

JFE Holdings' Financial Results for Fiscal Year 2024 ended March 31, 2025

— All financial information has been prepared in accordance with
International Financial Reporting Standards (IFRS) —
(Note: The following is an English translation of an original Japanese document)

May 8, 2025

<p>Official name: Listings: Code: English URL: Representative: Contact:</p> <p>Phone: Annual shareholders meeting (planned): Dividend payment starting date: Scheduled date to submit securities report: Preparation of supplementary materials on results: Results briefing:</p>	<p>JFE Holdings, Inc. Tokyo stock exchanges 5411 www.jfe-holdings.co.jp/en Yoshihisa Kitano, President and CEO Tomoko Takami, Manager, Public Relations Section Investor Relations and Corporate Communications Department +81-3-3597-3842 June 25, 2025 June 26, 2025 June 25, 2025 Yes Yes</p>
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(Figures are rounded down to the nearest million yen)

1. Consolidated Results for Fiscal 2024 (April 1, 2024 to March 31, 2025)

(1) Consolidated Operating Results (cumulative total)

(Percentages indicate year on year change)

	Revenue (million yen)	%	Business profit (million yen)	%	Profit before tax (million yen)	%	Profit (million yen)	%	Profit attributable to owners of parent (million yen)	%	Compre- hensive income (million yen)	%
FY 2024	4,859,647	(6.1)	135,339	(54.6)	144,315	(46.2)	93,254	(53.6)	91,867	(53.5)	137,696	(52.3)
FY 2023	5,174,632	(1.8)	298,224	26.5	268,386	27.6	200,971	20.5	197,421	21.4	288,563	41.6

	Basic earnings per share (yen)	Diluted earnings per share (yen)	Profit ratio to equity attributable to owners of parent (%)	Profit before tax ratio to total assets (%)	Business profit ratio to revenue (%)
FY 2024	144.43	138.24	3.7	2.5	2.8
FY 2023	323.33	315.09	8.6	4.8	5.8

(Reference): Equity in earnings of affiliates: FY 2024: 29,133 million yen FY 2023: 56,160 million yen

Note: Business profit is profit before tax excluding financial income and one-time items of a materially significant value.

(2) Consolidated Financial Position

	Total assets (million yen)	Total equity (million yen)	Total equity attributable to owners of parent (million yen)	Total equity attributable to owners of parent (%)	Total equity attributable to owners of parent per share (yen)
FY 2024	5,647,637	2,586,868	2,529,578	44.8	3,976.84
FY 2023	5,754,964	2,538,521	2,464,128	42.8	3,874.62

(3) Consolidated Cash Flows

	Cash flows from operating activities (million yen)	Cash flows from investing activities (million yen)	Cash flows from financing activities (million yen)	Cash and cash equivalents at FY end (million yen)
FY 2024	378,968	(283,179)	(157,435)	172,841
FY 2023	478,967	(325,259)	(45,487)	243,079

2. Dividends

	Dividend per share (yen)					Total dividend payout (million yen)	Dividend payout ratio (consolidated, %)	Dividend ratio of equity attributable to owners of parent (consolidated %)
	Annual	End on 1st quarter	Interim	End on 3rd quarter	Yearend			
FY 2023	100.00	-	50.00	-	50.00	63,655	30.9	2.7
FY 2024	100.00	-	50.00	-	50.00	63,690	69.2	2.5
FY 2025 (forecast)	80.00	-	-	-	-		67.8	

The company's basic policy regarding dividends from retained earnings is to pay an interim and year-end dividend each year, but since the estimated interim dividend has not been determined at this time, the forecast is presented as a total.

3. Forecasts of Consolidated Financial Results in Fiscal 2025 (April 1, 2025 to March 31, 2026)

(Percentages indicate year on year change)

	Revenue (million yen)	%	Business profit (million yen)	%	Profit before tax (million yen)	%	Profit attributable to owners of parent (million yen)	%	Basic earnings per share (yen)
FY 2025	4,750,000	(2.3)	140,000	3.4	110,000	(23.8)	75,000	(18.4)	117.92

Notes

1. Significant change in scope of consolidation: Yes
 - 1) New company: One (JFE Plant Technology Co., Ltd.)
 - 2) Excluded company: None
 - 3) Changed company: One (GECOSS Corporation; from consolidated subsidiary to equity method affiliate)
2. Changes in accounting policies and accounting estimates
 - 1) Changes in the accounting policies required by IFRS: No
 - 2) Changes in the accounting policies other than 1) above: No
 - 3) Changes in accounting estimates: No
3. Number of outstanding shares (common stock)
 - 1) Outstanding shares at the end of the term (including treasury stock)
 - As of March 31, 2025: 639,438,399 shares
 - As of March 31, 2024: 639,438,399 shares
 - 2) Treasury stock at the end of the term
 - As of March 31, 2025: 3,360,277 shares
 - As of March 31, 2024: 3,472,435 shares
 - 3) Average number of shares during the term
 - Fiscal 2024: 636,048,712 shares
 - Fiscal 2023: 610,581,384 shares

This report is not subject to auditing by a certified public accountant or an audit corporation.

