeting institutional investors and securities analysts		mpanies (162 meetings) mpanies (130 meetings)
Meetings with shareholders, primarily ESG managers or those with voting rights at institutional investors		ompanies (48 meetings) ompanies (17 meetings)
Investor meetings and ESG Briefings for analysts and persons responsible for ESG	5	Approx. 1,100 persons in total
Web-based briefings for individual investors	1,00	00 real-time participants Over 10,000 views
Business site and plant tours for individual shareholders	11	Approx. 1,500 persons
Newsletters (JFE Dayori)	2 (mid-year and annual)	Approx. 280,000 copies/issue
Various reports, including integrated reports and sustainability reports*	1	Approx. 23,000 copies
Information via websites, etc., for shareholders and investors	As needed	

\* Number of issues published is for the integrated report. The sustainability report is disclosed only via the website.

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# **Governance Data**

JFE Group Vision

# **Corporate Governance**

#### Corporate Governance System

As of July 1, 2023

	Items	Overview of the system
Org	anizational design type	Company with an Audit and Supervisory Board
Nun	nber of Directors (members)	8
	The number of Independent Outside Directors (members)	3
	The number of female Directors (member)	1
Nun	nber of Audit & Supervisory Board Members (members)	5
	The number of Independent Outside Audit & Supervisory Board Members (members)	3
	The number of femal Audit & Supervisory Board Members (members)	1
Tern	n for Directors (years)	1
Tern	n for Outside Directors (years)	1
Cor	porate Officer System	Adopted
Volu	untary advisory committees of the Board of Directors	Nomination Committee and Remuneration Committee

## Directors and Audit & Supervisory Board members

As of July 1, 2023

Position		Name	Significant concurrent post	Independent executive	Number of meetings of the Board of Directors attended in FY2022	Number of meetings of the Audit & Supervisory Board attended in FY2022
		Koji Kakigi	Chairman of the Board of Directors of JFE 21st Century Foundation (Public Interest Incorporated Foundation)		15/15 (100%)	_
	Inside	Yoshihisa Kitano	Representative Director, President and CEO of JFE Steel Corporation	_	15/15 (100%)	_
		Masashi Terahata	Director of JFE Steel Corporation, Representative Director of JFE 21st Century Foundation (Public Interest Incorporated Foundation)	_	15/15 (100%)	_
Director	Inside	Hajime Oshita	Representative Director, President and CEO of JFE Engineering Corporation	_	15/15 (100%)	_
Director		Toshinori Kobayashi	Representative Director, President and CEO of JFE Shoji Corporation		15/15 (100%)	—
	Outside	Masami Yamamoto	Director and Senior Advisor of Fujitsu Limited, Outside Director of Mizuho Financial Group, Inc.	0	15/15 (100%)	_
		Nobumasa Kemori	Honorary Advisor of Sumitomo Metal Mining Co., Ltd., Outside Director of Sumitomo Realty & Development Co., Ltd.	0	15/15 (100%)	_
		Yoshiko Ando	Audit & Supervisory Board Member of Kirin Holding Company, Limited, Outside Director of Sansei Technologies, Inc.	0	15/15 (100%)	_
		Nobuya Hara	Audit & Supervisory Board Member of JFE Steel Corporation	_	15/15 (100%)	19/19 (100%)
	Inside	Nakaba Akimoto	Audit & Supervisory Board Member of JFE Engineering Corporation, Audit & Supervisory Board Member of JFE Shoji Corporation	_	12/12 (100%)	13/13 (100%)
Audit & Supervisory		Isao Saiki	Partner Lawyer of Abe, Ikubo & Katayama Law Firm	0	15/15 (100%)	19/19 (100%)
Board Member	Outside	Tsuyoshi Numagami	Professor, Institute for Business and Finance, Waseda University External Director of Tokyo Century Corporation Independent Director of EBARA CORPORATION	0	15/15 (100%)	19/19 (100%)
		Takuya Shimamura	Director and Chairman of AGC Inc. Independent Director of EBARA CORPORATION	0	12/12 (100%)	13/13 (100%)

\* The number of meetings of the Board of Directors and Audit & Supervisory Board Members held during FY2022 differs for Ms. Nakaba Akimoto and Mr. Takuya Shimamura, as They were elected for the first time as Audit & Supervisory Board Members at the previous year's Ordinary General Meeting of Shareholders (held on June 24, 2022).

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#### Nomination Committee and Remuneration Committee

As of July 1, 2023

I	tems	Members	Chairperson	Number of meetings held during FY2022	
Nomination Committee		6			
Inside Director		2	Masami Yamamoto		
Outside Director	(Outride Director)		(Outside Director)	3	
Outside Audit & S					
Remuneration Committee Inside Director		6			
		2	Nobumasa Kemori		
Outside Director		2	(Outside Director)	6	
Outside Audit & S	upervisory Board Member	2			

## Operating System

Committee	Company	Chairperson	Attendees
Group Management Strategy Committee	JFE Holdings	President	Inside Directors (including 3 operating company Presidents), Corporate Officers and full-time Audit & Supervisory Board Members
Management Committee	JFE Holdings	President	Inside Directors (excluding 3 operating company Presidents), Corporate Officers and full-time Audit & Supervisory Board Members
	Each operating company	President	Directors, major Corporate Officers and Audit & Supervisory Board Members

