Maximizing Corporate Value

JFE Holdings sets JFE Group strategies and procures funding as the holding company of the Group. It also is responsible for disclosing information to the public as a listed company. Each operating company, having developed systems suited specifically to its respective business, helps to maximize corporate value by emphasizing competitiveness and profitability aimed at sustainable growth.

Corporate Profile (as of March 31, 2019)

- **Company Name**: JFE Holdings, Inc.
- **Head Office**: 2-2-3 Uchisaiwaicho, Chiyoda-ku, Tokyo 100-0011, Japan
- **Established**: September 27, 2002
- **Capital**: 147.1 billion yen
- **Employees (consolidated)**: 62,083
- **URL**: www.jfe-holdings.co.jp/en/

Adjustments for intra-Group transactions totaled 568.6 billion yen, including internal sales revenue between segments amounting to 388.9 billion yen in steel business, 14.1 billion yen in engineering business, and 165.5 billion yen in trading business.

The JFE Group changed its accounting standards from JGAAP to IFRS in FY2018.

3,873.6 billion yen

- Steel Business 63.7% (2,830.6 billion yen)
- Engineering Business 10.9% (485.8 billion yen)
- Trading Business 25.4% (1,125.8 billion yen)

High-performance Products that Respond to Customer Needs

JFE Steel, one of the world’s leading integrated steel producers, operates a highly competitive production system consisting of two major steelworks, one each in eastern and western Japan. The company’s value-added products reflect JFE Steel’s sophisticated technologies and development.

Examples of Contributions to Sustainability

Development of high-performance steel materials that reduce environmental impact and energy-saving products

Development and global deployment of energy-saving technologies for manufacturing

Steel scrap recycling and effective utilization of iron and steel slag

Iron and steel slag used to restore marine environments

Seismic-reinforced earth walls for fast, resource-saving construction

Energy-efficient marine transportation

Ballast water management system

Biomass power generation

Waste-fueled power-generation plant

Recycling steel scrap

JFE Group CSR REPORT 2019
JFE technologies developed mainly for steel are being used worldwide for new applications in energy, resource recycling and more. JFE is now leveraging innovative world-class technologies from its three core businesses of steel, engineering, and trading to advance sustainable societies worldwide.

Engineering Business
- JFE Engineering Corporation
- Head Offices: Chiyoda-ku, Tokyo and Yokohama, Kanagawa Prefecture
- Sales Revenue (consolidated): 485.8 billion yen
- Segment Profit (consolidated): 20.1 billion yen
- Employees (consolidated): 9,569

Innovative Technologies for Energy and the Environment
JFE Engineering's core businesses in urban infrastructure and energy are underpinned by advanced technologies for resource conservation and clean energy. JFE Engineering develops infrastructure by leveraging its specialized expertise in industrial machinery and steel structures such as bridges.

Examples of Contributions to Sustainability
- Use of renewable energies (E-1)
- Expansion of waste recycling (E-2)
- Construction of waste-to-energy plants and infrastructure (E-3)
- Protection of marine ecosystems (E-4)

Trading Business
- JFE Shoji Trade Corporation
- Head Office: Chiyoda-ku, Tokyo
- Sales Revenue (consolidated): 1,125.8 billion yen
- Segment Profit (consolidated): 35.7 billion yen
- Employees (consolidated): 7,498

Creating Value as a Core Trading Company of the JFE Group
JFE Shoji Trade engages in trading in Japan and the import/export of steel materials as well as steel raw materials, non-ferrous metals, chemicals, fuels, materials and machinery, and marine vessels. The company also operates businesses in the food and electronics fields.

Examples of Contributions to Sustainability
- Products that reduce both environmental impact and energy consumption (S-1)
- Energy-saving transport solutions (S-2)
- Resource recycling on a global scale (S-3)
- Lighter vehicles with high-performance steel materials
- Maintenance of sustainable transportation infrastructure
- Water treatment plant
- Photovoltaic power generation
- Hydrogen station
- EV
- Maintenance of sustainable transportation infrastructure