Explanation of Appropriate Use of Results Forecasts, and Other Matters of Note

1. Forecasts and other forward-looking statements herein are based on information available on the date of publication of this document as well as rational assumptions that we have made regarding certain factors. Actual results may vary significantly from these forecasts due to a wide range of circumstances. For a description of the results forecasts, see "1. Qualitative Information (4) Outlook for Fiscal 2025" on Page 3 of the attachments.
2. The supplementary financial data will be disclosed today via TDnet and published on our website.

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1. Qualitative Information

(1) Overview of Business Results

During the fiscal year under review, economies around the world including in Japan generally continued to recover moderately, although some stagnation was experienced due to the ongoing slowdown of the Chinese economy and labor shortages. In addition, rising prices and the impact of U.S. policies, including trade measures, increased uncertainty regarding the future economic outlook.

JFE strove to strengthen its earnings base by completing ongoing structural reforms, increasing its ratio of high-value-added products, and revising pricing structures. Despite these efforts, both business profit and profit attributable to owners of the parent declined year over year due to sluggish domestic demand and increased low-priced exports from China to neighboring countries. The operating results of each segment follow.

In the steel business, consolidated crude-steel production volume declined to 23.20 million tons, reflecting weak demand in Japan and overseas as well as deteriorating conditions in steel markets overseas. Sales revenue decreased to 3,365.1 billion yen year over year due to reduced sales volumes and worsening overseas steel prices. Segment profit fell significantly to 36.3 billion yen due to the decline in overseas steel prices, reduced sales volumes and one-time factors such as inventory valuation losses, despite the benefits of structural reforms and ongoing efforts to improve selling prices and reduce costs.

In the engineering business, sales revenue increased to a record 569.8 billion yen due to steady progress with projects for which orders had already been received. However, segment profit declined to 19.3 billion yen due to delays in offshore wind power projects (monopiles), among other factors.

In the trading business, although Studco, a U.S.-Australian company acquired in May 2024, contributed to profit, sales revenue declined to 1,438.5 billion yen and segment profit fell to 47.9 billion yen as demand in Japan's construction sector remained sluggish.

Including performance from the parent company and consolidated subsidiaries, sales revenue on a consolidated basis declined to 4,859.6 billion yen and business profit fell to 135.3 billion yen. Among exceptional items including land sales, gains of 29.7 billion yen contributed to profit before tax of 144.3 billion yen and profit attributable to owners of the parent of 91.8 billion yen.

Note: Business income is profit before tax, excluding financial income and one-time items of a materially significant value. It is a benchmark indicator of the company's consolidated earnings. The operating performance of each segment is presented in terms of segment profit, a measure including financial income in business profit. Exceptional items are one-time items of a materially significant value.

(2) Overview of Financial Position

Total assets stood at 5,647.6 billion yen at the end of fiscal 2024 (March 31, 2025), down 107.3 billion yen from the previous fiscal year-end, due primarily to a decrease in inventories. Total liabilities decreased by 155.7 billion yen to 3,060.7 billion yen, mainly reflecting a decline in trade and other payables. Total equity increased by 48.3 billion yen from the previous fiscal year-end to 2,586.8 billion yen, due mostly to increased retained earnings.

(3) Overview of Cash Flow in Fiscal 2024

An aggregate free cash inflow of 95.7 billion yen was the result of a cash inflow of 378.9 billion yen from operating activities and a cash outflow of 283.1 billion yen from investing activities, mainly for purchases of property, plant and equipment, intangible assets, and investment property.

Net cash used in financing activities totaled 157.4 billion yen, primarily due to repayment of long-term debt.

As a result, interest-bearing liabilities outstanding at the fiscal year-end decreased by 63.8 billion yen from the previous year to 1,766.4 billion yen, while cash and cash equivalents decreased by 70.2 billion yen to 172.8 billion yen.

Note: Interest-bearing liabilities include bonds payable, borrowings, and lease obligations.

(4) Outlook for Fiscal 2025

Looking at the steel business environment in Japan, the demand for steel products in the manufacturing sector is expected to remain weak with limited growth prospects. The construction sector continues to face sluggish demand due to rising construction costs and labor shortages. Additionally, the automotive and construction machinery sectors, which account for relatively high proportions of exports to North America, face a significant risk from U.S. tariff measures. The company is monitoring the trends and impacts of these tariffs with great caution.

Overseas, the supply-demand imbalance in steel products and increasing exports from China to counter sluggish domestic demand continue to exert downward pressure on markets, particularly in Asia. Trade measures in various countries, including the U.S., are becoming more active, so the company expects the sales environment to remain challenging for the time being.

JFE Steel's non-consolidated crude steel production is expected to decline to around 21.00 million tons in the fiscal year ending in March 2026 down about 1 million tons from the current fiscal year.

Despite negative factors such as reduced production volume and a stronger yen hurting export profitability, segment income is forecast to rise to 40.0 billion yen due to efforts to shift from quantity to quality, including operations rationalized to reflect demand, such as the banking of the No. 3 blast furnace at the West Japan Works' Kurashiki Steelworks.