Message from
the CEO

FY2022

## Executive Remuneration

Executive remuneration							
		Total amou	nt by remu	neration type (m	illion yen)*2		
Position Type	Total remuneration, etc.	Basic		Stock remu	uneration*3	Number of Executives	
	(million yen)	remuneration	Bonus	Linked to performance		(members)	
Directors (excluding Outside Directors)	303,881	217,415	48,890	23,912	13,664	5	
Audit & Supervisory Board Members (excluding Outside Audit & Supervisory Board Members)*1	78,335	78,335	_	_		3	
Outside Directors/ Audit & Supervisory Board Members	91,847	91,847				7	

\*1 The number of audit & supervisory board members (excluding outside audit & supervisory board members) includes one audit & supervisory board member who retired during the current fiscal year.

\*2 Directors' (excluding outside directors) performance-linked remuneration is composed of bonus and stock remuneration. Total amount of performance-linked remuneration for the current fiscal year is 72.802 million yen.

\*3 Only directors (excluding outside directors) are included in the scope of the above-mentioned stock remuneration, and the entire amount is non-monetary remuneration. Total amount of stock remuneration expensed for the current fiscal year as non-monetary remuneration is 37.576 million yen.

Officers wh	Officers whose consolidated remuneration exceeded 100 million yen								
					Total amount by remuneration type (million yen)				
Name	Position	Company	Total (consolidated basis)	Per company (consolidated basis)	Pasic	asic Bonus	Stock remuneration		
			(million yen)		remuneration		Linked to performance	Linked to service length	
Koji Kakigi	Director	JFE Holdings	177,827	177,827	120,047	30,940	17,080	9,760	
Yoshihisa	Director	JFE Holdings	172,303 -	12,000	12,000				
Kitano	Director	JFE Steel		160,303	107,043	26,420	17,080	9,760	
Toshinori	Director	JFE Holdings	113,050	8,400	8,400	_		_	
Kobayashi	Director	JFE Shoji	115,050	104,650	55,800	35,430	8,540	4,880	

Ratio of remuneration for each							
Basic remuneration: fixed (%)	Annual bonus: linked to short-term performance (%)	Stock remuneration: linked to medium- to long-term performance (%)					
60	20	20					

Note: The ratios above are applicable only when the company's president has attained the performance target goals.

#### JFE GROUP SUSTAINABILITY REPORT 2023

Message from	
the CEO	

Guideline Indices

As of April 1, 2023

## Internal Control System

JFE Group Vision

Internal control system						
	Items	Number of companies (companies)	Number of people assigned (members)			
Internal audit	Internal audit organization	60	172			
Audit & Supervisory	Full-time Audit & Supervisory Board Members	29	34			
Board	Dispatched Audit & Supervisory Board Members (part-time Audit & Supervisory Board member)	24	7			
Cooperation of Audit	& Supervisory Board members					
	Items	Number of meeting	held during FY2022			
Accounting auditor			9			
Internal Audit Departr	nent		8			

# Compliance (including Anti-corruption)

### Whistleblowing

Items	Scope	Unit	FY2020	FY2021	FY2022
Cases handled by the Corporate Ethics Hotline	JFE Holdings and operating companies	Cases	87	133	127

JFE Group

Vision

Policy

# **Independent Assurance Statement**



### Independent Assurance Statement

October 26, 2023

Mr. Koji Kakigi Representative Director, President and CEO of JFE Holdings, Inc.

#### 1. Purpose

We, Sustainability Accounting Co., Ltd., have been engaged by JFE Holdings, Inc., ("the Company") to provide limited assurance on Company's following data during the fiscal year 2022, that were 49.0 million t-CO<sub>2</sub> of CO<sub>2</sub> emissions for Scope1, 7.1 million t-CO2 of CO2 emissions for Scope2 and 23.2 million t-CO2 e of CO2 emissions for Scope3 (categories 1, 2, 3, 4, 5, 6, 7, 15), 627 PJ of energy consumption, 240 million tonnes of water accepted, 10.8 million tonnes of co-products emissions of JFE Steel Group, and 0.22 million tonnes of wastes emissions of JFE Engineering Corporation (collectively, "the Environmental performance indicators"). The purpose of this process is to express our conclusion on whether the Environmental performance indicators were calculated in accordance with the Company's standards. The Company's management is responsible for calculating the Environmental performance indicators. Our responsibility is to independently carry out a limited assurance engagement and to express our assurance conclusion.

#### 2. Procedures Performed

We conducted our assurance engagement in accordance with International Standard on Assurance Engagement 3000 (ISAE 3000) and International Standard on Assurance Engagement 3410 (ISAE 3410). The key procedures we carried out included:

- Interviewing the Company's responsible personnel to understand the Company's standards and reviewing the Company's standards
- Performing cross-checks on a sample basis and performing a recalculation to determine whether the environmental performance indicators were calculated in accordance with the Company's standards

#### 3. Conclusion

Based on the procedures performed, nothing has come to our attention that causes us to believe that the environmental performance indicators have not been calculated in all material respects in accordance with the Company's standards.

We have no conflict of interest relationships with the Company.

Takashi Fukushima Representative Director Sustainability Accounting Co., Ltd. 2-4, Kojimachi, Chiyoda-ku, Tokyo, Japan