In the engineering business, the company expects growth in orders, particularly in the waste-to-resource and offshore wind power, etc. Segment profit is forecast to hold firm at 20.0 billion yen, similar to the current fiscal year, as the company expects to successfully execute projects on order.

In the trading business, despite stagnant construction in Japan and the ongoing economic slowdown in China, segment income is expected to rise to 50.0 billion yen, driven by improved market conditions in North America, despite mounting U.S. protectionist policies, and improved group-company profitability in Japan through spread recovery and rationalization.

JFE's consolidated full-year business profit is forecast to be 140.0 billion yen, with efforts to improve earnings to continue across all business segments.

2. Basic Rationale for Selection of Accounting Standards

JFE voluntarily adopted IFRS starting with full-year results for the fiscal year that ended on March 31, 2019. Since JFE does business globally, adopting IFRS helps to improve the international comparability of its financial statements in capital markets and improve group management based on standardized accounting methods.

3. Consolidated Financial Statements

(1) Consolidated statement of financial position

	As of March 31, 2024	(million yen) As of March 31, 2025
Assets		
Current assets		
Cash and cash equivalents	243,079	172,841
Trade and other receivables	762,428	692,985
Contract assets	134,569	155,257
Inventories	1,348,378	1,228,540
Income taxes receivable	5,792	6,257
Other financial assets	18,778	22,116
Other current assets	113,992	90,786
Total current assets	2,627,020	2,368,785
Non-current assets		
Property, plant and equipment	1,948,217	1,964,041
Goodwill	15,446	33,999
Intangible assets	140,591	201,002
Right-of-use asset	98,758	93,447
Investment property	52,849	54,126
Investments accounted for using equity method	561,477	636,972
Retirement benefit asset	29,495	27,432
Deferred tax assets	56,249	56,432
Other financial assets	207,448	190,524
Other non-current assets	17,410	20,873
Total non-current assets	3,127,944	3,278,851
Total assets	5,754,964	5,647,637

	As of March 31, 2024	(million yen) As of March 31, 2025
Liabilities and equity		
Liabilities		
Current liabilities		
Trade and other payables	667,072	595,954
Bonds payable, borrowings, and lease liabilities	426,428	395,415
Contract liabilities	50,186	47,591
Income taxes payable, etc.	32,698	29,849
Provisions	12,191	10,410
Other financial liabilities	149,300	148,830
Other current liabilities	282,317	245,661
Total current liabilities	1,620,195	1,473,713
Non-current liabilities		
Bonds payable, borrowings, and lease obligations	1,403,849	1,371,035
Retirement benefit liability	105,706	103,092
Provisions	17,592	29,355
Deferred tax liabilities	6,050	15,430
Other financial liabilities	53,467	40,098
Other non-current liabilities	9,581	28,042
Total non-current liabilities	1,596,247	1,587,055
Total liabilities	3,216,443	3,060,768
Equity		
Share capital	171,310	171,310
Capital surplus	587,266	579,514
Retained earnings	1,570,027	1,607,951
Treasury shares	(14,938)	(13,736)
Other components of equity	150,461	184,539
Total equity attributable to owners of parent	2,464,128	2,529,578
Non-controlling interests	74,392	57,289
Total equity	2,538,521	2,586,868
Total liabilities and equity	5,754,964	5,647,637

(2) Consolidated statement of profit or loss and consolidated statement of comprehensive income

Consolidated statement of profit or loss

	Fiscal 2023 (April 1, 2023 –March 31, 2024)	(million yen) Fiscal 2024 (April 1, 2024 –March 31, 2025)
Revenue	5,174,632	4,859,647
Cost of sales	(4,518,447)	(4,326,565)
Gross profit	656,185	533,081
Selling, general and administrative expenses	(408,682)	(409,375)
Share of profit of entities accounted for using equity method	56,160	29,133
Other income	47,482	30,614
Other expenses	(52,921)	(48,115)
Business profit	298,224	135,339
Gain on sales of land	—	86,622
Impairment losses	(11,220)	(25,194)
Cost for promoting and developing land utilization of Keihin district	—	(14,607)
Loss relating to loss of control over subsidiaries	—	(13,129)
PCB disposal costs	—	(3,962)
Operating profit	287,003	165,068
Finance income	5,048	5,714
Finance costs	(23,665)	(26,467)
Profit before tax	268,386	144,315
Income tax expense	(67,414)	(51,060)
Profit	200,971	93,254
Profit attributable to		
Owners of parent	197,421	91,867
Non-controlling interests	3,550	1,386
Profit	200,971	93,254
Earnings per share		
Basic earnings per share (yen)	323.33	144.43
Diluted earnings per share (yen)	315.09	138.24

Consolidated statement of comprehensive income

	(million yen)	
	Fiscal 2023 (April 1, 2023 – March 31, 2024)	Fiscal 2024 (April 1, 2024 – March 31, 2025)
Profit	200,971	93,254
Other comprehensive income		
Items that will not be reclassified to profit or loss		
Remeasurements of defined benefit plans	18,000	6,899
Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income	11,698	(6,570)
Share of other comprehensive income of investments accounted for using equity method	653	11,729
Total of items that will not be reclassified to profit or loss	30,351	12,059
Items that may be reclassified to profit or loss		
Exchange differences on translation of foreign operations	22,569	10,041
Effective portion of cash flow hedges	5,035	1,725
Share of other comprehensive income of investments accounted for using equity method	29,635	20,615
Total of items that may be reclassified to profit or loss	57,240	32,382
Total other comprehensive income	87,592	44,442
Comprehensive income	288,563	137,696
Comprehensive income attributable to		
Owners of parent	284,357	135,807
Non-controlling interests	4,206	1,888
Comprehensive income	288,563	137,696

(3) Consolidated statement of changes in equity

Fiscal 2023 (April 1, 2023 – March 31, 2024)

(million yen)

	Equity attributable to owners of parent						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity		
					Share acquisition rights	Remeasurements of defined benefit plans	Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income
Balance as of April 1, 2023	147,143	640,536	1,397,735	(156,408)	—	—	42,446
Profit	—	—	197,421	—	—	—	—
Other comprehensive income	—	—	—	—	—	18,281	11,862
Comprehensive income	—	—	197,421	—	—	18,281	11,862
Issuance of new shares	24,167	24,167	—	—	—	—	—
Share issuance cost	—	(453)	—	—	—	—	—
Purchase of treasury shares	—	—	—	(76)	—	—	—
Disposal of treasury shares	—	(75,184)	—	141,432	—	—	—
Dividends	—	—	(49,275)	—	—	—	—
Share-based payment transactions	—	47	—	114	—	—	—
Issuance of convertible bonds	—	—	—	—	3,081	—	—
Changes in scope of consolidation	—	(1)	—	—	—	—	—
Changes in ownership interest in subsidiaries	—	(1,846)	—	—	—	—	—
Transfer from other components of equity to retained earnings	—	—	24,146	—	—	(18,281)	(5,864)
Transfer to non-financial assets	—	—	—	—	—	—	—
Other	—	—	—	—	—	—	—
Total transactions with owners	24,167	(53,269)	(25,129)	141,470	3,081	(18,281)	(5,864)
Balance as of March 31, 2024	171,310	587,266	1,570,027	(14,938)	3,081	—	48,444

	Equity attributable to owners of parent					
	Other components of equity			Total	Non-controlling interests	Total equity
	Exchange differences on translation of foreign operations	Effective portion of cash flow hedges	Total			
Balance as of April 1, 2023	47,941	928	91,315	2,120,322	73,073	2,193,395
Profit	—	—	—	197,421	3,550	200,971
Other comprehensive income	48,094	8,697	86,935	86,935	656	87,592
Comprehensive income	48,094	8,697	86,935	284,357	4,206	288,563
Issuance of new shares	—	—	—	48,335	—	48,335
Share issuance cost	—	—	—	(453)	—	(453)
Purchase of treasury shares	—	—	—	(76)	—	(76)
Disposal of treasury shares	—	—	—	66,248	—	66,248
Dividends	—	—	—	(49,275)	(1,698)	(50,973)
Share-based payment transactions	—	—	—	162	—	162
Issuance of convertible bonds	—	—	3,081	3,081	—	3,081
Changes in scope of consolidation	—	—	—	(1)	(484)	(485)
Changes in ownership interest in subsidiaries	—	—	—	(1,846)	(801)	(2,648)
Transfer from other components of equity to retained earnings	—	—	(24,146)	—	—	—
Transfer to non-financial assets	—	(6,725)	(6,725)	(6,725)	—	(6,725)
Other	—	—	—	—	97	97
Total transactions with owners	—	(6,725)	(27,790)	59,448	(2,887)	56,561
Balance as of March 31, 2024	96,035	2,900	150,461	2,464,128	74,392	2,538,521

	Equity attributable to owners of parent						
	Share capital	Capital surplus	Retained earnings	Treasury shares	Other components of equity		
					Share acquisition rights	Remeasurements of defined benefit plans	Net change in fair value of equity instruments designated as measured at fair value through other comprehensive income
Balance as of April 1, 2024	171,310	587,266	1,570,027	(14,938)	3,081	—	48,444
Profit	—	—	91,867	—	—	—	—
Other comprehensive income	—	—	—	—	—	8,934	3,071
Comprehensive income	—	—	91,867	—	—	8,934	3,071
Purchase of treasury shares	—	—	—	(970)	—	—	—
Disposal of treasury shares	—	(924)	—	1,835	—	—	—
Dividends	—	—	(63,672)	—	—	—	—
Share-based payment transactions	—	(193)	—	336	—	—	—
Changes in scope of consolidation	—	—	—	—	—	—	—
Changes in ownership interest in subsidiaries	—	379	—	—	—	—	—
Put options granted to non-controlling interests	—	(7,014)	—	—	—	—	—
Transfer from other components of equity to retained earnings	—	—	9,728	—	—	(8,934)	(793)
Transfer to non-financial assets	—	—	—	—	—	—	—
Other	—	—	—	—	—	—	—
Total transactions with owners	—	(7,752)	(53,944)	1,201	—	(8,934)	(793)
Balance as of March 31, 2025	171,310	579,514	1,607,951	(13,736)	3,081	—	50,722

	Equity attributable to owners of parent					
	Other components of equity			Total	Non-controlling interests	Total equity
	Exchange differences on translation of foreign operations	Effective portion of cash flow hedges	Total			
Balance as of April 1, 2024	96,035	2,900	150,461	2,464,128	74,392	2,538,521
Profit	—	—	—	91,867	1,386	93,254
Other comprehensive income	27,581	4,352	43,939	43,939	502	44,442
Comprehensive income	27,581	4,352	43,939	135,807	1,888	137,696
Purchase of treasury shares	—	—	—	(970)	—	(970)
Disposal of treasury shares	—	—	—	911	—	911
Dividends	—	—	—	(63,672)	(1,207)	(64,880)
Share-based payment transactions	—	—	—	143	—	143
Changes in scope of consolidation	—	—	—	—	(18,741)	(18,741)
Changes in ownership interest in subsidiaries	—	—	—	379	(69)	309
Put options granted to non-controlling interests	—	—	—	(7,014)	—	(7,014)
Transfer from other components of equity to retained earnings	—	—	(9,728)	—	—	—
Transfer to non-financial assets	—	(133)	(133)	(133)	—	(133)
Other	—	—	—	—	1,027	1,027
Total transactions with owners	—	(133)	(9,862)	(70,356)	(18,991)	(89,348)
Balance as of March 31, 2025	123,616	7,118	184,539	2,529,578	57,289	2,586,868

(4) Consolidated Statement of Cash Flow

	(million yen)	
	Fiscal 2023 (April 1, 2023 – March 31, 2024)	Fiscal 2024 (April 1, 2024 – March 31, 2025)
Cash flows from operating activities		
Profit before tax	268,386	144,315
Depreciation and amortization	274,101	257,638
Increase (decrease) in allowance	(559)	1,684
Interest and dividend income	(10,513)	(9,312)
Interest expenses	21,353	24,064
Share of loss (profit) of investments accounted for using equity method	(56,160)	(29,133)
Decrease (increase) in trade and other receivables	31,139	55,868
Decrease (increase) in inventories	34,780	123,540
Increase (decrease) in trade and other payables	(43,563)	(66,022)
Other	(2,209)	(80,270)
Subtotal	516,754	422,372
Interest and dividends received	24,699	28,019
Interest paid	(20,507)	(21,916)
Income taxes refund (paid)	(41,979)	(49,507)
Net cash provided by (used in) operating activities	478,967	378,968
Cash flows from investing activities		
Purchase of property, plant and equipment, intangible assets, and investment property	(329,830)	(279,417)
Proceeds from sale of property, plant and equipment, intangible assets, and investment property	10,329	91,406
Purchase of investments	(16,183)	(81,242)
Proceeds from sale of investments	14,281	3,464
Expenditure for acquisition of shares of subsidiaries resulting in changes in scope of consolidation	673	(26,897)
Proceeds from sale of shares of subsidiaries resulting in changes in scope of consolidation	1,466	6,403
Other	(5,995)	3,103
Net cash provided by (used in) investing activities	(325,259)	(283,179)

	(million yen)	
	Fiscal 2023 (April 1, 2023 – March 31, 2024)	Fiscal 2024 (April 1, 2024 – March 31, 2025)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(13,970)	(29,170)
Increase (decrease) in commercial papers	(19,999)	17,995
Proceeds from long-term borrowings	60,347	145,161
Repayments of long-term borrowings	(130,654)	(158,292)
Proceeds from issuance of bonds	90,000	30,000
Payments for redemption of bonds	(40,000)	(60,000)
Proceeds from issuance of shares	52,072	-
Payments for purchase of treasury shares	(76)	(62)
Proceeds from disposal of treasury shares	62,499	909
Dividends paid to owners of parent	(49,275)	(63,672)
Other	(56,429)	(40,304)
Net cash provided by (used in) financing activities	(45,487)	(157,435)
Effect of exchange rate change on cash and cash equivalents	13,931	(8,590)
Net increase (decrease) in cash and cash equivalents	122,151	(70,237)
Net increase (decrease) in cash and cash equivalents resulting from transfer to assets held for sale	1,536	-
Cash and cash equivalents at beginning of period	119,391	243,079
Cash and cash equivalents at end of period	243,079	172,841

(5) Notes to Consolidated Financial Statements

Notes Pertaining to the Presumption of a Going Concern

There is no item for this period.

Segment information

(1) Overview of reportable segments

The Group organized under JFE Holdings executed commercial activities through three operating companies—JFE Steel Corporation, JFE Engineering Corporation and JFE Shoji Corporation—in accordance with the characteristics of their respective businesses. Consolidated reporting segments, one for each operating company, were characterized by their constituent products and services.

Each segment had its own respective products and services. The steel business produced and sold various steel products, processed steel products and raw materials, and provided transportation and other related businesses such as facility maintenance and construction. The engineering business handled engineering for energy, urban environment, steel structures and industrial machines, recycling and electricity retailing. The trading business purchased, processed and distributed steel products, raw materials for steel production, nonferrous metal products, and food, etc.

(2) Information on reportable segments

The Group assesses segment performance on the basis of segment profit. Segment profit is profit before tax excluding one-time items of a materially significant value.

Intersegment transactions are based on market prices and the like.

Fiscal 2023 (April 1, 2023 to March 31, 2024)

	Steel	Engineering	Trading	Total	Adjustments ¹	(million yen) Amount recorded in consolidated financial statements
Revenue						
Revenue from external customers	3,318,920	524,723	1,330,987	5,174,632	—	5,174,632
Intersegment revenue	397,136	15,251	145,465	557,852	(557,852)	—
Total	3,716,057	539,975	1,476,452	5,732,485	(557,852)	5,174,632
Segment profit	202,733	24,383	48,966	276,083	3,523	279,607
Impairment losses						(11,220)
Profit before tax						268,386

Segment assets	4,626,972	545,025	1,082,297	6,254,295	(499,331)	5,754,964
Other items						
Depreciation and amortization	242,438	16,750	16,265	275,454	(1,352)	274,101
Impairment losses	(2,275)	(5,038)	(1,604)	(8,918)	(2,302)	(11,220)
Finance income	2,668	527	2,125	5,321	(272)	5,048
Finance costs	(15,329)	(479)	(8,230)	(24,039)	373	(23,665)
Share of profit (loss) of entities accounted for using equity method	50,521	3,579	1,392	55,493	666	56,160
Investments accounted for using equity method	486,556	40,269	24,002	550,827	10,649	561,477
Capital expenditures	269,377	60,270	20,875	350,524	(4,412)	346,111

¹ Adjustments are as follows.

- (1) Adjustments to segment profit include corporate profit not allocated to a reportable segment: 51,102 million yen, elimination of dividend income from each reportable segment: (50,067) million yen, and share of profit of entities accounted for using equity method related to Japan Marine United Corporation: 1,262 million yen; elimination of other intersegment transactions: 1,225 million yen. Corporate profit is profit of the Company.
- (2) Adjustments to segment assets: Corporate assets not allocated to a reportable segment: 180,065 million yen and elimination of intersegment receivables and payables, etc.: (679,397) million yen. Corporate assets are assets of the Company.

Fiscal 2024 (April 1, 2024 to March 31, 2025)

(million yen)

	Steel	Engineering	Trading	Total	Adjustments ¹	Amount recorded in consolidated financial statements
Revenue						
Revenue from external customers	3,007,924	554,156	1,297,566	4,859,647	-	4,859,647
Intersegment revenue	357,266	15,659	140,993	513,919	(513,919)	-
Total	3,365,191	569,815	1,438,559	5,373,566	(513,919)	4,859,647
Segment profit	36,385	19,386	47,971	103,743	10,842	114,586
Gain on sales of land						86,622
Impairment losses						(25,194)
Cost for promoting and developing land utilization of Keihin district						(14,607)
Loss relating to loss of control over subsidiaries						(13,129)
PCB disposal costs						(3,962)
Profit before tax						144,315

Segment assets	4,547,582	592,434	1,055,438	6,195,455	(547,818)	5,647,637
Other items						
Depreciation and amortization	220,822	19,314	19,123	259,260	(1,622)	257,638
Impairment losses	(20,013)	(3,389)	(1,681)	(25,084)	(110)	(25,194)
Finance income	3,690	550	2,198	6,438	(724)	5,714
Finance costs	(17,780)	(1,145)	(8,531)	(27,457)	989	(26,467)
Share of profit (loss) of entities accounted for using equity method	16,133	2,677	991	19,803	9,330	29,133
Investments accounted for using equity method	537,033	48,305	25,313	610,652	26,319	636,972
Capital expenditures	266,499	27,066	24,911	318,477	(3,651)	314,826

¹ Adjustments are as follows.

- (1) Adjustments to segment profit include corporate profit not allocated to a reportable segment: 60,005 million yen, elimination of dividend income from each reportable segment: (58,706) million yen, and share of profit of entities accounted for using equity method related to Japan Marine United Corporation: 6,986 million yen; elimination of other intersegment transactions: 2,556 million yen. Corporate profit is profit of the Company.
- (2) Adjustments to segment assets: Corporate assets not allocated to a reportable segment: 55,944 million yen and elimination of intersegment receivables and payables, etc.: (603,762) million yen. Corporate assets are assets of the Company.

Per-share information

(1) Basic earnings per share and diluted earnings per share

	Fiscal 2023 (April 1, 2023 – March 31, 2024)	Fiscal 2024 (April 1, 2024 – March 31, 2025)
Basic profit per share (yen)	323.33	144.43
Diluted profit per share (yen)	315.09	138.24

(2) Basis for calculation of basic earnings per share and diluted earnings per share

	Fiscal 2023 (April 1, 2023 – March 31, 2024)	Fiscal 2024 (April 1, 2024 – March 31, 2025)
Profit attributable to owners of the parent company (million yen)	197,421	91,867
Amount not attributable to common shareholders of the parent company (million yen)	—	—
Profit used in calculation of basic earnings per share (million yen)	197,421	91,867
Profit adjustments (million yen)	219	430
Profit used in calculation of diluted earnings per share (million yen)	197,640	92,298
Weighted average number of common shares used in calculation of basic earnings per share (thousand shares)	610,581	636,048
Impact of dilutive potential common shares		
Share-based payments (thousand shares)	418	403
Convertible bond (thousand shares)	16,245	31,237
Weighted average number of common shares used in calculation of diluted earnings per share (thousand shares)	627,244	667,689

Note: Company shares held in trust accounts for employee stock ownership plans are included in treasury shares, which are excluded from the calculation of the weighted average number of shares used in the calculation of basic earnings per share. The weighted average number of treasury shares excluded from the calculation of basic earnings per share for the previous and current consolidated fiscal years are about 498,000 and about 686,000, respectively.

Material subsequent events

There is no item for this period.

4. Supplementary information

(1) Consolidated financial performance

	FY 2023	FY 2024	Change	Percentage change	FY 2025 Forecast
	Full year (billion yen)	Full year (billion yen)	Full year (billion yen)	Full year (%)	Full year (billion yen)
Steel Business	3,716.0	3,365.1	(350.9)	(9.4)	3,070.0
Engineering Business	539.9	569.8	29.9	5.5	600.0
Trading Business	1,476.4	1,438.5	(37.9)	(2.6)	1,500.0
Adjustments	(557.8)	(513.9)	43.9	-	(420.0)
Revenue	5,174.6	4,859.6	(315.0)	(6.1)	4,750.0
Business profit ¹	A 298.2	135.3	(162.9)	(54.6)	140.0
Finance income / costs	B (18.6)	(20.7)	(2.1)	-	(30.0)
Segment Profit					
Steel Business	202.7	36.3	(166.4)	(82.1)	40.0
Engineering Business	24.3	19.3	(5.0)	(20.5)	20.0
Trading Business	48.9	47.9	(1.0)	(2.0)	50.0
Adjustments	3.5	10.8	7.3	-	-
Total	A+B 279.6	114.5	(165.1)	(59.0)	110.0
Exceptional Items ²	(11.2)	29.7	40.9	-	-
Profit before tax	268.3	144.3	(124.0)	(46.2)	110.0
Tax Expense and Profit (Loss) Attributable to Non-controlling Interests	(70.9)	(52.4)	18.5	-	(35.0)
Profit Attributable to Owners of Parent	197.4	91.8	(105.6)	(53.5)	75.0

¹ Business profit: Profit that excludes financial income and exceptional items from profit before tax. It is a benchmark indicator of the company's consolidated earnings.

² Exceptional Items: One-time items of a materially significant value.

(2) Consolidated Financial Indices

	Fiscal 2023	Fiscal 2024	Change
Return on Sales (ROS) ¹	5.8%	2.8%	(3.0%)
Return on Assets (ROA) ²	5.3%	2.4%	(2.9%)
Return on Equity (ROE) ³	8.6%	3.7%	(4.9%)
EBITDA ⁴	572.3 billion yen	392.9 billion yen	(179.4 billion yen)
Interest-bearing debt outstanding	1,830.2 billion yen	1,766.4 billion yen	(63.8 billion yen)
Debt / EBITDA multiple ⁵	3.2x	4.5x	1.3x
Equity attributable to owners of parent	2,464.1 billion yen	2,529.5 billion yen	65.4 billion yen
D/E Ratio ⁶	58.0%	54.3%	(3.7%)

¹ ROS = Business profit / Revenue

² ROA = Business profit / Total assets

³ ROE = Profit attributable to owners of parent / Equity attributable to owners of parent

⁴ EBITDA = Business profit + Depreciation and amortization

⁵ Debt / EBITDA multiple = Interest-bearing debt outstanding / EBITDA

⁶ D/E ratio = Debt outstanding / Equity attributable to owners of parent. For debt having a capital component*, a portion of its issue price is deemed to be capital, as assessed by rating agencies.

* Debt having a capital component (subordinated loans and bonds)

Borrowing Execution Date (or Bond Issuance Date)	Amount Borrowed (or Amount of Bond)	Assessment of Equity Content	Amount Deemed to be Capital
June 30, 2016	167.5 billion yen	50%	83.8 billion yen
March 19, 2018	100.0 billion yen	50%	50.0 billion yen
June 10, 2021	35.0 billion yen	50%	17.5 billion yen
March 20, 2023	205.0 billion yen	50%	102.5 billion yen

(3) Crude Steel Production (JFE Steel)

(million tons)

		1Q	2Q	1H	3Q	4Q	2H	Full year
Fiscal 2023	Non-consolidated	6.05	6.11	12.16	5.62	5.67	11.29	23.45
	Consolidated	6.38	6.47	12.85	5.95	6.01	11.95	24.80
Fiscal 2024	Non-consolidated	5.48	5.55	11.03	5.53	5.39	10.91	21.95
	Consolidated	5.80	5.89	11.69	5.83	5.67	11.50	23.20

(4) Shipments (JFE Steel on non-consolidated basis)

(million tons)

	1Q	2Q	1H	3Q	4Q	2H	Full year
Fiscal 2023	5.23	5.42	10.65	5.08	5.04	10.12	20.77
Fiscal 2024	4.70	4.96	9.66	4.87	4.84	9.71	19.36

(5) Export Ratio on Value Basis (JFE Steel on non-consolidated basis)

(%)

	1Q	2Q	1H	3Q	4Q	2H	Full year
Fiscal 2023	44.2	44.2	44.2	41.6	41.3	41.5	42.9
Fiscal 2024	40.6	44.2	42.4	40.0	41.9	40.9	41.7

(6) Foreign Exchange Rate (Yen/US dollar)

(JPY/USD)

	1Q	2Q	1H	3Q	4Q	2H	Full year
Fiscal 2023	135.8	144.1	139.9	148.7	146.7	147.7	143.8
Fiscal 2024	155.0	152.8	153.9	149.0	154.1	151.6	152.7

(7) Average Selling Price (JFE Steel on non-consolidated basis)

(thousand yen/ton)

	1Q	2Q	1H	3Q	4Q	2H	Full year
Fiscal 2023	128.5	130.1	129.3	132.5	135.2	133.8	131.5
Fiscal 2024	139.2	131.5	135.2	127.0	124.0	125.5	130.3

(8) Engineering Business Orders (including intersegment transactions)

a. Actual orders received

(billion yen)

Field	Fiscal 2023	Fiscal 2024	Change
Waste to Resource	243.7	254.7	11.0
Carbon Neutral	54.3	61.6	7.3
Combined utility services	15.6	9.0	(6.6)
Core Infrastructure	249.4	254.2	4.8
Total	563.0	579.5	16.5

b. Order Backlog

(billion yen)

End of Fiscal 2023	End of Fiscal 2024	Change
613.8	994.4	380.6

Note: The method of recording long-term O&M orders for waste treatment facilities, etc. entrusted by local governments, etc. was changed beginning with the fiscal 2024. Under the previous accounting method, the annual order intake and order backlog for the fiscal 2024 are 558.5 billion yen and 603.0 billion yen, respectively.

(9) Capital Investment and Depreciation and Amortization (JFE Holdings on consolidated basis)

(billion yen)

	Fiscal 2023	Fiscal 2024
Capital Investment	346.1	314.8
Depreciation & Amortization	274.1	257.6

(on construction basis)

(10) Breakdown of Changes in Segment Profit

a. Fiscal 2024, compared to Fiscal 2023

-165.1 billion yen: 279.6 billion yen in fiscal 2023 → 114.5 billion yen in fiscal 2024

(billion yen)

Change

Steel Business

-	Cost	27.0	Structural reforms effect 25.0, operational enhancement, etc. 2.0
-	Sales volume and mix	(39.0)	Crude steel volume: 23.45 → 21.95 million tons
-	Spreads ¹	10.0	Impact of raw material price fluctuations and timing differences in adjustments for selling prices, improved spreads due to activities to improve selling prices
-	Unrealized gains (losses) on inventories	(103.0)	Inventory valuation -38.0, carry over -68.0, foreign exchange valuation -17.0, one-time structural reform costs 20.0
-	Others	(61.4)	Group company -33.0, impairment losses of overseas group companies -4.0 etc.
-	Total	(166.4)	

Engineering Business	(5.0)	Delay in order placement for offshore wind (monopile) projects, etc.
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Trading Business	(1.0)	Continued sluggishness in domestic building materials market, etc.
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Adjustment	7.3	Improved earnings of shipbuilding-related equity-method companies, etc.
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b. Fiscal 2024, compared to previous forecast

19.5 billion yen: 95.0 billion yen (previous forecast) → 114.5 billion yen in fiscal 2024

(billion yen)

Change

Steel Business

-	Cost	0.0	
-	Sales volume and mix	0.0	Crude steel volume: about 22.00 → 21.95 million tons
-	Spreads ¹	0.0	
-	Unrealized gains (losses) on inventories	(5.0)	Inventory valuation 0.0, carry over 0.0, foreign exchange valuation -5.0
-	Others	15.3	Group company 5.0, impairment losses of overseas group companies 10.0 etc.
-	Total	10.3	

Engineering Business, Trading Business, Adjustment	9.2	Improved earnings of shipbuilding-related equity-method companies, etc.
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c. Fiscal 2025 forecast, compared to Fiscal 2024

-4.5 billion yen: 114.5 billion yen in fiscal 2024 → 110.0 billion yen in fiscal 2025 forecast

		<u>Change</u> (billion yen)	
Steel Business			
-	Cost	24.0	Operational enhancement, etc.
-	Sales volume and mix	(15.0)	Crude steel volume: 21.95 → about 21.00 million tons Expansion of high-value-added products (such as electric steel and heavy plates for wind power applications)
-	Spreads ¹	(56.0)	Deterioration in export profitability due to significant yen appreciation, impact of raw material price fluctuations and timing differences in adjustments for selling prices
-	Unrealized gains (losses) on inventories	41.0	Inventory valuation -18.0, carry over 67.0, foreign exchange valuation -8.0
-	Others	9.7	Group companies(JSW, CSI, coal mining interests in Australia [Blackwater, etc.]), others
-	Total	3.7	
	Engineering and Trading businesses, and Adjustments	(8.2)	

¹ Spreads including various prices (metals, energy, materials, logistics, labor costs, foreign exchange effects, etc.)

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